

Strategic  
Thinking.  
Thoughtful  
Execution.





# SPFI

**South Plains Financial, Inc.** (NASDAQ: SPFI) is the parent company of City Bank, a Texas-based community bank recognized for its corporate culture, innovation, and distinctive banking solutions. City Bank has locations across Texas and New Mexico. South Plains Financial, Inc. is headquartered in Lubbock, Texas.

# AT A GLANCE

as of 12/31/25

## Leading Texas Banking Franchise

\$4.48B

In total assets

\$3.44

Diluted earnings  
per share

603

Employees

31

Branch and mortgage  
locations

## Recognized for Performance and Service



#7

2026 Forbes Best Banks in America<sup>1</sup>

<sup>1</sup>Out of 100 of the largest publicly traded banks and thrifts by assets.



### Purpose

To use the power of relationships to help people succeed and live better.



### Mission

We will build lasting relationships by delivering financial solutions with unrivaled customer service... one customer at a time.



### Vision

Our greatest achievement is when we help our stakeholders succeed – resulting in growth, profitability, and longevity for all.

# TO OUR SHAREHOLDERS

Strategic Thinking



2025 was a strong year for South Plains as we continued to execute with discipline, maintain conservative credit standards, and focus on long-term value creation.

These priorities supported solid financial performance while reinforcing the stability and culture that define our organization.

## 2025 Financial Results and Highlights

For the full year, we delivered strong results, including:

- A 17.8% increase in diluted earnings per share from 2024,
- Annual loan growth of 2.9% consistent with our guidance,
- Annual net interest margin, on a tax-equivalent basis, expansion of 33 basis points, reaching 4.00% for the fourth quarter,
- Return on average assets improving to 1.33% from 1.17% in 2024,
- A 69-basis-point increase in tangible common equity to tangible assets (non-GAAP)\*, to 10.61% at year-end 2025 compared to year-end 2024,
- And, as previously announced, a signed definitive agreement to acquire BOH Holdings, Inc. and its wholly-owned bank subsidiary, Bank of Houston.

These results reflect the dedication of our employees and their ongoing commitment to City Bank and to our customers. Their work is the core driver of our success. They demonstrate every day the culture that we have developed over many years.

## Capital Growth and Discipline

During 2025, tangible book value per share (non-GAAP)\*, a key measure of our long-term value creation, increased more than 14% to \$29.05. Since the end of 2019, when we went public, we have grown this metric at an 11.1% compound annual rate. This performance reflects prudent capital deployment, consistent profitability, and disciplined earnings retention. Importantly, we have achieved steady growth across varied economic and interest-rate environments, positioning us well for continued progress.

## Deposit Franchise Strength

Our community based deposit franchise remains one of our greatest strengths. It provides a stable, lower-cost funding foundation that supports loan growth across our markets. In many key community markets - including Lubbock - we maintain a leading deposit share driven by long-standing customer relationships and strong brand recognition. Deposits grew 7% in 2025 from the prior year.

\*Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures are included in the Company's Form 10-K for the year ended December 31, 2025.

Our deposit mix also continues to differentiate South Plains. Low average account balances, a significant proportion of noninterest bearing balances, and a diverse customer base support stable, lower-cost funding which gives us a durable competitive advantage as we expand across both core community markets and high-growth metropolitan areas.

### **Texas Banking Market and Industry Consolidation**

The Texas banking market continues to undergo significant consolidation, with large regional and out-of-state institutions acquiring Texas-based franchises. These transactions often result in disruption for customers and employees as local decision making moves farther from the communities being served.

We believe this environment favors well-capitalized community banks with scale, strong cultures, and local leadership. South Plains remains committed to being a Texas-focused community bank with deep roots in our markets. Our decentralized operating model, experienced local bankers, and emphasis on long-term relationships continue to resonate with customers seeking consistency and responsive service.

Industry consolidation has also created new opportunities. As competitors integrate acquisitions or streamline operations, we continue to attract both customers and talented bankers. Our ability to capitalize on these trends reflects the strength of our culture, our conservative operating model, and our willingness to invest in our people and processes.

### **Macroeconomic Challenges and the Growth of AI**

The economic environment in which we operate today is defined by a level of uncertainty that demands both vigilance and adaptability. However, there are bright spots for the banking industry, especially here in Texas. The regulatory landscape has improved dramatically and credit concerns are still moderate.

Commercial real estate exposure remains an area of heightened scrutiny industry-wide though the greatest concern is in the non-bank lending sector. Deposit competition continues to intensify as customers grow more sophisticated in seeking yield, placing pressure on funding costs and net interest margins. Despite these headwinds, we remain confident in the fundamental strength of our balance sheet, our conservative credit standards, the loyalty of our customer base, and the deep local relationships that have always distinguished community banking from larger institutional alternatives.

Artificial intelligence represents one of the most transformative forces to emerge in our lifetime — not only for the banking industry, but for the broader economy in ways we are only beginning to understand. We are cautiously embracing this moment with both optimism and intentionality. Our approach to AI is straightforward: we see it as a powerful tool to make our talented team more efficient, more informed, and more capable of delivering the exceptional service our customers expect. By automating routine tasks, enhancing our data and analytics capabilities, and streamlining back-office operations, we believe AI will allow us to scale and grow without the need to proportionally increase our workforce. To be clear, our commitment is to leverage these tools to create capacity for growth — not to eliminate the dedicated employees who are the heart of this institution. We view AI as an investment in our people and in

our future, and we will implement it thoughtfully, responsibly, and always in alignment with the values that have always defined this company.

“Our community based deposit franchise remains one of our greatest strengths. It provides a stable, lower-cost funding foundation that supports loan growth across our markets.”

### **Concluding Comments**

South Plains occupies a unique position in our market – offering capabilities and a product set that smaller banks cannot match while providing the personalized service that larger banks cannot deliver, we believe. This balance provides a durable competitive advantage that is evident in our financial performance and the momentum carrying us into 2026.

I am optimistic about the year ahead and grateful for the continued confidence and support of our shareholders. We remain focused on being responsible stewards of your capital and on delivering sustainable long-term value.

Sincerely,



**Curtis C. Griffith**  
Chairman and Chief Executive Officer

# A MESSAGE FROM OUR PRESIDENT

Thoughtful Execution



Over the last year, we initiated a strategy designed to accelerate the growth and earnings power of the Bank while ensuring that we maintained our conservative credit culture.

Our strategy has been focused on expanding our lending team across our high-growth Texas markets while also pursuing accretive M&A opportunities. I am proud to say that we made meaningful progress on both fronts and have entered 2026 with building momentum across the Bank.

## **Executing our Organic Growth Strategy**

We have taken meaningful steps to accelerate our organic loan growth across our franchise, reflecting a deliberate and disciplined strategy to expand our lending platform in the Texas

markets we know best. While we have long benefited from a strong community based deposit franchise and a conservative credit culture, we recognized that the next phase of our growth required greater scale.

To accomplish this, we have been strategically recruiting high quality, experienced lenders who bring deep customer relationships and proven track records to South Plains. We ended 2025 having completed approximately half of our expected hiring as we added lenders across our Dallas, Houston, and Midland markets and will continue to strategically

recruit lenders in the year ahead. Importantly, these hires were made with a clear focus on cultural alignment, credit discipline, and the ability to bring high-quality, long-term customer relationships to South Plains.

I am also pleased to report that we are beginning to see the early signs of success as we delivered improved organic loan growth in the fourth quarter of 2025, mainly in multi family, direct energy, and commercial lending. These trends reflect not only the impact of our new lenders and the improved production pipelines that they are building but also the resilient economic activity across our Texas footprint. Given the momentum that we are experiencing, we introduced mid-to-high single digit loan growth guidance for the full year 2026, which is a strong acceleration from the low single digit loan growth that we achieved in 2025.

### Strategic expansion through M&A

The second pillar of our growth strategy remains accretive M&A, where we also had good success this past year having announced a definitive agreement to acquire BOH Holdings, Inc. (“BOH”) and its wholly-owned bank subsidiary Bank of Houston in December. BOH had approximately \$744 million in total assets as of December 31, 2025. We expect the merger to be approximately 11% accretive to our earnings in 2027, with an attractive tangible book value earn back of less than three years.

Houston is an attractive, fast-growing market where our existing City Bank team has worked hard to build a strong presence, having grown their loan portfolio at a 34% CAGR over the last five years. By bringing BOH into the South Plains family, we are projected to have more than \$1 billion in loans in the Houston region, which is significant to us. Importantly, both institutions share a focus on commercial real estate lending, a segment where Bank of Houston has built a high quality portfolio and where Bank of Houston and City Bank’s credit culture and underwriting discipline are closely aligned. We believe the merger is a good strategic fit with low execution risk and a platform that enables us to both deepen and expand our customer relationships.

From an execution perspective, we feel well prepared to integrate BOH. Our investments in systems and processes were made with scale in mind, and we believe they position us to integrate acquisitions efficiently while continuing to support organic growth across the broader franchise. Equally important, we are focused on ensuring continuity for our employees and customers, with culture and service remaining top priorities throughout the integration process.

### Looking ahead

As we enter 2026, the progress made during this past year provides confidence in the path forward. Our lending teams are deeper and more experienced, competitive dynamics remain favorable, and we expect to have enhanced scale through the announced BOH transaction. While we remain cautious by nature, we believe the combination of organic momentum and strategic expansion positions us to deliver accelerating loan growth while we focus on increasing the earnings power of South Plains in a disciplined and sustainable way which, we believe, will translate to strong shareholder value creation.

I want to thank our employees for their commitment and focus. Their efforts are driving the momentum we see today and will continue to support our growth going forward. I also want to thank our shareholders for your continued confidence in South Plains Financial. We remain committed to executing our strategy with discipline, transparency, and a long-term perspective as we work to build lasting value.

Sincerely,



**Cory T. Newsom**  
President

“Houston is an attractive, fast-growing market where our existing City Bank team has worked hard to build a strong presence, having grown their loan portfolio at a 34% CAGR over the last five years.”



## POWER OF RELATIONSHIPS

By volunteering, our employees connect with a larger sense of purpose, inspiring them to use their talents to create lasting impact in our communities.



Since our founding in 1941, serving our communities has been a defining part of who we are. We remain steadfast in that commitment, empowering employees at every level to contribute their time and talents to causes that matter the most to them. In 2025, our team dedicated 4,119 volunteer hours in support of 908 nonprofit organizations.

Beyond volunteerism, we make thoughtful and strategic investments to foster growth, strengthen local institutions, and help build a brighter future for the people who call our communities home. Our annual Community Rewards program, established in 2008, exemplifies this commitment. What began as a focused effort to support nonprofit partners has grown to provide more than \$1.5 million in funding to organizations across the regions we serve.

Strategic  
Thinking.

Thoughtful  
Execution.

2025 FORM 10-K

**SPFI**

South Plains Financial, Inc.



**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

**(Mark One)**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the fiscal year ended December 31, 2025

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-38895

**South Plains Financial, Inc.**

(Exact name of registrant as specified in its charter)

Texas  
(State or other jurisdiction of incorporation or organization)

75-2453320  
(I.R.S. Employer Identification No.)

5219 City Bank Parkway  
Lubbock, Texas  
(Address of principal executive offices)

79407  
(Zip Code)

Registrant's telephone number, including area code: (806) 792-7101

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$1.00 per share	SPFI	The Nasdaq Stock Market, LLC

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. YES  NO

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. YES  NO

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer   
Non-accelerated filer

Accelerated filer   
Smaller reporting company   
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

If the securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recover period pursuant to §240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES  NO

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant, based on the closing price of the shares of common stock on The NASDAQ Stock Market, LLC on June 30, 2025, was \$442.0 million.

The number of shares of registrant's common stock outstanding as of March 3, 2026 was 16,331,422.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the registrant's Definitive Proxy Statement relating to the Annual Meeting of Shareholders, scheduled to be held on May 19, 2025, are incorporated by reference into Part III of this Annual Report on Form 10-K.

## TABLE OF CONTENTS

		<u>Page No.</u>
<b>PART I</b>		
Item 1.	Business .....	4
Item 1A.	Risk Factors .....	27
Item 1B.	Unresolved Staff Comments .....	45
Item 1C.	Cybersecurity .....	45
Item 2.	Properties .....	46
Item 3.	Legal Proceedings .....	46
Item 4.	Mine Safety Disclosures .....	46
<b>PART II</b>		
Item 5.	Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities .....	47
Item 6.	[Reserved] .....	48
Item 7.	Management’s Discussion and Analysis of Financial Condition and Results of Operations .....	49
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk .....	70
Item 8.	Financial Statements and Supplementary Data .....	71
Item 9.	Changes in and Disagreements With Accountants on Accounting and Financial Disclosure .....	118
Item 9A.	Controls and Procedures .....	118
Item 9B.	Other Information .....	118
Item 9C.	Disclosure Regarding Foreign Jurisdictions that Prevent Inspections .....	118
<b>PART III</b>		
Item 10.	Directors, Executive Officers and Corporate Governance .....	119
Item 11.	Executive Compensation .....	119
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters .....	119
Item 13.	Certain Relationships and Related Transactions, and Director Independence .....	119
Item 14.	Principal Accounting Fees and Services .....	119
<b>PART IV</b>		
Item 15.	Exhibits, Financial Statement Schedules .....	120
Item 16.	Form 10-K Summary .....	123
SIGNATURES .....		124

## CAUTIONARY STATEMENT REGARDING

### FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K for the year ended December 31, 2025 (“Report”) contains statements that we believe are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”) and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). These forward-looking statements reflect our current views with respect to, among other things, future events and our financial performance. These statements are often, but not always, made through the use of words or phrases such as “may,” “might,” “should,” “could,” “predict,” “potential,” “believe,” “expect,” “continue,” “will,” “anticipate,” “seek,” “estimate,” “intend,” “plan,” “strive,” “projection,” “goal,” “target,” “outlook,” “aim,” “would,” “annualized” and “outlook,” or the negative version of those words or other comparable words or phrases of a future or forward-looking nature. These forward-looking statements are not historical facts, and are based on current expectations, estimates and projections about our industry, management’s beliefs and certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond our control. Accordingly, we caution you that any such forward-looking statements are not guarantees of future performance and are subject to risks, assumptions, estimates and uncertainties that are difficult to predict. Although we believe that the expectations reflected in these forward-looking statements are reasonable as of the date made, actual results may prove to be materially different from the results expressed or implied by the forward-looking statements.

There are or will be important factors that could cause our actual results to differ materially from those indicated in these forward-looking statements, including, but not limited to, the following:

- risks relating to the proposed acquisition of BOH Holdings, Inc. (“BOH”) including, without limitation: the timing of consummation of the proposed transaction between South Plains and BOH; the risk that any condition to closing of the proposed transaction may not be satisfied or waived; the risk that the merger may not be completed at all; the diversion of management time on issues related to the proposed merger; the expected impact of the proposed transaction and on the combined entities’ operations, financial condition, and financial results; the businesses of South Plains and BOH may not be combined successfully, or such combination may take longer to accomplish than expected; the cost savings from the proposed transaction may not be fully realized or may take longer to realize than expected; operating costs, customer loss and business disruption following the proposed transaction, including adverse effects on relationships with employees, may be greater than expected; the risk of deposit and customer attrition; increased competitive pressures on solicitations of customers by competitors; regulatory approvals of the proposed transaction may not be obtained, or adverse conditions may be imposed in connection with regulatory approvals of the proposed transaction; and the risk that the BOH shareholders may not approve the proposed transaction;
- risks related to the integration of any other acquired businesses, including exposure to potential asset quality and credit quality risks and unknown or contingent liabilities, risks related to entering a new geographic market, the time and costs associated with integrating systems, technology platforms, procedures and personnel, the ability to retain key employees and maintain relationships with significant customers, the need for additional capital to finance such transactions, and possible failures in realizing the anticipated benefits from acquisitions;
- potential recession in the United States and our market areas;
- uncertainty or perceived instability in the banking industry as a whole;
- increased competition for deposits and related changes in deposit customer behavior;
- the lingering inflationary pressures, and the risk of the resurgence of elevated levels of inflation, in the United States and our market areas, and its impact on market interest rates, the economy and credit quality;
- business and economic conditions, particularly those affecting our market areas, as well as the concentration of our business in such market areas;
- the impact of pandemics, epidemics, or any other health-related crisis;
- high concentrations of loans secured by real estate located in our market areas;
- increases in unemployment rates in the United States and our market areas;

- risks associated with our commercial loan portfolio, including the risk for deterioration in value of the general business assets that secure such loans;
- potential changes in the prices, values and sales volumes of commercial and residential real estate securing our real estate loans;
- risks associated with our agricultural loan portfolio, including the heightened sensitivity to weather conditions, commodity prices, and other factors generally outside the borrowers and our control;
- risks related to the significant amount of credit that we have extended to a limited number of borrowers and in a limited geographic area;
- public funds deposits comprising a relatively high percentage of our deposits;
- potential impairment on the goodwill we have recorded or may record in connection with business acquisitions;
- our ability to maintain our reputation;
- our ability to successfully manage our credit risk and the sufficiency of our allowance for credit losses;
- our ability to attract, hire and retain qualified management personnel;
- our dependence on our management team, including our ability to retain executive officers and key employees and their customer and community relationships;
- interest rate fluctuations, which could have an adverse effect on our profitability;
- competition from banks, credit unions and other financial services providers;
- our ability to keep pace with technological change or difficulties we may experience when implementing new technologies;
- cybersecurity risk, including cyber incidents or other failures, disruptions or breaches of our operational or security systems or infrastructure, or those of our third-party vendors or other service providers, including as a result of a cyber attack, could impact the Company's reputation, increase regulatory oversight, and impact the financial results of the Company;
- our ability to maintain effective internal control over financial reporting;
- employee error, fraudulent activity by employees or customers and inaccurate or incomplete information about our customers and counterparties;
- increased capital requirements imposed by banking regulators, which may require us to raise capital at a time when capital is not available on favorable terms or at all;
- our ability to maintain adequate liquidity and to raise necessary capital to fund our acquisition strategy and operations or to meet increased minimum regulatory capital levels;
- costs and effects of litigation, investigations or similar matters to which we may be subject, including any effect on our reputation;
- severe weather, natural disasters, acts of war or terrorism, geopolitical instability, domestic civil unrest or other external events, including as a result of the impact of the policies of the current U.S. presidential administration or Congress;
- uncertainty regarding United States fiscal debt, deficit and budget matters;
- the impacts of tariffs, sanctions and other trade policies of the United States and its global trading counterparts and the resulting impact on the Company and its customers;
- compliance with governmental and regulatory requirements, including the Dodd-Frank Act Wall Street Reform and Consumer Protection Act ("Dodd-Frank Act"), Economic Growth, Regulatory Relief, and Consumer Protection Act of 2018 ("EGRRCPA"), and others relating to banking, consumer protection, securities and tax matters;

- changes in accounting principles and standards, including those related to loan loss recognition under the current expected credit loss, or CECL, methodology;
- changes in the laws, rules, regulations, interpretations or policies that apply to the Company’s business and operations, and any additional regulations, or repeals that may be forthcoming as a result thereof, which could cause the Company to incur additional costs and adversely affect the Company’s business environment, operations and financial results; and
- our ability to navigate the uncertain impacts of current and future governmental monetary and fiscal policies, including the current and future policies of the Board of Governors of the Federal Reserve System (“Federal Reserve”) and as a result of initiatives of the Trump administration.

The foregoing factors should not be construed as exhaustive and should be read together with the other cautionary statements included in this Report and the “Risk Factors” set forth under Part I, Item IA of this Report. Because of these risks and other uncertainties, our actual future results, performance or achievements, or industry results, may be materially different from the results indicated by the forward-looking statements in this Report. In addition, our past results of operations are not necessarily indicative of our future results. Accordingly, you should not rely on any forward-looking statements, which represent our beliefs, assumptions and estimates only as of the dates on which such forward-looking statements were made. Any forward-looking statement speaks only as of the date on which it is made, and we do not undertake any obligation to update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as required by law.

## Part I

### Item 1. Business

#### General

South Plains Financial, Inc. (the “Company” or “SPFI”) is a bank holding company headquartered in Lubbock, Texas, and City Bank, SPFI’s wholly-owned banking subsidiary, is one of the largest independent banks in West Texas (“City Bank” or the “Bank”). The Company is hereafter collectively referred to as “we,” “us” or “our.”

We have additional banking operations in the Dallas, El Paso, Greater Houston, the Permian Basin, and College Station, Texas markets, and the Ruidoso, New Mexico market. Through City Bank, we provide a wide range of commercial and consumer financial services to small and medium-sized businesses and individuals in our market areas. Our principal business activities include commercial and retail banking, along with investment, trust and mortgage services.

We had total assets of \$4.48 billion, gross loans held for investment of \$3.14 billion, total deposits of \$3.87 billion, and total shareholders’ equity of \$493.8 million as of December 31, 2025.

Our history dates back over 80 years. We trace our beginnings to the founding of First State Bank of Morton, a community bank headquartered in West Texas that held approximately \$1 million of total assets in 1941. In 1962, the bank was sold to new management, including J.K. Griffith, the father of our current Chairman and Chief Executive Officer, Curtis C. Griffith. Since Mr. Griffith was elected Chairman of First State Bank of Morton in 1984, the Bank has transformed from a small-town institution with approximately \$30 million in total assets and a single branch location into one of the largest community banks in West Texas. The parent company to First State Bank of Morton acquired South Plains National Bank of Levelland, Texas in 1991 and changed its name to South Plains Bank. The Company became the holding company to First State Bank of Morton and South Plains Bank in 1993, the same year we acquired City Bank. City Bank was originally established in Lubbock in 1984. We merged First State Bank of Morton and South Plains Bank into City Bank in 1998 and 1999, respectively. We had more than \$175 million in assets upon the closing of these acquisitions. We acquired West Texas State Bank, Odessa, Texas, with approximately \$430 million in assets, in 2019 through the merger of West Texas State Bank with and into the Bank.

We currently operate 24 full-service banking locations across seven geographic markets resulting from six acquisitions, de novo branch establishments, and the formation of a de novo bank in Ruidoso, New Mexico, which we later merged into the Bank. We also operate 7 loan production offices both in our banking markets and in certain key areas in Texas that focus on mortgage loan origination. We build long-lasting relationships with our customers by delivering high-quality products and services and have sought to capitalize on the opportunities presented by continued consolidation in the banking industry. We believe a major contributor to our historical success has been our focus on becoming the community bank of choice in the markets that we serve.

Our common stock is listed on the Nasdaq Global Select Market under the symbol “SPFI.”

#### Acquisition Activities

On December 1, 2025, SPFI and BOH Holdings, Inc., a Texas corporation (“BOH”), entered into an Agreement and Plan of Reorganization, providing for the acquisition by SPFI of BOH through the merger of BOH with and into SPFI, with SPFI continuing as the surviving entity. Immediately thereafter, Bank of Houston, a Texas state banking association and wholly-owned subsidiary of BOH (“Bank of Houston”), will merge with and into City Bank, with City Bank continuing as the surviving entity. The proposed transaction is expected to close in the second quarter of 2026, subject to the satisfaction of customary closing conditions, including the receipt of all required regulatory approvals and the approval of BOH’s shareholders.

#### Market Area

We operate in the following markets (deposit information is as of December 31, 2025):

Lubbock/South Plains - We operate 10 branches holding \$2.5 billion of deposits in the Lubbock metropolitan statistical area (“MSA”) and the surrounding South Plains region of Texas.

Dallas - We operate three branches with \$496.5 million of deposits and five loan production offices, which we refer to as mortgage offices, in the Dallas-Fort Worth-Arlington MSA, which we refer to as the Dallas-Fort Worth metroplex.

El Paso - We operate two bank branches with \$229.4 million of deposits and one mortgage office in the El Paso MSA.

Houston - We operate one branch with \$52.8 million of deposits in the Houston-The Woodlands-Sugarland MSA, which we refer to as Greater Houston. This branch is located in the city of Houston.

Bryan/College Station - We operate one branch in the city of College Station, Texas, which has \$56.1 million in deposits. We refer to the Bryan-College Station MSA as Bryan/College Station.

The Permian Basin - We operate six branches with \$361.3 million of deposits in the Permian Basin region of Texas.

Ruidoso, New Mexico - We operate one branch with \$200.5 million of deposits in the village of Ruidoso, New Mexico.

We believe our exposure to these dynamic and complementary markets provides us with economic diversification and the opportunity for expansion across Texas and New Mexico.

## **Competition**

The banking and financial services industry is highly competitive, and we compete with a wide range of financial institutions within our markets, including local, regional and national commercial banks and credit unions. We also compete with mortgage companies, trust companies, brokerage firms, consumer finance companies, mutual funds, securities firms, third-party payment processors, financial technology companies and other financial intermediaries for certain of our products and services. Some of our competitors are not subject to the regulatory restrictions and level of regulatory supervision applicable to us.

Interest rates on loans and deposits, as well as prices on fee-based services, are typically significant competitive factors within the banking and financial services industry. Many of our competitors are much larger financial institutions that have greater financial resources than we do and compete aggressively for market share. These competitors attempt to gain market share through their financial product mix, pricing strategies and banking center locations. Other important competitive factors in our industry and markets include office locations and hours, quality of customer service, community reputation, continuity of personnel and services, capacity and willingness to extend credit, and ability to offer excellent banking products and services. While we seek to remain competitive with respect to fees charged, interest rates and pricing, we believe that our broad suite of financial solutions, our high-quality customer service culture, our positive reputation and our long-standing community relationships will enable us to compete successfully within our markets and enhance our ability to attract and retain customers.

## **Human Capital Resources**

As of December 31, 2025, we had approximately 603 total employees, which included 545 full-time employees and 58 part-time employees. None of our employees are covered under a collective bargaining agreement and management considers its employee relations to be satisfactory.

Our employees are the cornerstone of our success and the embodiment of our values and continue to be our greatest asset. With diverse backgrounds, skill and experiences, they form a dynamic and collaborative workforce dedicated to achieving our company's mission and vision. Our employees are carefully cultivated through a variety of resources. These resources include mid-year and annual performance conversations, ongoing training, internally developed growth and leadership programs, a robust mentorship program, and opportunities for career advancement by promotion and transferring from within the organization whenever possible. In addition, employees are encouraged to attend conferences and outside training events in connection with their job duties.

We believe our ability to attract and retain employees is a key to our success. We strive to offer a well-rounded salary package through competitive salaries with the opportunity for an employee annual bonus program, a robust benefit package (including a company matched 401(k) Plan contribution, healthcare and insurance benefits, health savings and flexible spending accounts, long-term care and long-term disability benefits, life insurance benefits, a robust wellness program, and paid-time off), and a commitment to supporting career goals, employee development and recognition, and employee community involvement. At December 31, 2025, approximately 33% of our current staff had been with us for ten years or more.

Our employees embody our commitment to excellence, innovation, and customer satisfaction, driving sustainable growth and delivering exceptional results in every aspect of our operations. As stewards of our company culture, they uphold our core principles of faith, family and fun, ensuring that we remain at the forefront of our industry and continue to exceed the expectations of our stakeholders.

## **Lending Activities**

**General.** We adhere to what we believe are disciplined underwriting standards, but also remain cognizant of serving the credit needs of customers in our primary market areas by offering flexible loan solutions in a responsive and timely manner. We maintain asset quality through an emphasis on local market knowledge, long-term customer relationships, consistent and thorough underwriting and a conservative credit culture. We also seek to maintain a broadly diversified loan portfolio across customer, product and industry types. These components, together with active credit management, are the foundation of our credit culture, which we believe is critical to enhancing the long-term value of our organization to our customers, employees, shareholders and communities.

We have a service-driven, relationship-based, business-focused credit culture, rather than a price-driven, transaction-based culture. Substantially all of our loans are made to borrowers located or operating in our primary market areas with whom we have ongoing relationships across various product lines. The few loans secured by properties outside of our primary market areas were made to borrowers who are otherwise well-known to us.

**Credit Concentrations.** In connection with the management of our credit portfolio, we actively manage the composition of our loan portfolio, including credit concentrations. Our loan approval policies establish concentrations limits with respect to industry and loan product type to enhance portfolio diversification. Commercial real estate concentrations are monitored by the Board of Directors (“Board”) of the Bank, at least quarterly and the limits are reviewed bi-monthly as part of our credit analytics Board Credit Risk Committee program. The Board Credit Risk Committee is comprised of outside directors and two Bank officers, including the Chairman of the Board and the Bank’s Chief Executive Officer.

**Loan Approval Process.** We seek to achieve an appropriate balance between prudent, disciplined underwriting and flexibility in our decision-making and responsiveness to our customers. Our Board requires new loans over \$5.0 million to relationships in excess of \$20.0 million to be reported to the Board Credit Risk Committee. As of December 31, 2025, the Bank had a legal lending limit of approximately \$123.1 million. As of that date, our 20 largest borrowing relationships ranged from approximately \$26.7 million to \$57.5 million (including unfunded commitments) and totaled approximately \$775.0 million in total commitments (representing, in the aggregate, 21.0% of our total outstanding commitments).

Our credit approval policies provide for various levels of officer and senior management lending authority for new credits and renewals, which are based on position, capability and experience. New loans in excess of an individual officer’s lending limit up to \$5.0 million may be approved with joint authorities of a market president and a senior credit officer. New loans to relationships over \$5.0 million and renewing loans to relationships over \$7.0 million are approved by our Executive Loan Committee. These limits are reviewed periodically by the Bank’s Board. We believe that our credit approval process provides for thorough underwriting and efficient decision-making.

**Credit Risk Management.** Credit risk management involves a partnership between our loan officers and our credit approval, credit administration and collections personnel. Loan delinquencies and exceptions are constantly monitored by credit personnel and consultations with loan officers occur as often as daily. Our performance evaluation program for our loan officers includes significant credit quality metric goals, such as the percentages of past due loans and charge-offs to total loans in the officer’s portfolio, that we believe motivate the loan officers to focus on the origination and maintenance of high-quality credits consistent with our strategic focus on asset quality.

Our policies require rapid notification of delinquency and prompt initiation of collection actions. Loan officers, credit administration personnel, and senior management proactively support collection activities.

In accordance with our credit risk management procedures, we perform annual asset reviews of our larger relationships. As part of these asset review procedures, we analyze recent financial statements of the property, borrower and any guarantor, the borrower’s revenues and expenses, and any deterioration in the relationship or in the borrower’s and any guarantor’s financial condition. Upon completion, we update the grade assigned to each loan. Our credit policy

requires that loan officers promptly update risk ratings for all loans as warranted by changing circumstances of the borrower or the credit and to notify credit administration personnel of any risks developing in a portfolio or in an individual borrowing relationship. We maintain a list of loans that receive additional attention if we believe there may be a potential credit risk.

Loans that are adversely classified undergo a detailed quarterly review by loan review personnel. This review includes an evaluation of the market conditions, the property's trends, the borrower and guarantor status, the level of reserves required and loan accrual status. These reports are reviewed by a group of lending and credit personnel to evaluate collection effectiveness for each loan reported. Additionally, we periodically have an independent, third-party review performed on our loan grades and our credit administration functions. Our external loan review firm schedules two to three visits per year and, in combination with our internal loan review function, attempts to achieve a combined review of at least 60% of the total dollar amount of the loan portfolio. Finally, we perform, at least annually, a stress test of our loan portfolio, in which we evaluate the impact of declining economic conditions on the portfolio based on previous recessionary periods. Credit personnel review these reports and present them to the Board Credit Risk Committee. These asset review procedures provide management with additional information for assessing our asset quality and lending strategies.

## **Investments**

We manage our securities portfolio primarily for liquidity purposes, including depositor and borrower funding requirements and availability as collateral for public fund deposits, with a secondary focus on interest income. Our securities portfolio is classified as either available-for-sale or held-to-maturity and can be used for pledging on public deposits, selling under repurchase agreements and meeting unforeseen liquidity needs. The investments in our securities portfolio are a variety of high-grade securities, including government agency securities, government guaranteed mortgage backed securities and municipal securities.

Our investment policy is reviewed annually by the Bank's Board. Overall investment goals are established by the Bank's Board and the Bank's Investment/Asset Liability Committee. The Bank's Board has delegated the responsibility of monitoring our investment activities to the Investment/Asset Liability Committee.

## **Sources of Funds**

### ***Deposits***

Deposits represent the Company's primary and most vital source of funds. We offer a variety of deposit products including demand deposits accounts, interest-bearing products, savings accounts and certificate of deposits. We put continued effort into gathering noninterest-bearing demand deposit accounts through loan production, customer referrals, marketing staffs, mobile and online banking and various involvements with community networks.

### ***Borrowings***

In addition to deposits, we may utilize advances from the Federal Home Loan Bank of Dallas (the "FHLB"), and other borrowings, such as a line of credit with the Federal Reserve Bank of Dallas (the "FRB"), uncollateralized lines of credit with multiple banks, subordinated debt, and junior subordinated deferrable interest debentures as supplementary funding sources to finance our operations.

## **Other Banking Services**

### ***Mortgage Banking***

Our mortgage originations totaled \$269.3 million for the year ended December 31, 2025 and we sold the servicing on approximately 57% of those mortgages. We originate mortgages primarily from our branches or loan production offices in Lubbock, El Paso, College Station, Abilene, Arlington, Austin, Dallas, Dripping Springs, Forney, Fort Worth, Grand Prairie, Houston, Midland, Southlake, and Waco, Texas. We refer to our loan production offices as mortgage offices. While our mortgage operation represents a sizable component of our total noninterest income, comprising 24%, or \$10.7 million, for the year ended December 31, 2025, we view the mortgage business as an ancillary part of our operations. Within our mortgage origination portfolio, refinances of existing mortgages represented 18% of total mortgage originations in the year ended December 31, 2025. We retain mortgage servicing rights from time to time when we sell mortgages to third parties. As of December 31, 2025, we serviced \$1.8 billion of mortgages that we originated and sold to third parties.

We leverage a variety of digital reporting tools to increase the efficiency of the underwriting process, enhance loan production and boost overall margins while keeping expenses to a minimum. New market expansion will depend primarily on opportunities to hire and retain high quality loan origination staff. Additionally, existing markets are monitored for profitability and efficiencies to determine if we would need to exit any locations.

### ***Trust Services***

City Bank Trust, a division of City Bank, provides a range of traditional trust products and services along with several retirement services and products, including estate administration, family trust administration, revocable and irrevocable trusts (including life insurance trusts), real estate administration, charitable trusts for individuals and corporations, 401(k) plans, self-directed individual retirement accounts (“IRAs”), simplified employee pensions plans, employee stock ownership plans, defined benefit plans, profit-sharing plans, Keoghs and managed IRAs. Our trust department had approximately \$435 million of assets under management at December 31, 2025, and contributed \$2.9 million of fee income for the year ended December 31, 2025.

### ***Investment Services***

The Investment Center at City Bank provides a variety of investments offered through Raymond James Financial Services, Inc. (Member FINRA/SIPC) including self-directed IRAs, money market funds, 401(k) plans, mutual funds, annuities and tax-deferred annuities, stocks and bonds, investments for non-U.S. residents, treasury bills, treasury notes and bonds and tax-exempt municipal bonds. Gross revenue derived from our investment services for the year ended December 31, 2025 was \$1.7 million with \$684.4 million in assets under management at December 31, 2025.

## SUPERVISION AND REGULATION

*The following is a general summary of the material aspects of certain statutes and regulations that are applicable to us. These summary descriptions are not complete, and you should refer to the full text of the statutes, regulations, and corresponding guidance for more information. These statutes and regulations are subject to change, and additional statutes, regulations, and corresponding guidance may be adopted. We are unable to predict these future changes or the effects, if any, that these changes could have on our business or our revenues.*

### General

We are extensively regulated under U.S. federal and state law. As a result, our growth and earnings performance may be affected not only by management decisions and general economic conditions, but also by federal and state statutes and by the regulations and policies of various bank regulatory agencies, including the Texas Department of Banking (“TDB”), the Federal Reserve, the Federal Deposit Insurance Corporation (“FDIC”), and the Consumer Finance Protection Bureau (“CFPB”). Furthermore, tax laws administered by the Internal Revenue Service (“IRS”), and state taxing authorities, accounting rules developed by the Financial Accounting Standards Board (“FASB”), securities laws administered by the Securities and Exchange Commission (“SEC”), and state securities authorities and anti-money laundering, or AML, laws enforced by the U.S. Department of the Treasury (“Treasury”) also impact our business. The effect of these statutes, regulations, regulatory policies and rules are significant to our financial condition and results of operations. Further, the nature and extent of future legislative, regulatory or other changes affecting financial institutions are impossible to predict with any certainty.

Federal and state banking laws impose a comprehensive system of supervision, regulation and enforcement on the operations of banks, their holding companies and their affiliates. These laws are intended primarily for the protection of depositors, customers and the Deposit Insurance Fund (“DIF”), rather than for shareholders. Federal and state laws, and the related regulations of the bank regulatory agencies, affect, among other things, the scope of business, the kinds and amounts of investments banks may make, reserve requirements, capital levels relative to operations, the nature and amount of collateral for loans, the establishment of branches, the ability to merge, consolidate and acquire, dealings with insiders and affiliates and the payment of dividends.

This supervisory and regulatory framework subjects banks and bank holding companies to regular examination by their respective regulatory agencies, which results in examination reports and ratings that, while not publicly available, can affect the conduct and growth of their businesses. These examinations consider not only compliance with applicable laws and regulations, but also capital levels, asset quality and risk, management’s ability and performance, earnings, liquidity and various other factors. These regulatory agencies have broad discretion to impose restrictions and limitations on the operations of a regulated entity where the agencies determine, among other things, that such operations are unsafe or unsound, fail to comply with applicable law or are otherwise inconsistent with laws and regulations or with the supervisory policies of these agencies.

The following is a summary of the material elements of the supervisory and regulatory framework applicable to the Company and the Bank. It does not describe all of the statutes, regulations and regulatory policies that apply, nor does it restate all of the requirements of those that are described. The descriptions are qualified in their entirety by reference to the particular statutory and regulatory provision.

### Regulatory Capital Requirements

The federal banking agencies require that banking organizations meet several risk-based capital adequacy requirements. These risk-based capital adequacy requirements are intended to provide a measure of capital adequacy that reflects the perceived degree of risk associated with a banking organization’s operations, both for transactions reported on the banking organization’s balance sheet as assets and for transactions that are recorded as off-balance sheet items, such as letters of credit and recourse arrangements. The risk-based guidelines apply on a consolidated basis to bank holding companies with consolidated assets of \$3 billion or more, such as the Company, or with a material amount of equity securities outstanding that are registered with the SEC. The federal banking agencies may change existing capital guidelines or adopt new capital guidelines in the future and often expect high growth or acquisitive bank holding companies to maintain capital positions substantially above the minimum supervisory levels. In addition, the federal banking agencies have required many banks and bank holding companies subject to enforcement actions to maintain capital ratios in excess of the minimum ratios otherwise required to be deemed “well-capitalized” and have subjected such institutions to restrictions on various activities, including a bank’s ability to accept or renew brokered deposits.

In 2013, the federal bank regulatory agencies issued final rules, or the Basel III Capital Rules, establishing a new comprehensive capital framework for banking organizations. The Basel III Capital Rules implement the Basel Committee’s December 2010 framework for strengthening international capital standards and certain provisions of the Dodd-Frank Act. The Basel III Capital Rules became effective on January 1, 2015.

The Basel III Capital Rules require the Bank and the Company, to comply with four minimum capital standards: a Tier 1 leverage ratio of at least 4.0%; a common equity Tier 1, or CET1, to risk-weighted assets ratio of 4.5%; a Tier 1 capital to risk-weighted assets ratio of at least 6.0%; and a total capital to risk-weighted assets ratio of at least 8.0%. CET1 capital is generally comprised of common shareholders’ equity and retained earnings. Tier 1 capital is generally comprised of CET1 and additional Tier 1 capital. Additional Tier 1 capital generally includes certain noncumulative perpetual preferred stock and related surplus and minority interests in equity accounts of consolidated subsidiaries. Total capital includes Tier 1 capital (CET1 capital plus additional Tier 1 capital) and Tier 2 capital. Tier 2 capital is generally comprised of capital instruments and related surplus meeting specified requirements, and may include cumulative preferred stock and long-term perpetual preferred stock, mandatory convertible securities, intermediate preferred stock and subordinated debt. Also included in Tier 2 capital is the allowance limited to a maximum of 1.25% of risk-weighted assets and, for institutions that have exercised an opt-out election regarding the treatment of Accumulated Other Comprehensive Income, or AOCI, up to 45% of net unrealized gains on available-for-sale equity securities with readily determinable fair market values. Institutions that have not exercised the AOCI opt-out have AOCI incorporated into CET1 capital (including unrealized gains and losses on available-for-sale securities). The calculation of all types of regulatory capital is subject to deductions and adjustments specified in the regulations.

The Basel III Capital Rules also establish a “capital conservation buffer” of 2.5% above the regulatory minimum risk-based capital requirements. An institution is subject to limitations on certain activities, including payment of dividends, share repurchases and discretionary bonuses to executive officers, if its capital level is below the buffered ratio.

The Basel III minimum capital ratios are summarized in the table below.

	<b>Basel III Minimum for Capital Adequacy Purposes</b>	<b>Basel III Additional Capital Conservation Buffer</b>	<b>Basel III Ratio with Capital Conservation Buffer</b>
Total risk-based capital (total capital to risk-weighted assets) . . . . .	8.00%	2.50%	10.50%
Tier 1 risk-based capital (Tier 1 to risk-weighted assets) . . . . .	6.00%	2.50%	8.50%
Common equity Tier 1 risk-based capital (CET1 to risk-weighted assets) . . . .	4.50%	2.50%	7.00%
Tier 1 leverage ratio (Tier 1 to average assets) . . . . .	4.00%	—	4.00%

In determining the amount of risk-weighted assets for purposes of calculating risk-based capital ratios, a banking organization’s assets, including certain off-balance sheet assets (e.g., recourse obligations, direct credit substitutes, residual interests), are multiplied by a risk weight factor assigned by the regulations based on perceived risks inherent in the type of asset. As a result, higher levels of capital are required for asset categories believed to present greater risk. For example, a risk weight of 0% is assigned to cash and U.S. government securities, a risk weight of 50% is generally assigned to prudently underwritten first lien 1-4 family residential mortgages, a risk weight of 100% is assigned to commercial and consumer loans, a risk weight of 150% is assigned to certain past due loans and a risk weight of between 0% to 600% is assigned to permissible equity interests, depending on certain specified factors. The Basel III Capital Rules increased the risk weights for a variety of asset classes, including certain commercial real estate mortgages. Additional aspects of the Basel III Capital Rules’ risk-weighting requirements that are relevant to the Company and the Bank include:

- assigning exposures secured by single-family residential properties to either a 50% risk weight for first-lien mortgages that meet prudent underwriting standards or a 100% risk weight category for all other mortgages;
- providing for a 20% credit conversion factor for the unused portion of a commitment with an original maturity of one year or less that is not unconditionally cancellable (increased from 0% under the previous risk-based capital rules);
- assigning a 150% risk weight to all exposures that are nonaccrual or 90 days or more past due (increased from 100% under the previous risk-based capital rules), except for those secured by single-family residential properties, which will be assigned a 100% risk weight, consistent with the previous risk-based capital rules;

- applying a 150% risk weight instead of a 100% risk weight for certain high-volatility commercial real estate, or HVCRE, loans, or acquisition, development, and construction, or ADC, loans; and
- applying a 250% risk weight to the portion of mortgage servicing rights and deferred tax assets arising from temporary differences that could not be realized through net operating loss carrybacks that are not deducted from CET1 capital (increased from 100% under the previous risk-based capital rules).

As of December 31, 2025, the Company's and the Bank's capital ratios exceeded the minimum capital adequacy guideline percentage requirements under the Basel III Capital Rules on a fully phased-in basis.

### **Community Bank Leverage Ratio**

On September 17, 2019, the federal banking agencies jointly finalized a rule effective as of January 1, 2020 and intended to simplify the regulatory capital requirements described above for qualifying community banking organizations, or QCBO, that opt into the Community Bank Leverage Ratio, or CBLR, framework, as required by Section 201 of the EGRRCPA. The final rule became effective on January 1, 2020, and the CBLR framework became available for banks to use beginning with their March 31, 2020 Call Reports. Under the final rule, if a QCBO opts into the CBLR framework and meets all requirements under the framework, it will be considered to have met the well-capitalized ratio requirements under the Prompt Corrective Action regulations described below and will not be required to report or calculate risk-based capital. In order to qualify for the CBLR framework, a QCBO must have a tier 1 leverage ratio of greater than 9%, less than \$10 billion in total consolidated assets, and limited amounts of off-balance-sheet exposures and trading assets and liabilities. In November 2025, the federal bank regulatory agencies proposed changes to the CBLR framework intended to encourage broader adoption, including reducing the required leverage ratio from 9% to 8%; however, the proposed rule has not yet been finalized.

Although the Company and the Bank are QCBOs, the Company and the Bank have currently not elected to opt in to the CBLR framework at this time and will continue to follow the capital requirements under the Basel III Capital Rules as described above.

### **Prompt Corrective Action**

The Federal Deposit Insurance Act ("FDIA") requires federal banking agencies to take "prompt corrective action" with respect to depository institutions that do not meet minimum capital requirements. For purposes of prompt corrective action, the law establishes five capital tiers: "well-capitalized," "adequately capitalized," "undercapitalized," "significantly undercapitalized," and "critically undercapitalized." A depository institution's capital tier depends on its capital levels and certain other factors established by regulation. The applicable FDIC regulations have been amended to incorporate the increased capital requirements required by the Basel III Capital Rules that became effective on January 1, 2015. Under the amended regulations, an institution is deemed to be "well-capitalized" if it has a total risk-based capital ratio of 10.0% or greater, a Tier 1 risk-based capital ratio of 8.0% or greater, a CET1 ratio of 6.5% or greater and a leverage ratio of 5.0% or greater. Accordingly, a financial institution may be considered "well-capitalized" under the prompt corrective action framework, but not satisfy the full Basel III capital ratios. Generally, a financial institution must be "well capitalized" before the Federal Reserve will approve an application by a bank holding company to acquire a bank or merge with a bank holding company. The FDIC applies the same requirement in approving bank merger applications.

At each successively lower capital category, a bank is subject to increased restrictions on its operations. For example, a bank is generally prohibited from making capital distributions and paying management fees to its holding company if doing so would make the bank "undercapitalized." Asset growth and branching restrictions apply to undercapitalized banks, which are required to submit written capital restoration plans meeting specified requirements (including a guarantee by the parent holding company, if any). "Significantly undercapitalized" banks are subject to broad regulatory restrictions, including among other things, capital directives, forced mergers, restrictions on the rates of interest they may pay on deposits, restrictions on asset growth and activities, and prohibitions on paying bonuses or increasing compensation to senior executive officers without FDIC approval. "Critically undercapitalized" are subject to even more severe restrictions, including, subject to a narrow exception, the appointment of a conservator or receiver within 90 days after becoming critically undercapitalized.

The appropriate federal banking agency may determine (after notice and opportunity for a hearing) that the institution is in an unsafe or unsound condition or deems the institution to be engaging in an unsafe or unsound practice. The appropriate agency is also permitted to require an adequately capitalized or undercapitalized institution to comply

with the supervisory provisions as if the institution were in the next lower category (but not treat a significantly undercapitalized institution as critically undercapitalized) based on supervisory information other than the capital levels of the institution.

The capital classification of a bank affects the frequency of regulatory examinations, the bank's ability to engage in certain activities and the deposit insurance premium paid by the bank. A bank's capital category is determined solely for the purpose of applying prompt correct action regulations and the capital category may not accurately reflect the bank's overall financial condition or prospects.

As of December 31, 2025, the Bank met the requirements for being deemed "well-capitalized" for purposes of the prompt corrective action regulations.

### **Enforcement Powers of Federal and State Banking Agencies**

The federal bank regulatory agencies have broad enforcement powers, including the power to terminate deposit insurance, impose substantial fines and other civil and criminal penalties, and appoint a conservator or receiver for financial institutions. Failure to comply with applicable laws and regulations could subject us and our officers and directors to administrative sanctions and potentially substantial civil money penalties. In addition to the grounds discussed above under "Prompt Corrective Actions," the appropriate federal bank regulatory agency may appoint the FDIC as conservator or receiver for a depository institution (or the FDIC may appoint itself, under certain circumstances) if any one or more of a number of circumstances exist, including, without limitation, the fact that the depository institution is undercapitalized and has no reasonable prospect of becoming adequately capitalized, fails to become adequately capitalized when required to do so, fails to submit a timely and acceptable capital restoration plan or materially fails to implement an accepted capital restoration plan. The TDB also has broad enforcement powers over us, including the power to impose orders, remove officers and directors, impose fines and appoint supervisors and conservators.

### **The Company**

**General.** As a bank holding company, the Company is subject to regulation and supervision by the Federal Reserve under the Bank Holding Company Act of 1956, as amended, or the BHCA. Under the BHCA, the Company is subject to periodic examination by the Federal Reserve. The Company is required to file with the Federal Reserve periodic reports of its operations and such additional information as the Federal Reserve may require.

**Acquisitions, Activities and Change in Control.** The BHCA generally requires the prior approval by the Federal Reserve for any merger involving a bank holding company or a bank holding company's acquisition of more than 5% of a class of voting securities of any additional bank or bank holding company or to acquire all or substantially all of the assets of any additional bank or bank holding company. In reviewing applications seeking approval of merger and acquisition transactions, the Federal Reserve considers, among other things, the competitive effect and public benefits of the transactions, the capital position and managerial resources of the combined organization, the risks to the stability of the U.S. banking or financial system, the applicant's performance record under the Community Reinvestment Act ("CRA") and the effectiveness of all organizations involved in the merger or acquisition in combating money laundering activities. In addition, failure to implement or maintain adequate compliance programs could cause bank regulators not to approve an acquisition where regulatory approval is required or to prohibit an acquisition even if approval is not required.

Subject to certain conditions (including deposit concentration limits established by the BHCA and the Dodd-Frank Act), the Federal Reserve may allow a bank holding company to acquire banks located in any state of the U.S. In approving interstate acquisitions, the Federal Reserve is required to give effect to applicable state law limitations on the aggregate amount of deposits that may be held by the acquiring bank holding company and its insured depository institution affiliates in the state in which the target bank is located (provided that those limits do not discriminate against out-of-state depository institutions or their holding companies) and state laws that require that the target bank have been in existence for a minimum period of time (not to exceed five years) before being acquired by an out-of-state bank holding company. Furthermore, in accordance with the Dodd-Frank Act, bank holding companies must be well-capitalized and well-managed in order to complete interstate mergers or acquisitions. For a discussion of the capital requirements, see "Regulatory Capital Requirements" above.

The BHCA also prohibits any company from acquiring "control" of a bank or bank holding company without prior notice to the appropriate federal bank regulator. "Control" is conclusively presumed to exist upon the acquisition of

25% or more of the outstanding voting securities of a bank or bank holding company, but may arise based on the facts and circumstances even with ownership below 5.00% up to 24.99% ownership. The Federal Reserve's regulations related to determinations of whether a company has "control" over another company, including a bank holding company or a bank, for purposes of the BHCA, include a tiered system of non-control presumptions based upon the percentage of any class of voting securities held by an acquirer and the presence of other indicia of control. The four categories of tiered presumptions of non-control, based upon the percentage of ownership of any class of voting securities held by an acquirer, are (i) less than 5%, (ii) 5% to 9.99%, (iii) 10% to 14.99%, and (iv) 15% to 24.99%. These regulations provide greater transparency with respect to the total level of equity, representative directors, management interlocks, limiting contractual provisions and business relationships that would be permissible to the Federal Reserve in order to avoid a determination of control. These regulations apply to control determinations under the BHCA, but do not apply to the Change in Bank Control Act, as amended (the "CIBC Act").

The CIBC Act and the related regulations of the Federal Reserve generally provide that a person, which includes a natural person or entity, directly or indirectly, has "control" of a bank or bank holding company if it (i) owns, controls, or has the power to vote 25% or more of the voting securities of the bank or bank holding company, (ii) controls the election of directors, trustees, or general partners of the company, (iii) has a controlling influence over the management or policies of the company, or (iv) conditions in any manner the transfer of 25% or more of the voting securities of the company upon the transfer of 25% or more of the outstanding shares of any class of voting securities of another company. Accordingly, the CIBC Act requires that prior to the acquisition of any class of voting securities of a bank or bank holding company that prior notice to the Federal Reserve be provided, if, immediately after the transaction, the acquiring person (or persons acting in concert) will own, control, or hold the power to vote 25% or more of any class of voting securities of the bank or bank holding company. A rebuttable presumption of control arises under the CIBC Act where a person (or persons acting in concert) controls 10% or more (but less than 25%) of a class of the voting securities of a bank or bank holding (i) which has registered securities under the Exchange Act, such as the Company, or (ii) no other person owns, controls, or holds the power to vote a greater percentage of any class of voting securities immediately after the transaction.

**Permissible Activities.** The BHCA and the implementing regulations of the Federal Reserve generally prohibit the Company from controlling or engaging in any business other than that of banking, managing and controlling banks or furnishing services to banks and their subsidiaries. This general prohibition is subject to a number of exceptions. The principal exception allows bank holding companies to engage in, and to own shares of companies engaged in, certain businesses found by the Federal Reserve prior to November 11, 1999 to be "so closely related to banking as to be a proper incident thereto." This authority would permit the Company to engage in a variety of banking-related businesses, including the ownership and operation of a savings association, or any entity engaged in consumer finance, equipment leasing, the operation of a computer service bureau (including software development) and mortgage banking and brokerage. The BHCA generally does not place territorial restrictions on the domestic activities of non-bank subsidiaries of bank holding companies. The Federal Reserve has the power to order any bank holding company or its subsidiaries to terminate any activity or to terminate its ownership or control of any subsidiary when the Federal Reserve has reasonable grounds to believe that continuing such activity, ownership or control constitutes a serious risk to the financial soundness, safety or stability of any bank subsidiary of the bank holding company.

In connection with the Dodd-Frank Act, Section 13 of the BHCA, commonly known as the "Volcker Rule," was amended to generally prohibit banking entities from engaging in the short-term proprietary trading of securities and derivatives for their own account and barred them from having certain relationships with hedge funds or private equity funds. However, Section 203 of the EGRRCPA, exempts community banks from the restrictions of the Volcker Rule if (i) the community bank, and every entity that controls it, has total consolidated assets equal to or less than \$10 billion; and (ii) trading assets and liabilities of the community bank, and every entity that controls it, is equal to or less than 5% of its total consolidated assets. As the consolidated assets of the Company are less than \$10 billion and the Company does not currently exceed the 5% threshold, this aspect of the Volcker Rule does not have any impact on the Company's consolidated financial statements at this time.

Additionally, bank holding companies that qualify and elect to operate as financial holding companies may engage in, or own shares in companies engaged in, a wider range of non-banking activities, including securities and insurance underwriting and sales, merchant banking and any other activity that the Federal Reserve, in consultation with the Secretary of the Treasury, determines by regulation or order is financial in nature or incidental to any such financial activity or that the Federal Reserve determines by order to be complementary to any such financial activity and does not

pose a substantial risk to the safety or soundness of depository institutions or the financial system generally. The Company has not elected to be a financial holding company, and we have not engaged in any activities determined by the Federal Reserve to be financial in nature or incidental or complementary to activities that are financial in nature.

**Source of Strength.** Federal Reserve policy historically required bank holding companies to act as a source of financial and managerial strength to their subsidiary banks. The Dodd-Frank Act codified this policy as a statutory requirement. Under this requirement the Company is expected to commit resources to support the Bank, including at times when the Company may not be in a financial position to provide it. The Company must stand ready to use its available resources to provide adequate capital to the Bank during periods of financial stress or adversity. The Company must also maintain the financial flexibility and capital raising capacity to obtain additional resources for assisting the Bank. The Company's failure to meet its source of strength obligations may constitute an unsafe and unsound practice or a violation of the Federal Reserve's regulations or both. The source of strength obligation most directly affects bank holding companies where a bank holding company's subsidiary bank fails to maintain adequate capital levels. Any capital loans by a bank holding company to the subsidiary bank are subordinate in right of payment to deposits and to certain other indebtedness of the subsidiary bank. The BHCA provides that in the event of a bank holding company's bankruptcy any commitment by a bank holding company to a federal bank regulatory agency to maintain the capital of its subsidiary bank will be assumed by the bankruptcy trustee and entitled to priority of payment.

**Imposition of Liability for Undercapitalized Subsidiaries.** Bank regulators are required to take "prompt corrective action" to resolve problems associated with insured depository institutions whose capital declines below certain levels. In the event an institution becomes "undercapitalized," it must submit a capital restoration plan to its regulators. The capital restoration plan will not be accepted by the regulators unless each company having control of the undercapitalized institution guarantees the subsidiary's compliance with the capital restoration plan up to a certain specified amount. Any such guarantee from a depository institution's holding company is entitled to a priority of payment in bankruptcy.

The aggregate liability of the holding company of an undercapitalized bank is limited to the lesser of 5% of the institution's assets at the time it became undercapitalized or the amount necessary to cause the institution to be "adequately capitalized." The bank regulators have greater power in situations where an institution becomes "significantly" or "critically" undercapitalized or fails to submit a capital restoration plan. For example, a bank holding company controlling such an institution can be required to obtain prior Federal Reserve approval of proposed dividends, or it may be required to consent to a consolidation or to divest the troubled institution or other affiliates.

**Safe and Sound Banking Practices.** Bank holding companies and their non-banking subsidiaries are prohibited from engaging in activities that represent unsafe and unsound banking practices or that constitute a violation of law or regulations. Under certain conditions the Federal Reserve may conclude that certain actions of a bank holding company, such as a payment of a cash dividend, would constitute an unsafe and unsound banking practice. The Federal Reserve also has the authority to regulate the debt of bank holding companies, including the authority to impose interest rate ceilings and reserve requirements on such debt. Under certain circumstances the Federal Reserve may require a bank holding company to file written notice and obtain its approval prior to purchasing or redeeming its equity securities, unless certain conditions are met.

**Tie in Arrangements.** Federal law prohibits bank holding companies and any subsidiary banks from engaging in certain tie in arrangements in connection with the extension of credit. For example, the Bank may not extend credit, lease or sell property, or furnish any services, or fix or vary the consideration for any of the foregoing on the condition that (i) the customer must obtain or provide some additional credit, property or services from or to the Bank other than a loan, discount, deposit or trust services, (ii) the customer must obtain or provide some additional credit, property or service from or to the Company or the Bank, or (iii) the customer must not obtain some other credit, property or services from competitors, except reasonable requirements to assure soundness of credit extended.

**Dividend Payments, Stock Redemptions and Repurchases.** The Company's ability to pay dividends to its shareholders is affected by both general corporate law considerations and the regulations and policies of the Federal Reserve applicable to bank holding companies, including the Basel III Capital Rules. Generally, a Texas corporation may not make distributions to its shareholders if (i) after giving effect to the dividend, the corporation would be insolvent, or (ii) the amount of the dividend exceeds the surplus of the corporation. Dividends may be declared and paid in a corporation's own treasury shares that have been reacquired by the corporation out of surplus. Dividends may be declared and paid in a corporation's own authorized but unissued shares out of the surplus of the corporation upon the satisfaction of certain conditions.

It is the Federal Reserve's policy that bank holding companies should generally pay dividends on common stock only out of income available over the past year, and only if prospective earnings retention is consistent with the organization's expected future needs and financial condition. It is also the Federal Reserve's policy that bank holding companies should not maintain dividend levels that undermine their ability to be a source of strength to its banking subsidiaries. Additionally, the Federal Reserve has indicated that bank holding companies should carefully review their dividend policy and has discouraged payment ratios that are at maximum allowable levels unless both asset quality and capital are very strong. The Federal Reserve possesses enforcement powers over bank holding companies and their nonbank subsidiaries to prevent or remedy actions that represent unsafe or unsound practices or violations of applicable statutes and regulations. Among these powers is the ability to proscribe the payment of dividends by banks and bank holding companies.

Bank holding companies must consult with the Federal Reserve before redeeming any equity or other capital instrument included in Tier 1 or Tier 2 capital prior to stated maturity, if (x) such redemption could have a material effect on the level or composition of the organization's capital base, or (y) as a result of such repurchase, there is a net reduction of the outstanding amount of common stock or preferred stock outstanding at the beginning of the quarter in which the redemption or repurchase occurs. In addition, bank holding companies are unable to repurchase shares equal to 10% or more of its net worth if it would not be well-capitalized (as defined by the Federal Reserve) after giving effect to such repurchase. Bank holding companies experiencing financial weaknesses, or that are at significant risk of developing financial weaknesses, must consult with the Federal Reserve before redeeming or repurchasing common stock or other regulatory capital instruments.

## **The Bank**

**General.** City Bank is a Texas banking association and is subject to supervision, regulation and examination by the TDB and the FDIC. City Bank is also subject to certain regulations of the CFPB. The TDB supervises and regulates all areas of the Bank's operations including, without limitation, the making of loans, the issuance of securities, the conduct of the Bank's corporate affairs, the satisfaction of capital adequacy requirements, the payment of dividends and the establishment or closing of banking offices. The FDIC is the Bank's primary federal regulatory agency and periodically examines the Bank's operations and financial condition and compliance with federal law. In addition, the Bank's deposit accounts are insured by the DIF to the maximum extent provided under federal law and FDIC regulations, and the FDIC has certain enforcement powers over the Bank.

**Depositor Preference.** In the event of the "liquidation or other resolution" of an insured depository institution, the claims of depositors of the institution, including the claims of the FDIC as subrogee of insured depositors, and certain claims for administrative expenses of the FDIC as a receiver, will have priority over other general unsecured claims against the institution. If an insured depository institution fails, insured and uninsured depositors, along with the FDIC, will have priority in payment ahead of unsecured, non-deposit creditors including the parent bank holding company with respect to any extensions of credit they have made to that insured depository institution.

**Brokered Deposit Restrictions.** Well-capitalized institutions are not subject to limitations on brokered deposits, while adequately capitalized institutions are able to accept, renew or roll over brokered deposits only with a waiver from the FDIC and subject to certain restrictions on the yield paid on such deposits. Undercapitalized institutions are generally not permitted to accept, renew or roll over brokered deposits. As of December 31, 2025, the Bank was eligible to accept brokered deposits without a waiver from the FDIC as the Bank was a well-capitalized institution.

**Deposit Insurance.** As an FDIC-insured institution, the Bank is required to pay deposit insurance premiums to the FDIC. The FDIC has adopted a risk-based assessment system whereby FDIC-insured depository institutions pay insurance premiums at rates based on their risk classification. An institution's risk classification is assigned based on its capital levels and the level of supervisory concern the institution poses to the regulators. For deposit insurance assessment purposes, an insured depository institution is placed in one of four risk categories each quarter. An institution's assessment is determined by multiplying its assessment rate by its assessment base. The total base assessment rates range from 1.5 basis points to 40 basis points. While in the past an insured depository institution's assessment base was determined by its deposit base, amendments to the FDIA revised the assessment base so that it is calculated using average consolidated total assets minus average tangible equity.

Additionally, the Dodd-Frank Act altered the minimum designated reserve ratio of the DIF, increasing the minimum from 1.15% to 1.35% of the estimated amount of total insured deposits, and eliminating the requirement that the FDIC pay dividends to depository institutions when the reserve ratio exceeds certain thresholds. On October 18, 2022, the FDIC adopted a final rule applicable to all insured depository institutions increasing initial base deposit

insurance assessment rate schedules by 2 basis points, beginning in the first quarterly assessment period of 2023. The FDIC also issued notices maintaining a DIF reserve ratio of 2.0% for 2023 and 2024. In its May 2025 report, the FDIC stated that the reserve ratio likely will reach the statutory minimum by the September 30, 2028 deadline and that no adjustments to the base assessment rates are currently projected. The increase in assessment rate schedules is intended to increase the likelihood that the DIF reserve ratio be restored to at least the statutory minimum of 1.35% by September 30, 2028, the statutory deadline set by the Dodd-Frank Act. The assessment rate schedules will remain in effect unless and until the DIF reserve ratio meets or exceeds 2.0% in order to support growth in the DIF in progressing toward the FDIC's long-term goal of a 2.0% designated reserve ratio for the DIF. FDIC staff may in the future recommend additional assessment rate adjustments if deemed necessary.

At least semi-annually, the FDIC updates its loss and income projections for the DIF and, if needed, may increase or decrease the assessment rates following notice and comment on proposed rulemaking. As a result, the Bank's FDIC deposit insurance premiums could increase. During the year ended December 31, 2025, the Bank paid \$2.0 million in FDIC deposit insurance premiums.

**Audit Reports.** For insured institutions with total assets of \$1.0 billion or more, financial statements prepared in accordance with generally accepted accounting principles, or GAAP, management's certifications signed by our and the Bank's chief executive officer and chief accounting or financial officer concerning management's responsibility for the financial statements, and an attestation by the auditors regarding the Bank's internal controls must be submitted. For institutions with total assets of more than \$3.0 billion, independent auditors may be required to review quarterly financial statements. The Federal Deposit Insurance Corporation Improvement Act requires that the Bank have an independent audit committee, consisting of outside directors only, or that we have an audit committee that is entirely independent. The committees of such institutions must include members with experience in banking or financial management, must have access to outside counsel and must not include representatives of large customers. The Bank's audit committee consists entirely of independent directors.

**Examination Assessments.** Texas-chartered banks are required to pay an annual assessment fee to the TDB to fund its operations. The fee is based on the amount of the bank's assets at rates established by the Finance Commission of Texas. During the year ended December 31, 2025, the Bank paid examination assessments to the TDB totaling \$350 thousand.

**Capital Requirements.** Banks are generally required to maintain minimum capital ratios. For a discussion of the capital requirements applicable to the Bank, see "Regulatory Capital Requirements" above.

**Bank Reserves.** The Federal Reserve requires all depository institutions to maintain reserves against some transaction accounts (primarily NOW and Super NOW checking accounts). The balances maintained to meet the reserve requirements imposed by the Federal Reserve may be used to satisfy liquidity requirements. An institution may borrow from the Federal Reserve "discount window" as a secondary source of funds if the institution meets the Federal Reserve's credit standards.

**Liquidity Requirements.** Historically, regulation and monitoring of bank and bank holding company liquidity has been addressed as a supervisory matter, without required formulaic measures. The Basel III liquidity framework requires banks and bank holding companies to measure their liquidity against specific liquidity tests. The federal banking agencies adopted final Liquidity Coverage Ratio rules in September 2014 and proposed Net Stable Funding Ratio rules in May 2016. These rules introduced two liquidity related metrics: Liquidity Coverage Ratio is intended to require financial institutions to maintain sufficient high-quality liquid resources to survive an acute stress scenario that lasts for one month; and Net Stable Funding Ratio is intended to require financial institutions to maintain a minimum amount of stable sources relative to the liquidity profiles of the institution's assets and contingent liquidity needs over a one-year period.

While the Liquidity Coverage Ratio and the proposed Net Stable Funding Ratio rules apply only to the largest banking organizations in the country, certain elements may filter down and become applicable to or expected of all insured depository institutions and bank holding companies.

**Dividend Payments.** The primary source of funds for the Company is dividends from the Bank. Unless the approval of the FDIC is obtained, the Bank may not declare or pay a dividend if the total of all dividends declared during the calendar year, including the proposed dividend, exceeds the sum of the Bank's net income during the current calendar year and the retained net income of the prior two calendar years. In addition, pursuant to the Texas Finance Code, as a Texas banking association, the Bank generally may not pay a dividend that would reduce its outstanding

capital and surplus unless it obtains the prior approval of the Texas Banking Commissioner. As a Texas corporation, we may, under the Texas Business Organizations Code (“TBOC”), pay dividends out of net profits after deducting expenses, including loan losses. The FDIC and the TDB also may, under certain circumstances, prohibit the payment of dividends to the Company from the Bank. Texas corporate law also requires that dividends only be paid out of funds legally available therefor.

The payment of dividends by any financial institution is affected by the requirement to maintain adequate capital pursuant to applicable capital adequacy guidelines and regulations, and a financial institution generally is prohibited from paying any dividends if, following payment thereof, the institution would be undercapitalized. If the Bank’s capital becomes impaired or the FDIC or the TDB otherwise determines that the Bank needs more than normal supervision, the Bank may be prohibited or otherwise limited from paying any dividends or making any other capital distributions to the Company. Consequently, any restrictions on the ability of the Bank to pay dividends to the Company may, in turn, restrict the ability of the Company to pay dividends to shareholders. As described above, the Bank exceeded its minimum capital requirements under applicable regulatory guidelines as of December 31, 2025.

***Transactions with Affiliates.*** The Bank is subject to sections 23A and 23B of the Federal Reserve Act, or the Affiliates Act, and the Federal Reserve’s implementing Regulation W. An affiliate of a bank is any company or entity that controls, is controlled by or is under common control with the bank. Accordingly, transactions between the Company, the Bank and any non-bank subsidiaries will be subject to a number of restrictions. The Affiliates Act imposes restrictions and limitations on the Bank from making extensions of credit to, or the issuance of a guarantee or letter of credit on behalf of, the Company or other affiliates, the purchase of, or investment in, stock or other securities thereof, the taking of such securities as collateral for loans and the purchase of assets of the Company or other affiliates. Such restrictions and limitations prevent the Company or other affiliates from borrowing from the Bank unless the loans are secured by marketable obligations of designated amounts. Furthermore, such secured loans and investments by the Bank to or in the Company or to or in any other non-banking affiliate are limited, individually, to 10% of the Bank’s capital and surplus, and such transactions are limited in the aggregate to 20% of the Bank’s capital and surplus. All such transactions, as well as contracts entered into between the Bank and affiliates, must be on terms that are no less favorable to the Bank than those that would be available from non-affiliated third parties. Federal Reserve policies also forbid the payment by bank subsidiaries of management fees which are unreasonable in amount or exceed the fair market value of the services rendered or, if no market exists, actual costs plus a reasonable profit.

***Financial Subsidiaries.*** Under the Gramm-Leach-Bliley Act (“GLBA”), subject to certain conditions imposed by their respective banking regulators, national and state-chartered banks are permitted to form “financial subsidiaries” that may conduct financial activities or activities incidental thereto, thereby permitting bank subsidiaries to engage in certain activities that previously were impermissible. The GLBA imposes several safeguards and restrictions on financial subsidiaries, including that the parent bank’s equity investment in the financial subsidiary be deducted from the bank’s assets and tangible equity for purposes of calculating the bank’s capital adequacy. In addition, the GLBA imposed new restrictions on transactions between a bank and its financial subsidiaries similar to restrictions applicable to transactions between banks and non-bank affiliates. As of December 31, 2025, the Bank did not have any financial subsidiaries.

***Loans to Directors, Executive Officers and Principal Shareholders.*** The authority of the Bank to extend credit to its directors, executive officers and principal shareholders, including their immediate family members and corporations and other entities that they control, is subject to substantial restrictions and requirements under the Federal Reserve’s Regulation O, as well as the Sarbanes-Oxley Act. These statutes and regulations impose limits on the amount of loans the Bank may make to directors and other insiders and require that (i) the loans must be made on substantially the same terms, including interest rates and collateral, as prevailing at the time for comparable transactions with persons not affiliated with the Company or the Bank, (ii) the Bank must follow credit underwriting procedures at least as stringent as those applicable to comparable transactions with persons who are not affiliated with the Company or the Bank, and (iii) the loans must not involve a greater than normal risk of non-payment or include other features not favorable to the Bank. In addition, these extensions of credit may not exceed, together with all other outstanding loans to such persons and affiliated entities, the Bank’s total capital and surplus. Any extension of credit to insiders above specified amounts must receive the prior approval of the Bank’s board of directors and the Bank must periodically report all loans made to directors and other insiders to the bank regulators. Any violation of these restrictions may result in the assessment of

substantial civil monetary penalties on the Bank or any officer, director, employee, agent or other person participating in the conduct of the affairs of the Bank, the imposition of a cease and desist order, and other regulatory sanctions. As of December 31, 2025, the Bank's total amount of lines of credit for loans to insiders and loans outstanding to insiders was \$48.9 million.

**Limits on Loans to One Borrower.** As a Texas banking association, the Bank is subject to limits on the amount of loans it can make to one borrower. With certain limited exceptions, loans and extensions of credit from Texas banking associations outstanding to any borrower (including certain related entities of the borrower) at any one time may not exceed 25% of the Tier 1 capital of the Bank. A Texas banking association may lend an additional amount if the loan is fully secured by certain types of collateral, like bonds or notes of the U.S. Certain types of loans are exempted from the lending limits, including loans secured by segregated deposits held by the Bank. The Bank's legal lending limit to any one borrower was approximately \$123.1 million as of December 31, 2025.

**Safety and Soundness Standards / Risk Management.** The federal banking agencies have adopted guidelines establishing operational and managerial standards to promote the safety and soundness of federally insured depository institutions. The guidelines set forth standards for internal controls, information systems, internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, compensation, fees and benefits, asset quality and earnings.

In general, the safety and soundness guidelines prescribe the goals to be achieved in each area, and each institution is responsible for establishing its own procedures to achieve those goals. If an institution fails to comply with any of the standards set forth in the guidelines, the financial institution's primary federal regulator may require the institution to submit a plan for achieving and maintaining compliance. If a financial institution fails to submit an acceptable compliance plan, or fails in any material respect to implement a compliance plan that has been accepted by its primary federal regulator, the regulator is required to issue an order directing the institution to cure the deficiency. Until the deficiency cited in the regulator's order is cured, the regulator may restrict the financial institution's rate of growth, require the financial institution to increase its capital, restrict the rates the institution pays on deposits or require the institution to take any action the regulator deems appropriate under the circumstances. Noncompliance with the standards established by the safety and soundness guidelines may also constitute grounds for other enforcement action by the federal bank regulatory agencies, including cease and desist orders and civil money penalty assessments.

During the past decade, the bank regulatory agencies have increasingly emphasized the importance of sound risk management processes and strong internal controls when evaluating the activities of the financial institutions they supervise. Properly managing risks has been identified as critical to the conduct of safe and sound banking activities and has become even more important as new technologies, product innovation and the size and speed of financial transactions have changed the nature of banking markets. The agencies have identified a spectrum of risks facing a banking institution including, but not limited to, credit, market, liquidity, operational, legal and reputational risk. In particular, recent regulatory pronouncements have focused on operational risk, which arises from the potential that inadequate information systems, operational problems, breaches in internal controls, fraud or unforeseen catastrophes will result in unexpected losses. New products and services, third party risk management and cybersecurity are critical sources of operational risk that financial institutions are expected to address in the current environment. The Bank is expected to have active board and senior management oversight; adequate policies, procedures and limits; adequate risk measurement, monitoring and management information systems; and comprehensive internal controls.

**Branching Authority.** Deposit-taking banking offices must be approved by the FDIC and, if such office is established within Texas, the TDB, which consider a number of factors including financial history, capital adequacy, earnings prospects, character of management, needs of the community and consistency with corporate power. The Dodd-Frank Act permits insured state banks to engage in interstate branching if the laws of the state where the new banking office is to be established would permit the establishment of the banking office if it were chartered by a bank in such state. In December 2025, the FDIC approved a final rule to streamline the process for the establishment and relocation of domestic branches. Although new branches must still be approved by the FDIC, the final rule provides that most branch establishment or relocation filings that qualify for expedited processing will be deemed approved within three business days after submission. Additionally, the final rule significantly reduces the volume of information required to be submitted in branch establishment or relocation filings. Finally, the Bank may also establish banking offices in other states by merging with banks or by purchasing banking offices of other banks in other states, subject to certain restrictions.

***Interstate Deposit Restrictions.*** The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 (“Interstate Act”), together with the Dodd-Frank Act, relaxed prior branching restrictions under federal law by permitting, subject to regulatory approval, banks to establish branches in states where the laws permit banks chartered in such states to establish branches.

Section 109 of the Interstate Act prohibits a bank from establishing or acquiring a branch or branches outside of its home state primarily for the purpose of deposit production. To determine compliance with Section 109, the appropriate federal banking agency first compares a bank’s estimated statewide loan-to-deposit ratio to the estimated host state loan-to-deposit ratio for a particular state. If a bank’s statewide loan-to-deposit ratio is at least one-half of the published host state loan-to-deposit ratio, the bank has complied with Section 109. A second step is conducted if a bank’s estimated statewide loan-to-deposit ratio is less than one-half of the published ratio for that state. The second step requires the appropriate agency to determine whether the bank is reasonably helping to meet the credit needs of the communities served by the bank’s interstate branches. A bank that fails both steps is in violation of Section 109 and subject to sanctions by the appropriate agency. Those sanctions may include requiring the bank’s interstate branches in the non-compliant state be closed or not permitting the bank to open new branches in the non-compliant state.

For purposes of Section 109, the Bank’s home state is Texas and the Bank operates branches in one host state: New Mexico. The most recently published host state loan-to-deposit ratio using data as of June 30, 2024 reflects a statewide loan-to-deposit ratio in New Mexico of 61%. As of December 31, 2025, the Bank’s statewide loan-to-deposit ratio in New Mexico was 31.2%. Accordingly, management believes that the Bank is in compliance with Section 109 in New Mexico after application of the first step of the two-step test.

***Community Reinvestment Act.*** The CRA and the regulations issued thereunder are intended to encourage insured depository institutions, while operating safely and soundly, to help meet the credit needs of their communities. The CRA specifically directs the federal bank regulatory agencies, in examining insured depository institutions, to assess their record of helping to meet the credit needs of their entire community, including low and moderate income neighborhoods, consistent with safe and sound banking practices. The CRA further requires the agencies to take a financial institution’s record of meeting its community credit needs into account when evaluating applications for, among other things, domestic branches, consummating mergers or acquisitions or holding company formations.

The federal banking agencies have adopted regulations which measure a bank’s compliance with its CRA obligations on a performance-based evaluation system. This system bases CRA ratings on an institution’s actual lending service and investment performance rather than the extent to which the institution conducts needs assessments, documents community outreach or complies with other procedural requirements. The ratings range from a high of “outstanding” to a low of “substantial noncompliance.” The Bank had a CRA rating of “satisfactory” as of its most recent CRA assessment.

***Bank Secrecy Act, Anti-Money Laundering and the Office of Foreign Assets Control Regulation.*** The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (the “USA PATRIOT Act”) is designed to deny terrorists and criminals the ability to obtain access to the U.S. financial system and has significant implications for depository institutions, brokers, dealers and other businesses involved in the transfer of money. The USA PATRIOT Act substantially broadened the scope of U.S. anti-money laundering (“AML”) laws and regulations by imposing significant compliance and due diligence obligations, created new crimes and penalties and expanded the extra territorial jurisdiction of the U.S. Financial institutions are also prohibited from entering into specified financial transactions and account relationships, must use enhanced due diligence procedures in their dealings with certain types of high risk customers and must implement a written customer identification program. Financial institutions must take certain steps to assist government agencies in detecting and preventing money laundering and report certain types of suspicious transactions. Regulatory authorities routinely examine financial institutions for compliance with these obligations and failure of a financial institution to maintain and implement adequate programs to combat money laundering and terrorist financing, or to comply with the USA PATRIOT Act or its regulations, could have serious legal and reputational consequences for the institution, including causing applicable bank regulatory authorities not to approve merger or acquisition transactions when regulatory approval is required or to prohibit such transactions even if approval is not required. Regulatory authorities have imposed cease and desist orders and civil money penalties against institutions found to be in violation of these obligations.

Among other requirements, federal laws, including the Bank Secrecy Act (“BSA”), as amended by the USA PATRIOT Act and as further amended by the National Defense Authorization Act for Fiscal Year 2021 (the “National Defense Authorization Act”), and implementing regulations, require banks to establish and maintain AML programs that include, at a minimum:

- internal policies, procedures and controls designed to implement and maintain the bank’s compliance with all of the requirements of the BSA, the USA PATRIOT Act, the National Defense Authorization Act and related laws and regulations;
- systems and procedures for monitoring and reporting suspicious transactions and activities;
- a designated compliance officer;
- employee training;
- an independent audit function to test the AML program;
- procedures to verify the identity of each customer upon the opening of accounts; and
- heightened due diligence policies, procedures and controls applicable to certain foreign accounts and relationships.

Additionally, the USA PATRIOT Act requires each financial institution to develop a customer identification program (“CIP”) as part of its AML program. The key components of the CIP are identification, verification, government list comparison, notice and record retention. The purpose of the CIP is to enable the financial institution to determine the true identity and anticipated account activity of each customer. To make this determination, among other things, the financial institution must collect certain information from customers at the time they enter into the customer relationship with the financial institution. This information must be verified within a reasonable time through documentary and non-documentary methods. Furthermore, all customers must be screened against any CIP-related government lists of known or suspected terrorists. Financial institutions are also required to comply with various reporting and recordkeeping requirements. The Federal Reserve and the FDIC consider an applicant’s effectiveness in combating money laundering, among other factors, in connection with an application to approve a bank merger or acquisition of control of a bank or bank holding company.

Likewise, the Office of Foreign Accounts Control (“OFAC”) administers and enforces economic and trade sanctions against targeted foreign countries and regimes under authority of various laws, including designated foreign countries, nationals and others. OFAC publishes lists of specially designated targets and countries. Financial institutions are responsible for, among other things, freezing or blocking accounts of, and transactions with, such targets and countries, prohibiting unlicensed trade and financial transactions with them and reporting blocked transactions after their occurrence.

The Financial Crimes Enforcement Network (“FinCEN”) issued a final rule regarding customer due diligence requirements for covered financial institutions in connection with their BSA and AML policies, that became effective in May 2018. The final rule adds a requirement to understand the nature and purpose of customer relationships and identify the “beneficial owner” (25% or more ownership interest) of legal entity customers. Bank regulators routinely examine institutions for compliance with these obligations and they must consider an institution’s anti-money laundering compliance when considering regulatory applications filed by the institution, including applications for bank mergers and acquisitions. The regulatory authorities have imposed “cease and desist” orders and civil money penalty sanctions against institutions found to be violating these obligations.

Further, on January 1, 2021, Congress passed the National Defense Authorization Act, which enacted the most significant overhaul of the BSA and related AML laws since the USA PATRIOT Act. Notable amendments include (1) significant changes to the collection of beneficial ownership information and the establishment of a beneficial ownership registry, which requires corporate entities (generally, any corporation, limited liability company, or other similar entity with 20 or fewer employees and annual gross income of \$5 million or less) to report beneficial ownership information to FinCEN (which will be maintained by FinCEN and made available upon request to financial institutions); (2) enhanced whistleblower provisions, which provide that one or more whistleblowers who voluntarily provide original information leading to the successful enforcement of violations of the anti-money laundering laws in any judicial or administrative action brought by the Secretary of the Treasury or the Attorney General resulting in monetary sanctions exceeding \$1 million (including disgorgement and interest but excluding forfeiture, restitution, or compensation to victims) will receive not more than 30 percent of the monetary sanctions collected and will receive

increased protections; (3) increased penalties for violations of the BSA; (4) improvements to existing information sharing provisions that permit financial institutions to share information relating to suspicious activity reports (SARs) with foreign branches, subsidiaries, and affiliates (except those located in China, Russia, or certain other jurisdictions) for the purpose of combating illicit finance risks; and (5) expanded duties and powers of FinCEN. Many of the amendments, including those with respect to beneficial ownership, require the Department of Treasury and FinCEN to promulgate rules.

On September 29, 2022, FinCEN issued a final rule establishing a beneficial ownership information reporting requirement, pursuant to the Corporate Transparency Act of 2019 (“CTA”). The rule requires most corporations, limited liability companies, and other entities created in or registered to do business in the United States to report information about their beneficial owners—the persons who ultimately own or control the company, to FinCEN. On December 22, 2023, FinCEN issued a final rule regarding access by authorized recipients to beneficial ownership information that will be reported to FinCEN pursuant to Sec. 6403 of the CTA, which is part of the National Defense Authorization Act. The regulations implement strict protocols required by the CTA to protect sensitive personally identifiable information reported to FinCEN and establish the circumstances in which specified recipients have access to beneficial ownership information, along with data protection protocols and oversight mechanisms applicable to each recipient category. The disclosure of beneficial ownership information to authorized recipients in accordance with appropriate protocols and oversight will help law enforcement and national security agencies prevent and combat money laundering, terrorist financing, tax fraud, and other illicit activity, as well as protect national security.

In July 2024, the federal banking agencies, including the Federal Reserve and FDIC, proposed amendments to update the requirements for supervised institutions to establish, implement and maintain effective, risk-based and reasonably designed AML and countering the financing of terrorism (“CFT”) programs. The proposed amendments would require supervised institutions to identify, evaluate and document the regulated institution’s money laundering, terrorist financing and other illicit finance activity risks, as well as consider, as appropriate, FinCEN’s published national AML/CFT priorities.

Failure of a financial institution to maintain and implement adequate AML and OFAC programs, or to comply with all of the relevant laws or regulations, could have serious legal and reputational consequences for the institution.

***Concentrations in Commercial Real Estate.*** The federal banking agencies have promulgated guidance governing financial institutions with concentrations in commercial real estate lending. The guidance provides that a bank has a concentration in commercial real estate lending if (i) total reported loans for construction, land development, and other land represent 100% or more of total capital or (ii) total reported loans secured by multifamily and non-farm nonresidential properties (excluding loans secured by owner-occupied properties) and loans for construction, land development, and other land represent 300% or more of total capital and the bank’s commercial real estate loan portfolio has increased 50% or more during the prior 36 months. If a concentration is present, management must employ heightened risk management practices that address the following key elements: including board and management oversight and strategic planning, portfolio management, development of underwriting standards, risk assessment and monitoring through market analysis and stress testing, and maintenance of increased capital levels as needed to support the level of commercial real estate lending. On December 18, 2015, the federal banking agencies jointly issued a “statement on prudent risk management for commercial real estate lending.” As of December 31, 2025, the Company did not exceed the levels to be considered to have a concentration in commercial real estate lending and believes its credit administration to be consistent with the published policy statement.

The Basel III Capital Rules also require loans categorized as “high-volatility commercial real estate,” or HVCRE, to be assigned a 150% risk weighting and require additional capital support. However, the EGRRCPA prohibits federal banking regulators from imposing higher capital standards on HVCRE exposures unless they are for ADC and clarifying ADC status. As of December 31, 2025, we had \$366.1 million in ADC loans and \$16.2 million in HVCRE loans.

## **Consumer Financial Services**

We are subject to a number of federal and state consumer protection laws that extensively govern our relationship with our customers. These laws include the Equal Credit Opportunity Act (“ECOA”), the Fair Credit Reporting Act, the Truth in Lending Act, the Truth in Savings Act, the Electronic Fund Transfer Act, the Expedited Funds Availability Act, the Home Mortgage Disclosure Act, the Fair Housing Act (“FHA”), the Real Estate Settlement Procedures Act, the Fair Debt Collection Practices Act, the Service Members Civil Relief Act, the Military Lending Act, and these laws’ respective state law counterparts, as well as state usury laws and laws regarding unfair and deceptive acts and practices.

These and other federal laws, among other things, require disclosures of the cost of credit and terms of deposit accounts, provide substantive consumer rights, prohibit discrimination in credit transactions, regulate the use of credit report information, provide financial privacy protections, prohibit unfair, deceptive and abusive practices and subject us to substantial regulatory oversight. Violations of applicable consumer protection laws can result in significant potential liability from litigation brought by customers, including actual damages, restitution and attorneys' fees. Federal bank regulators, state attorneys general and state and local consumer protection agencies may also seek to enforce consumer protection requirements and obtain these and other remedies, including regulatory sanctions, customer rescission rights, action by the state and local attorneys general in each jurisdiction in which we operate and civil money penalties. Failure to comply with consumer protection requirements may also result in failure to obtain any required bank regulatory approval for mergers or acquisitions or prohibition from engaging in such transactions even if approval is not required.

Many states and local jurisdictions have consumer protection laws analogous, and in addition, to those listed above. These state and local laws regulate the manner in which financial institutions deal with customers when taking deposits, making loans or conducting other types of transactions. Failure to comply with these laws and regulations could give rise to regulatory sanctions, customer rescission rights, action by state and local attorneys general and civil or criminal liability.

Rulemaking authority for most federal consumer protection laws was transferred from the prudential regulators to the CFPB on July 21, 2011. In some cases, regulators such as the Federal Trade Commission ("FTC") and the U.S. Department of Justice ("DOJ") also retain certain rulemaking or enforcement authority. The CFPB also has broad authority to prohibit unfair, deceptive and abusive acts and practices, or UDAAP, and to investigate and penalize financial institutions that violate this prohibition. While the statutory language of the Dodd-Frank Act sets forth the standards for acts and practices that violate the prohibition on UDAAP, certain aspects of these standards are untested, and thus it is currently not possible to predict how the CFPB will exercise this authority.

The consumer protection provisions of the Dodd-Frank Act and the examination, supervision and enforcement of those laws and implementing regulations by the CFPB have created a more intense and complex environment for consumer finance regulation. The CFPB has significant authority to implement and enforce federal consumer protection laws and new requirements for financial services products provided for in the Dodd-Frank Act, as well as the authority to identify and prohibit UDAAP. The review of products and practices to prevent such acts and practices is a continuing focus of the CFPB, and of banking regulators more broadly. The ultimate impact of this heightened scrutiny is uncertain but could result in changes to pricing, practices, products and procedures. It could also result in increased costs related to regulatory oversight, supervision and examination, additional remediation efforts and possible penalties. In addition, the Dodd-Frank Act provides the CFPB with broad supervisory, examination and enforcement authority over various consumer financial products and services, including the ability to require reimbursements and other payments to customers for alleged legal violations and to impose significant penalties, as well as injunctive relief that prohibits lenders from engaging in allegedly unlawful practices. The CFPB also has the authority to obtain cease and desist orders providing for affirmative relief or monetary penalties. The Dodd-Frank Act does not prevent states from adopting stricter consumer protection standards. State regulation of financial products and potential enforcement actions could also adversely affect our business, financial condition or results of operations. Significant recent CFPB developments include:

- continued focus on fair lending, including promoting racial and economic equity for underserved, vulnerable and marginalized communities;
- focused efforts on enforcing certain compliance obligations the CFPB deems a priority, such as automobile loan servicing, debt collection, deposit, overdraft, non-sufficient funds, representment fees and other services fees, mortgage origination and servicing, and remittances, among others; and
- rulemaking plans concerning, among others, consumers' access to their financial information and requirements for financial institutions to collect, report and make public certain information concerning credit applications made by women-owned, minority-owned and small businesses.

The CFPB has examination and enforcement authority over providers with more than \$10 billion in assets. Banks and savings institutions with \$10 billion or less in assets, like the Bank, will continue to be examined by their applicable bank regulators.

***Mortgage and Mortgage-Related Products, Generally.*** Because abuses in connection with home mortgages were a significant factor contributing to the financial crisis, many provisions of the Dodd-Frank Act and rules issued

thereunder address mortgage and mortgage-related products, their underwriting, origination, servicing and sales. The Dodd-Frank Act significantly expands underwriting requirements applicable to loans secured by 1-4 family residential real property and augmented federal law combating predatory lending practices. In addition to numerous disclosure requirements, the Dodd-Frank Act imposes new standards for mortgage loan originations on all lenders, including banks, in an effort to strongly encourage lenders to verify a borrower's ability to repay, while also establishing a presumption of compliance for certain "qualified mortgages." The Dodd-Frank Act generally requires lenders or securitizers to retain an economic interest in the credit risk relating to loans that the lender sells, and other asset-backed securities that the securitizer issues, if the loans do not comply with the ability-to-repay standards described below. The Bank does not currently expect these provisions of the Dodd-Frank Act or any related regulations to have a significant impact on its operations, except for higher compliance costs.

***Ability-to-Repay Requirement and Qualified Mortgage Rule.*** In January 2013, the CFPB issued a final rule implementing the Dodd-Frank Act's ability-to-repay requirements. Under this rule, lenders, in assessing a borrower's ability to repay a mortgage-related obligation, must consider eight underwriting factors: (i) current or reasonably expected income or assets; (ii) current employment status; (iii) monthly payment on the subject transaction; (iv) monthly payment on any simultaneous loan; (v) monthly payment for all mortgage-related obligations; (vi) current debt obligations, alimony, and child support; (vii) monthly debt-to-income ratio or residual income; and (viii) credit history. This rule also includes guidance regarding the application of, and methodology for evaluating, these factors. The EGRRCPA provides that for certain insured depository institutions and insured credit unions with less than \$10 billion in total consolidated assets, mortgage loans that are originated and retained in portfolio will automatically be deemed to satisfy the "ability to repay" requirement. To qualify for this treatment, the insured depository institutions and credit unions must meet conditions relating to prepayment penalties, points and fees, negative amortization, interest-only features and documentation.

***Home Mortgage Disclosure Act ("HMDA").*** On October 15, 2015, pursuant to Section 1094 of the Dodd-Frank Act, the CFPB issued amended rules in regard to the collection, reporting and disclosure of certain residential mortgage transactions under the Home Mortgage Disclosure Act (the "HMDA Rules"). The Dodd-Frank Act mandated additional loan data collection points in addition to authorizing the Bureau to require other data collection points under implementing Regulation C. The HMDA Rules adopted a uniform loan volume threshold for all financial institutions, modifies the types of transactions that are subject to collection and reporting, expands the loan data information being collected and reported, and modifies procedures for annual submission and annual public disclosures. EGRRCPA amended provisions of the HMDA Rules to exempt certain insured institutions from most of the expanded data collection requirements required of the Dodd-Frank Act. The CFPB further amended the HMDA Rules in April 2020 so that, effective January 1, 2022, institutions originating fewer than 100 dwelling secured closed-end mortgage loans or fewer than 200 dwelling secured open-end lines are exempt from the expanded data collection requirements that went into effect January 1, 2018. On February 1, 2023, the Office of the Comptroller of the Currency issued OCC Bulletin 2023-5 which clarified that, following a recent court decision vacating the 2020 HMDA Final Rules as to the loan volume reporting threshold for closed-end mortgage loans, the loan origination threshold for reporting HMDA data on closed-end mortgage loans reverted to the 25 loan threshold established by the 2015 HMDA Final Rule. The Bank does not receive this reporting relief based on the number of dwelling secured mortgage loans reported annually.

***UDAP and UDAAP.*** Banking regulatory agencies have increasingly used a general consumer protection statute to address "unfair," "deceptive" or "abusive" acts and business practices that may not necessarily fall directly under the purview of a specific banking or consumer finance law. Section 5 of the Federal Trade Commission Act, referred to as the FTC Act, is the primary federal law that prohibits unfair or deceptive acts or practices, referred to as UDAP, and unfair methods of competition in or affecting commerce. "Unjustified consumer injury" is the principal focus of the FTC Act. UDAP laws and regulations were expanded under the Dodd-Frank Act to apply to "unfair, deceptive or abusive acts or practices," referred to as UDAAP, and were delegated to the CFPB for rule-making. The federal banking agencies have the authority to enforce such rules and regulations. Under the Dodd-Frank Act, the CFPB looks to various factors to assess whether an act or practice is unfair, including whether it causes or is likely to cause substantial injury to consumers, the injury is not reasonably avoidable by consumers, and the injury is not outweighed by countervailing benefits to consumers or to competition. A key focus of the CFPB is whether an act or practice hinders a consumer's decision-making.

### **Incentive Compensation Guidance**

The federal bank regulatory agencies have issued comprehensive guidance intended to ensure that the incentive compensation policies of banking organizations do not undermine the safety and soundness of those organizations by

encouraging excessive risk-taking. The incentive compensation guidance sets expectations for banking organizations concerning their incentive compensation arrangements and related risk-management, control and governance processes. The incentive compensation guidance, which covers all employees that have the ability to materially affect the risk profile of an organization, either individually or as part of a group, is based upon three primary principles: (1) balanced risk-taking incentives; (2) compatibility with effective controls and risk management; and (3) strong corporate governance. Any deficiencies in compensation practices that are identified may be incorporated into the organization's supervisory ratings, which can affect its ability to make acquisitions or take other actions. In addition, under the incentive compensation guidance, a banking organization's federal supervisor may initiate enforcement action if the organization's incentive compensation arrangements pose a risk to the safety and soundness of the organization. Further, the Basel III capital rules limit discretionary bonus payments to bank executives if the institution's regulatory capital ratios fail to exceed certain thresholds.

The Dodd-Frank Act directs the federal banking regulators to promulgate rules prohibiting excessive compensation paid to executives of depository institutions and their holding companies with assets in excess of \$1 billion, regardless of whether the company is publicly traded or not. In May 2016, the federal banking regulators, joined by the SEC, proposed such a rule that is tailored based on the asset size of the institution. All covered financial institutions would be subject to a prohibition on paying compensation, fees, and benefits that are "unreasonable" or "disproportionate" to the value of the services performed by a person covered by the proposed rule (generally, senior executive officers and employees who are significant risk-takers). As of the date of this Report, the federal banking regulators have not yet implemented a final rule with respect to excessive compensation paid to executives of depository institutions and their holding companies. The scope and content of the U.S. banking regulators' policies on executive compensation are continuing to develop and are likely to continue evolving in the near future.

The Dodd-Frank Act requires public companies to include, at least once every three years, a separate non-binding "say-on-pay" vote in their proxy statement by which shareholders may vote on the compensation of the public company's named executive officers. In addition, if such public companies are involved in a merger, acquisition, or consolidation, or if they propose to sell or dispose of all or substantially all of their assets, shareholders have a right to an advisory vote on any golden parachute arrangements in connection with such transaction (frequently referred to as "say-on-golden parachute" vote). In addition, the SEC adopted rules prohibiting the listing of any equity security of a company that does not have a compensation committee consisting solely of independent directors, subject to certain exceptions.

In August 2022, the SEC adopted the final "pay versus performance" rule mandated by the Dodd-Frank Act. Among other disclosure requirements, the rule requires public companies (other than emerging growth companies, registered investment companies and foreign private issuers) to disclose the relationships among named executive officer compensation "actually paid," total shareholder return and certain financial performance measures that the company uses to link compensation to company performance for its five most recent fiscal years. Beginning on December 31, 2024, the Company is no longer an emerging growth company and, accordingly, the rule will first apply to disclosures in the Company's proxy statement for the 2025 annual meeting of shareholders.

In October 2022, the SEC adopted a final rule directing national securities exchanges and associations, including the Nasdaq, to implement listing standards that require listed companies to adopt policies mandating the recovery or "clawback" of excess incentive-based compensation earned by a current or former executive officer during the three fiscal years preceding the date the listed company is required to prepare an accounting restatement, including to correct an error that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period. In accordance with Rule 10D-1 promulgated by the SEC under the Exchange Act and Nasdaq Listing Rule 5608, the Board of Directors adopted and implemented an Incentive Award Recoupment Policy, effective as of October 2, 2023.

## **Financial Privacy**

Under Section 501 of the Gramm-Leach-Bliley Act, and its implementing regulations, the federal bank regulatory agencies have adopted rules that limit the ability of banks and other financial institutions to disclose non-public information about consumers to non-affiliated third parties. These limitations require disclosure of privacy policies to consumers and, in some circumstances, allow consumers to prevent disclosure of certain personal information to a non-affiliated third party. These regulations affect how consumer information is transmitted through financial services companies and conveyed to outside vendors. In addition, consumers may also prevent disclosure of certain information among affiliated companies that is assembled or used to determine eligibility for a product or service, such as that shown

on consumer credit reports and asset and income information from applications. Consumers also have the option to direct banks and other financial institutions not to share information about transactions and experiences with affiliated companies for the purpose of marketing products or services.

### **Impact of Monetary Policy**

The monetary policy of the Federal Reserve has a significant effect on the operating results of financial or bank holding companies and their subsidiaries. Among the tools available to the Federal Reserve to affect the money supply are open market transactions in U.S. government securities, changes in the discount rate on member bank borrowings and changes in reserve requirements against member bank deposits. These tools are used in varying combinations to influence overall growth and distribution of bank loans, investments and deposits, and their use may affect interest rates charged on loans or paid on deposits.

### **Environmental Laws Potentially Impacting the Bank**

We are subject to state and federal environmental laws and regulations. The Comprehensive Environmental Response, Compensation and Liability Act, (“CERCLA”), is a federal statute that generally imposes strict liability on all prior and present “owners and operators” of sites containing hazardous waste. However, Congress acted to protect secured creditors by providing that the term “owner and operator” excludes a person whose ownership is limited to protecting its security interest in the site. Since the enactment of the CERCLA, this “secured creditor exemption” has been the subject of judicial interpretations which have left open the possibility that lenders could be liable for cleanup costs on contaminated property that they hold as collateral for a loan, which costs often substantially exceed the value of the property.

### **Other Recent Legislative Developments**

In July 2025, the Guiding and Establishing National Innovation for U.S. Stablecoins Act, or the “GENIUS Act,” was signed into law, establishing a federal licensing and supervisory framework for payment stablecoins and their issuers. The GENIUS Act may accelerate and increase the competition that non-traditional financial institutions pose to banks’ payment services, but may also create opportunities for banks to hold stablecoin reserve assets, custody stablecoins, or issue stablecoins. Several key provisions of the GENIUS Act require federal regulatory agencies to adopt implementing regulations, and the GENIUS Act will take effect the earlier of 18 months after its enactment or 120 days after the agencies issue final implementing regulations.

In July 2025, the One Big Beautiful Bill Act (“OBBBA”) was signed into law, introducing significant tax changes. The OBBBA extends or makes permanent various tax provisions that were originally enacted in the 2017 Tax Cuts and Jobs Act and were set to expire at the end of 2025. The OBBBA features modified versions of individual and business tax relief proposals, and other new tax relief measures. In addition, it includes various revenue-raising measures, including changes to various limits on business and individual tax deductions that are intended to offset part of the cost of the legislation. The Company is currently evaluating the impact of the OBBBA on its business and consolidated financial statements.

### **Other Pending and Proposed Legislation**

Other legislative and regulatory initiatives which could affect the Company, the Bank and the banking industry in general may be proposed or introduced before the U.S. Congress, the Texas Legislature and other governmental bodies in the future. Such proposals, if enacted, may further alter the structure, regulation and competitive relationship among financial institutions, and may subject the Company or the Bank to increased regulation, disclosure and reporting requirements. In addition, the various banking regulatory agencies often adopt new rules and regulations to implement and enforce existing legislation. It cannot be predicted whether, or in what form, any such legislation or regulations may be enacted or the extent to which the business of the Company or the Bank would be affected thereby.

## AVAILABLE INFORMATION

The Company maintains an Internet web site at [www.spfi.bank](http://www.spfi.bank). The Company makes available, free of charge, on its web site (under [www.spfi.bank/financials-filings/sec-filings](http://www.spfi.bank/financials-filings/sec-filings)) the Company's annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or Section 15(d) of the Exchange Act as soon as reasonably practicable after the Company files such material with, or furnishes it to, the SEC. The Company also makes, free of charge, through its web site (under [www.spfi.bank/corporate-governance/documents-charters](http://www.spfi.bank/corporate-governance/documents-charters)) links to the Company's Code of Business Conduct and Ethics and the charters for its Board committees. In addition, the SEC maintains an Internet web site (at [www.sec.gov](http://www.sec.gov)) that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC.

The Company routinely posts important information for investors on its web site (under [www.spfi.bank](http://www.spfi.bank) and, more specifically, under the News & Events tab at [www.spfi.bank/news-events/press-releases](http://www.spfi.bank/news-events/press-releases)). The Company intends to use its web site as a means of disclosing material non-public information and for complying with its disclosure obligations under SEC Regulation FD (Fair Disclosure). Accordingly, investors should monitor the Company's web site, in addition to following the Company's press releases, SEC filings, public conference calls, presentations and webcasts.

The information contained on, or that may be accessed through, the Company's web site is not incorporated by reference into, and is not a part of, this Report.

## **Item 1A. Risk Factors**

*Investing in our common stock involves a high degree of risk. Before you decide to invest, you should carefully consider the risks described below, together with all other information included in this Report. We believe the risks described below are the risks that are material to us. Any of the following risks, as well as risks that we do not know or currently deem immaterial, could have a material adverse effect on our business, financial condition, results of operations and growth prospects. In that case, you could experience a partial or complete loss of your investment.*

### **Risks Related to Our Business**

***The Company is subject to interest rate risk and changes in market interest rates or capital markets could affect our revenues and expenses, the value of assets and obligations, and the availability and cost of capital or liquidity.***

Given our business mix, and the fact that most of our assets and liabilities are financial in nature, we tend to be sensitive to market interest rate movements and the performance of the financial markets. Our primary source of income is net interest income, meaning the difference or spread between interest income earned and interest expense paid. When interest-bearing liabilities mature or re-price more quickly than interest-earning assets in a given period, a significant increase in market interest rates could adversely affect net interest income. Conversely, when interest-earning assets mature or re-price more quickly than interest-bearing liabilities, falling interest rates could result in a decrease in net interest income. Prevailing economic conditions, fiscal and monetary policies and the policies of various regulatory agencies all affect market rates of interest and the availability and cost of credit, which, in turn, significantly affect financial institutions' net interest income. If the interest we pay on deposits and other borrowings increases at a faster rate than increases in the interest we receive on loans and investments, net interest income, and, therefore, our earnings, could be affected. Earnings could also be affected if the interest we receive on loans and other investments falls more quickly than the interest we pay on deposits and other borrowings.

Interest rates are highly sensitive to many factors that are beyond the Company's control, including competition, the monetary policy of the Federal Reserve, inflation and deflation, and volatility of domestic and global financial and credit markets, due to any number of factors including, among other things, the persistence of the ongoing inflationary environment in the United States and in our market areas and current geopolitical tensions.

In the current environment of elevated interest rates, demand for loan originations may decline, and our borrowers may experience greater difficulties meeting their obligations, depending on the performance of the overall economy, which may adversely affect income from these lending activities. This could result in decreased interest income, decreased mortgage revenues and corresponding decreases in noninterest income from projected levels. During periods of reduced loan demand, results of operations may be adversely affected to the extent that we would be unable to reduce mortgage-related noninterest expenses commensurately with the decline in mortgage loan origination activity. Increases in interest rates could also adversely affect the market value of our fixed income assets. Conversely, in periods of decreasing interest rates, our borrowers may experience difficulties meeting their obligations or seek to refinance their loans for lower rates, which may adversely affect income from these lending activities and negatively impact our net interest margin.

A prolonged period of volatile and unstable financial market conditions could increase our funding costs and negatively affect our asset-liability management strategies. Higher volatility in interest rates and spreads to benchmark indices could cause decreases in the fair market values of our investment portfolio, and of assets the Company manages for others and may impair our ability to attract and retain funds from current and prospective customers, which could lower fee income. Fluctuations in interest rates could impact both the level of income and expense recorded on most of our assets and liabilities, and the market value of all interest-earning assets and interest-bearing liabilities, any of which in turn could have a material adverse effect on our liquidity and ability to fund future growth, our operating results, and financial condition.

Although our asset-liability management strategy is designed to control and mitigate exposure to the risks related to changes in market interest rates, those rates are affected by many factors outside of our control, including governmental monetary policies, inflation, deflation, recession, changes in unemployment, the money supply, international disorder and instability in domestic and foreign financial markets.

***Our business has been and may continue to be adversely affected by current conditions in the financial markets and economic conditions generally.***

Our business and operations, which primarily consist of lending money to customers in the form of loans, borrowing money from customers in the form of deposits and investing in securities, are sensitive to general business

and economic conditions in the U.S. Uncertainty about the federal fiscal policymaking process, and the medium and long-term fiscal outlook of the federal government and U.S. economy, is a concern for businesses, consumers and investors in the U.S. Our business is also significantly affected by monetary and related policies of the U.S. government and its agencies. In 2022 and 2023, the Federal Open Market Committee (“FOMC”) of the Federal Reserve repeatedly raised their target benchmark interest rate in response to the ongoing inflationary environment in the United States, resulting in subsequent prime rate increases of 525 basis points between March of 2022 and July of 2023. While the FOMC target benchmark rate and the prime rate were decreased by 100 basis points in 2024 and another 75 basis points in 2025, sustained levels or future increases in market interest rates may have an adverse effect on our business, financial condition and results of operations as it could reduce the demand for loans and affect the ability of our borrowers to repay their indebtedness subjecting us to potential credit losses. Changes in any of these policies are beyond our control. Adverse economic conditions and government policy responses to such conditions could have a material adverse effect on our business, financial condition, results of operations and prospects. All of these factors are detrimental to our business, and the interplay between these factors can be complex and unpredictable.

In addition, the inflationary outlook in the United States remains uncertain. Inflationary pressures remain at relatively elevated and a persistent inflationary environment could result in sustained higher interest rates for a prolonged period of time, which may expose the Company to interest rate risk. In addition, higher interest rates could slow economic growth and lead to a recessionary environment, which could negatively impact the Company’s growth, credit quality, net interest margin and its financial results. The risks to our business from inflation depends on the durability of the current inflationary pressures in our markets. Transitory increases in inflation are unlikely to have a material impact on our business or earnings. However, more persistent inflation could lead to tighter-than-expected monetary policy which could, in turn, increase the borrowings costs of our customers, making it more difficult for them to repay their loans or other obligations. Higher interest rates may be needed to tame persistent inflationary price pressures, which could also push down asset prices and weaken economic activity. A deterioration in economic conditions in the United States and our markets could result in an increase in loan delinquencies and non-performing assets, decreases in loan collateral values and a decrease in demand for our products and services, all of which, in turn, would adversely affect our business, financial condition and results of operations.

***The Company’s Investment Portfolio Could Incur Additional Losses or Fair Value Could Deteriorate.***

There are inherent risks associated with the Company’s investment activities. These risks include the impact from changes in interest rates, credit risk related to weakness in real estate values, municipalities, government sponsored enterprises, or other industries, the impact of changes in income tax rates on the value of tax-exempt securities, adverse changes in regional or national economic conditions, and general turbulence in domestic and foreign financial markets, among other things. If an investment’s value is in an unrealized loss position, the Company is required to assess the security to determine if a valuation allowance for the credit exposure of the debt security is necessary, which is recorded as a charge to earnings. These conditions could adversely impact the ultimate collectability of the Company’s investments.

As discussed above, the FOMC repeatedly raised their target benchmark interest rate in 2022 and 2023. During the same period, the 10-year U.S. Treasury interest rate increased approximately 225 basis points, which had a negative impact to the fair value of the Company’s investment securities. If market interest rates rise, the market value of the fixed income bond portfolio will decrease, resulting in further unrealized losses, and depending on the extent of the rise in interest rates, the increase in unrealized losses could be significant over the short-term. The non-credit portion of unrealized losses are booked to Accumulated Other Comprehensive Income (“AOCI”), a component of shareholders’ equity. A significant increase in market rates may have a negative impact on book value per common share and return on average shareholders’ equity ratios. The Company’s bond portfolio is expected to mature at par and therefore the unrealized losses in the portfolio that result from higher market interest rates will decrease as the bonds become closer to maturity. However, if the Company were required to sell investment securities with an unrealized loss for any reason, including liquidity needs, the unrealized loss would become realized and reduce both net income for the reported period and regulatory capital, which as currently reported, excludes unrealized losses on investment securities.

***We may grow through acquisitions, a strategy which may not be successful or, if successful, may produce risks in successfully integrating and managing the acquisitions and may dilute our shareholders.***

As part of our growth strategy, we may pursue acquisitions of banks and nonbank financial services companies within or outside our principal market areas. We regularly identify and explore specific acquisition opportunities as part of our ongoing business practices. However, we have no current arrangements, understandings, or agreements to make

any material acquisitions. We face significant competition from numerous other financial services institutions, many of which will have greater financial resources or more liquid securities than we do, when considering acquisition opportunities. Accordingly, attractive acquisition opportunities may not be available to us. There can be no assurance that we will be successful in identifying or completing any future acquisitions.

Acquisitions involve numerous risks, any of which could harm our business. Acquisitions also frequently result in the recording of goodwill and other intangible assets, which are subject to potential impairments in the future and that could harm our financial results. In addition, if we finance acquisitions by issuing convertible debt or equity securities, our existing shareholders may be diluted, which could negatively affect the market price of our common stock. As a result, if we fail to properly evaluate mergers, acquisitions or investments, we may not achieve the anticipated benefits of any such merger, acquisition, or investment, and we may incur costs in excess of what we anticipate. The failure to successfully evaluate and execute mergers, acquisitions or investments or otherwise adequately address these risks could materially harm our business, financial condition and results of operations.

***We may not be able to adequately measure and limit our credit risk, which could lead to unexpected losses.***

As a lender, we are exposed to the risk that our loan customers may not repay their loans according to the terms of these loans and the collateral securing the payment of these loans may be insufficient to fully compensate us for the outstanding balance of the loan plus the costs to dispose of the collateral. We may experience significant credit losses, which could have a material adverse effect on our operating results and financial condition. Management makes various assumptions and judgments about the collectability of our loan portfolio, including the diversification by industry of our commercial loan portfolio, the amount of nonperforming loans and related collateral, the volume, growth and composition of our loan portfolio, the effects on the loan portfolio of current economic indicators and their probable impact on borrowers and the evaluation of our loan portfolio through our internal loan review process and other relevant factors.

Accordingly, we maintain an allowance for credit losses that represents management's judgment of probable losses and risks inherent in our loan portfolio. There is no precise method of predicting credit losses, and therefore, we always face the risk that charge offs in future periods will exceed our allowance for credit losses and that additional increases in the allowance for credit losses will be required. The level of the allowance for credit losses reflects our management's continuing evaluation of specific credit risks; loan loss experience; current loan portfolio quality; present economic, political and regulatory conditions; industry concentrations; and other unidentified losses inherent in the Bank's current loan portfolio. The determination of the appropriate level of the allowance for credit losses inherently involves a high degree of subjectivity and judgment and requires the Bank to make significant estimates of current credit risks and future trends. Changes in economic conditions affecting borrowers, increases in our nonperforming loans, new information regarding existing loans, identification of additional problem loans and other factors, both within and outside of the Bank's control, may require an increase in the allowance for credit losses.

In addition, we may further experience increased delinquencies, credit losses, and corresponding charges to capital, which could require us to increase our provision for credit losses associated with impacts due to inflationary pressures, market downturns, increased unemployment rates, and changes in consumer behavior. Further, if real estate markets or the economy in general deteriorate, the Bank may experience increased delinquencies and credit losses. The allowance for credit losses may not be sufficient to cover actual loan-related losses. Additionally, banking regulators may require the Bank to increase its allowance for credit losses in the future, which could have a negative effect on the Bank's financial condition and results of operations. Additions to the allowance for credit losses will result in a decrease in net earnings and capital and could hinder our ability to grow our assets.

***Many of our loans are to commercial borrowers, which have a higher degree of risk than other types of loans.***

As of December 31, 2025, loans to commercial borrowers represent approximately 71.0% of total loans. Loans to commercial borrowers are often larger and involve greater risks than other types of lending. Because payments on these loans are often dependent on the successful operation or development of the property or business involved, their repayment is more sensitive than other types of loans to adverse conditions in the real estate market or the general economy. In general, these loans are collateralized by real estate and general business assets, including, among other things, accounts receivable, inventory and equipment and are typically backed by a personal guaranty of the borrower or principal. The collateral securing such may decline in value more rapidly than we anticipate, exposing us to increased credit risk. Accordingly, a downturn in the real estate market and economy could heighten our risk related to commercial loans, particularly commercial real estate loans. Unlike residential mortgage loans, which generally are made on the

basis of the borrowers' ability to make repayment from their employment and other income and which are secured by real property whose value tends to be more easily ascertainable, commercial loans typically are made on the basis of the borrowers' ability to make repayment from the cash flow of the commercial venture. If the cash flow from business operations is reduced, the borrowers' ability to repay the loan may be impaired. As a result of the larger average size of each commercial loan as compared with other loans such as residential loans, as well as the collateral which is generally less readily marketable, losses incurred on a small number of commercial loans could have a material adverse impact on our financial condition and results of operations.

***We may be subject to additional credit risk with respect to loans that we make to other lenders.***

As a part of our commercial lending activities, we may make loans to customers that, in turn, make commercial and residential real estate loans to other borrowers. When we make a loan of this nature, we take as collateral the promissory notes issued by the end borrowers to our customer, which are themselves secured by the underlying real estate. Because we are not lending directly to the end borrower, and because our collateral is a promissory note rather than the underlying real estate, we may be subject to risks that are different from those we are exposed to when it makes a loan directly that is secured by commercial or residential real estate. Because the ability of the end borrower to repay its loan from our customer could affect the ability of our customer to repay its loan from us, our inability to exercise control over the relationship with the end borrower and the collateral, except under limited circumstances, could expose us to credit losses that adversely affect our business, financial condition and results of operations.

***Because a portion of our loan portfolio is comprised of real estate loans, negative changes in the economy affecting real estate values and liquidity could impair the value of collateral securing our real estate loans and result in loan and other losses.***

As of December 31, 2025, approximately 71.6% of our loan portfolio was comprised of loans with real estate as a primary component of collateral. Adverse developments affecting real estate values, particularly in our markets, could increase the credit risk associated with our real estate loan portfolio. Negative changes in the economy affecting real estate values and liquidity in our market areas could significantly impair the value of property pledged as collateral on loans and affect our ability to sell the collateral upon foreclosure without a loss or additional losses. Collateral may have to be sold for less than the outstanding balance of the loan, which could result in losses on such loans. Such declines and losses could have a material adverse impact on our business, results of operations and growth prospects. If real estate values decline, it is also more likely that we would be required to increase our allowance for credit losses, which could adversely affect our business, financial condition and results of operations.

***Our commercial real estate loan portfolio exposes us to risks that may be greater than the risks related to other mortgage loans.***

Our loan portfolio includes non-owner-occupied commercial real estate loans for individuals and businesses for various purposes, which are secured by commercial properties, as well as real estate construction and development loans. As of December 31, 2025, our non-owner-occupied commercial real estate loans totaled approximately 37.0% of our total loan portfolio. These loans typically involve repayment dependent upon income generated, or expected to be generated, by the property securing the loan in amounts sufficient to cover operating expenses and debt service, which may be adversely affected by changes in the economy or local market conditions. These loans expose us to greater credit risk than loans secured by residential real estate because the collateral securing these loans typically cannot be liquidated as easily as residential real estate because there are fewer potential purchasers of the collateral. Additionally, non-owner-occupied commercial real estate loans generally involve relatively large balances to single borrowers or related groups of borrowers. Accordingly, charge-offs on non-owner-occupied commercial real estate loans may be larger on a per loan basis than those incurred with our residential or consumer loan portfolios. Unexpected deterioration in the credit quality of our commercial real estate loan portfolio would require us to increase our provision for credit losses, which would reduce our profitability, and could materially adversely affect our business, financial condition and results of operations.

***Our portfolio of indirect dealer lending exposes us to increased credit risks.***

At December 31, 2025, approximately 7.7% of our total loan portfolio, consisted of indirect dealer loans, originated through automobile dealers for the purchase of new or used automobiles, as well as recreational vehicles, boats, and personal watercraft. We serve customers that cover a range of creditworthiness and the required terms and rates are reflective of those risk profiles. Auto loans are inherently risky as they are often secured by assets that may be

difficult to locate and can depreciate rapidly. In some cases, repossessed collateral for a defaulted auto loan may not provide an adequate source of repayment for the outstanding loan and the remaining deficiency may not warrant further substantial collection efforts against the borrower. Auto loan collections depend on the borrower's continuing financial stability, and therefore, are more likely to be adversely affected by job loss, divorce, illness, or personal bankruptcy. Additional risk elements associated with indirect lending include the limited personal contact with the borrower as a result of indirect lending through non-bank channels, namely automobile dealers.

***The small to medium-sized businesses that we lend to may have fewer resources to weather adverse business conditions, which may impair their ability to repay a loan, and such impairment could adversely affect our results of operations and financial condition.***

Our business development and marketing strategies primarily result in us serving the banking and financial services needs of small- to medium-sized businesses. These businesses generally have fewer financial resources in terms of capital or borrowing capacity than larger entities, frequently have smaller market shares than their competition, may be more vulnerable to economic downturns, often need substantial additional capital to expand or compete and may experience substantial volatility in operating results, any of which may impair a borrower's ability to repay a loan. In addition, the success of a small- to medium-sized business often depends on the management skills, talents and efforts of one or two people or a small group of people, and the death, disability or resignation of one or more of these people could have a material adverse impact on the business and its ability to repay its loans. If general economic conditions negatively impact Texas, New Mexico or the specific markets in these states in which we operate and small to medium-sized businesses are adversely affected or our borrowers are otherwise affected by adverse business conditions, our business, financial condition and results of operations could be adversely affected.

***Agricultural lending and volatility in commodity prices may adversely affect our financial condition and results of operations.***

At December 31, 2025, agricultural loans were approximately 2.4% of our total loan portfolio. Agricultural lending involves a greater degree of risk and typically involves higher principal amounts than many other types of loans. Repayment is dependent upon the successful operation of the business, which is greatly dependent on many things outside the control of either us or the borrowers. These factors include adverse weather conditions that prevent the planting of a crops or limit crop yields (such as hail, drought, fires and floods), loss of livestock due to disease or other factors, declines in market prices for agricultural products (both domestically and internationally) and the impact of government regulations (including changes in price supports, subsidies and environmental regulations). Volatility in commodity prices could adversely impact the ability of borrowers in these industries to perform under the terms of their borrowing arrangements with us, and as a result, a severe and prolonged decline in commodity prices may have a material adverse effect our financial condition and results of operations. It is also difficult to project future commodity prices as they are dependent upon many different factors beyond our control. In addition, many farms are dependent on a limited number of key individuals whose injury or death may significantly affect the successful operation of the farm. Consequently, agricultural loans may involve a greater degree of risk than other types of loans, particularly in the case of loans that are unsecured or secured by rapidly depreciating assets such as farm equipment (some of which is highly specialized with a limited or no market for resale), or assets such as livestock or crops. In such cases, any repossessed collateral for a defaulted agricultural operating loan may not provide an adequate source of repayment of the outstanding loan balance as a result of the greater likelihood of damage, loss or depreciation or because the assessed value of the collateral exceeds the eventual realization value.

***Sustained volatility in oil prices and the energy industry, including in Texas, could lead to increased credit losses in our energy portfolio, weaker demand for energy lending, and adversely affect our business, results of operations and financial condition.***

Although our energy loan portfolio is relatively small, the energy industry is a significant sector in our markets in Texas, and we intend to increase our energy lending. A downturn or lack of growth in the energy industry and energy-related business, including sustained low oil prices or the failure of oil prices to rise in the future, could adversely affect our intention to increase our energy lending, and our business, financial condition and results of operations. In addition to our direct exposure to energy loans, we also have indirect exposure to energy prices, as some of our non-energy customers' businesses are directly affected by volatility with the oil and gas industry and energy prices. While oil prices have increased in 2022, the oil and gas industry has remained volatile and prolonged volatility may cause further worsening conditions of energy industry and overall economic activities in the Company's primary markets and could lead to increased credit stress in its loan portfolio, increased losses and weaker demand for lending.

More significantly for the Company, prolonged pricing pressure on oil and gas or general uncertainty resulting from energy price volatility could lead to increased credit stress in our energy portfolio, increased losses associated with our energy portfolio, increased utilization of our contractual obligations to extend credit and weaker demand for energy lending. Such a decline or general uncertainty could have other adverse and unpredictable impacts, such as job losses in industries tied to energy, increased spending habits, lower borrowing needs, higher transaction deposit balances or a number of other effects that are difficult to isolate or quantify, particularly in states with significant dependence on the energy industry like Texas and New Mexico, all of which could reduce our growth rate, affect the ability of our customers to repay their loans, affect the value of any collateral underlying our loans, and generally affect our business, financial condition and results of operations. Due to our geographic concentration, specifically in Texas, we may be less able than other larger regional or national financial institutions to diversify our credit risk across multiple markets.

***Changes in U.S. trade policies and other factors beyond the Company's control, including the imposition of tariffs and retaliatory tariffs, may adversely impact our business, financial condition and results of operations.***

There have been discussions regarding potential changes to U.S. trade policies, legislation, treaties and tariffs. Tariffs and retaliatory tariffs have been imposed, and additional tariffs and retaliation tariffs have been proposed. Such tariffs, retaliatory tariffs or other trade restrictions on products and materials that our customers import or export could impact the prices of our customers' products, which could reduce demand for such products, reduce our customers' margins, and adversely impact their revenues, financial results and ability to service their debt. In addition, to the extent changes in the political environment have a negative impact on us or on the markets in which we operate, our business, results of operations and financial condition could be adversely impacted. However, a de minimis amount of collateral securing our loans is located outside of the U.S. A trade war or other governmental action related to tariffs or international trade agreements or policies have the potential to negatively impact our and/or our customers' costs, demand for our customers' products, and/or the U.S. economy or certain sectors thereof and, thus, adversely affect our business, financial condition, and results of operations.

***Climate change and government action and societal responses may materially affect the Company's business and results of operations.***

Climate change can increase the likelihood of the occurrence and severity of natural disasters and can also result in longer-term shifts in climate patterns such as extreme heat, sea level rise, more frequent and prolonged drought, stronger and more frequent storms and other instances of extreme weather. Such significant climate change effects may negatively impact the Company's geographic markets, disrupting the operations of the Company, our customers or third parties on which we rely. Damages to real estate underlying mortgage loans or real estate collateral, declines in economic conditions in geographic markets in which the Company's customers operate and increased premiums for and reduced availability of insurance may impact our customers' ability to repay loans or maintain deposits due to climate change effects, which could increase our delinquency rates and average credit loss.

Moreover, as the effects of climate change continue to create a level of concern for the state of the global environment, companies are facing increasing scrutiny from customers, regulators, investors and other stakeholders related to their environmental, social and governance ("ESG") practices and disclosure. Increased ESG related compliance costs, in turn, could result in increases to our overall operational costs. Conversely, there has been increasing anti-ESG sentiment in the U.S., which has led and is likely to continue to lead to new anti-ESG policies and legislative and regulatory requirements discouraging or preventing ESG-related initiatives. As a result, we may face heightened and potentially conflicting regulatory and legal requirements, as well as reputational scrutiny. Failure to adapt to or comply with regulatory requirements or investor or stakeholder expectations and standards, including with respect to the Company's involvement in certain industries or projects associated with causing or exacerbating climate change, may negatively affect the Company's reputation and commercial relationships, which could adversely affect our business.

***The amount of nonperforming assets may increase and can take significant time and resources to resolve.***

Nonperforming assets adversely affect our net income in various ways. We generally do not record interest income on nonperforming loans, thereby adversely affecting our income and increasing our loan administration costs. When we take collateral in foreclosures and similar proceedings, we are required to mark the related asset to the then fair market value of the collateral, which may ultimately result in a loss. An increase in the level of nonperforming assets increases our risk profile and may impact the capital levels our regulators believe are appropriate in light of the ensuing risk profile. While we reduce problem assets through loan workouts, restructurings and otherwise, decreases in the value of

the underlying collateral, or in these borrowers' performance or financial condition, whether or not due to economic and market conditions beyond our control, could adversely affect our business, results of operations and financial condition. In addition, the resolution of nonperforming assets requires significant commitments of time from management, which may materially and adversely impact their ability to perform their other responsibilities. There can be no assurance that we will not experience future increases in nonperforming assets.

***The properties that we own and certain foreclosed real estate assets could subject us to environmental risks and associated costs.***

There is a risk that hazardous substances or wastes, contaminants, pollutants or other environmentally restricted substances could be discovered on our properties or our foreclosed assets (particularly with real estate loans). In this event, we might be required to remove the substances from the affected properties or to engage in abatement procedures at our cost. Besides being directly liable under certain federal and state statutes for our own conduct, we may also be held liable under certain circumstances for actions of borrowers or other third parties on property that secures our loans. Potential environmental liability could include the cost of remediation and also damages for any injuries caused to third parties. We cannot assure you that the cost of removal or abatement would not substantially exceed the value of the affected properties or the loans secured by those properties, that we would have adequate remedies against the prior owners or other responsible parties or that we would be able to resell the affected properties either before or after completion of any such removal or abatement procedures. If material environmental problems are discovered before foreclosure, we generally will not foreclose on the related collateral or will transfer ownership of the loan to a subsidiary. It should be noted, however, that the transfer of the property or loans to a subsidiary may not protect us from environmental liability. Furthermore, despite these actions on our part, the value of the property as collateral will generally be substantially reduced and, as a result, we may suffer a loss upon collection of the loan. Currently, we are not a party to any pending legal proceeding under any environmental statute, nor are we aware of any instances that may give rise to such liability.

***Our accounting policies and methods are fundamental to how we report our financial condition and results of operations and we use estimates in determining the fair value of certain of our assets, which estimates may prove to be imprecise and result in significant changes in valuation which could affect our, and thus the Company's, shareholders' equity.***

A portion of our assets are carried on the balance sheet at fair value, including investment securities. Generally, for assets that are reported at fair value, we use quoted market prices or have third parties analyze our holdings and assign a market value. We rely on the analysis provided by our service providers. However, different valuations could be derived if our service providers used different financial models or assumptions.

As it relates to our investment securities portfolio, declines in the fair value of individual available-for-sale securities below their cost that are other-than-temporary would be included in earnings as realized losses. In estimating other-than-temporary impairment losses, management of the Company considers (i) whether there is intent to sell securities prior to recovery and/or maturity; (ii) whether it is more likely than not that securities will have to be sold prior to recovery and/or maturity; and (iii) whether there is a credit loss component to the impairment.

Factors beyond our control can significantly influence the fair value of securities in our portfolio and can cause potential adverse changes to the fair value of these securities. These factors include, but are not limited to, rating agency actions in respect of the securities, defaults by the issuer or with respect to the underlying securities, and changes in market interest rates and continued instability in the capital markets. In addition, an economic downturn could result in losses, as determined under our accounting methodologies that may materially and adversely affect our business, financial condition, results of operations and future prospects.

***Our largest loan relationships make up a material percentage of our total loan portfolio.***

We have extended significant amounts of credit to a limited number of borrowers. As of December 31, 2025, our 20 largest borrowing relationships ranged from approximately \$26.7 million to \$57.5 million (including unfunded commitments), totaling approximately 21.0% of our outstanding commitments. If any of these relationships become delinquent or suffer default, we could be exposed to material losses which may have a material adverse effect on our business, financial condition and results of operations.

***Our largest deposit relationships currently make up a material percentage of our deposits and the withdrawal of deposits by our largest depositors could force us to fund our business through more expensive and less stable sources.***

At December 31, 2025, our 20 largest deposit relationships accounted for approximately 22.3% of our total deposits. Withdrawals of deposits by any one of our largest depositors or by one of our related customer groups could force us to rely more heavily on other potentially more expensive and less stable sources of funding for our business and withdrawal demands, adversely affecting our net interest margin and results of operations. Additionally, such circumstances could require us to raise deposit rates in an attempt to attract new deposits, which could adversely affect our results of operations. Under applicable regulations, if the Bank were no longer “well capitalized,” the Bank would not be able to accept brokered deposits without the approval of the FDIC.

***Liquidity risk could impair our ability to fund operations and meet our obligations as they become due and could jeopardize our financial condition.***

Liquidity is essential to the business of the Bank. We rely on our ability to generate deposits and effectively manage the repayment and maturity schedules of our loans and investment securities, respectively, to ensure that we have adequate liquidity to fund our operations. Liquidity risk is the potential that the Bank will be unable to meet its obligations as they come due because of an inability to liquidate assets or obtain adequate funding. The Bank’s access to funding sources in amounts adequate to finance its activities or on acceptable terms could be impaired by factors that affect our organization specifically or the financial services industry or economy in general. Factors that could detrimentally impact access to liquidity sources include a decrease in the level of the Bank’s business activity as a result of a downturn in the markets in which its loans are concentrated or adverse regulatory actions against the Bank. Market conditions or other events could also negatively affect the level or cost of funding, affecting the Bank’s ongoing ability to accommodate liability maturities and deposit withdrawals, meet contractual obligations and fund asset growth and new business transactions at a reasonable cost, in a timely manner and without adverse consequences. Any substantial, unexpected and/or prolonged change in the level or cost of liquidity could have a material adverse effect on our financial condition and results of operations.

If, as a result of general economic conditions or other events, sources of external funding become restricted or are eliminated, the Company may not be able to raise adequate funds or may incur substantially higher funding costs in order to raise the necessary funds to support the Company’s operations and growth or may be required to sell or restrict operations, or restrict the payment of dividends. Furthermore, if the Company is unable to raise adequate funds through external sources, the Company may need to sell assets with unrealized losses in order to generate additional liquidity, which could decrease the capital of the Company and have an adverse effect on our business, financial condition and results of operations.

***Deposit outflows may increase reliance on borrowings and brokered deposits as sources of funds.***

We have traditionally funded asset growth principally through deposits and borrowings. As a general matter, deposits are typically a lower cost source of funds than external wholesale funding (brokered deposits and borrowed funds), because interest rates paid for deposits are typically less than interest rates charged for wholesale funding. If, as a result of competitive pressures, market interest rates, alternative investment opportunities that present more attractive returns to customers, general economic conditions or other events, the balance of the Company’s deposits decreases relative to the Company’s overall banking operations, the Company may have to rely more heavily on wholesale or other sources of external funding, or may have to increase deposit rates to maintain deposit levels in the future. Any such increased reliance on wholesale funding, or increases in funding rates in general, could have a negative impact on the Company’s net interest income and, consequently, on its results of operations and financial condition. Additionally, negative news about the Company or the Bank, or the banking industry in general, could negatively impact market and/or customer perceptions of the Company and the Bank, which could lead to a loss of depositor confidence and an increase in deposit withdrawals. A failure to maintain adequate liquidity could have a material adverse effect on our business, financial condition and results of operations.

***Customers could pursue alternatives to bank deposits, causing us to lose a relatively inexpensive source of funding.***

Technology has made it more convenient for bank customers to transfer funds into alternative investments or other deposit accounts, including products offered by other financial institutions or non-bank service providers. In addition, our level of deposits may be affected by lack of consumer confidence in financial institutions, which have caused fewer depositors to be willing to maintain deposits that are not fully insured by the FDIC. Depositors may withdraw certain

deposits from the Bank and place them in other institutions or invest uninsured funds in investments perceived as being more secure, such as securities issued by the U.S. Treasury. In the current environment of low interest rates, our deposits may not be as stable or as interest rate insensitive as similar deposits may have been in the past, and some existing or prospective deposit customers of banks generally, including the Bank, may be inclined to pursue other investment alternatives, which may negatively impact our net interest margin. Efforts and initiatives we undertake to retain and increase deposits, including deposit pricing, can increase our costs. As our assets grow, we may face increasing pressure to seek new deposits through expanded channels from new customers at favorable pricing, further increasing our costs.

***We continually encounter technological changes which could result in us having fewer resources than many of our competitors to continue to invest in technological improvements.***

The financial services industry is continually undergoing rapid technological change with frequent introductions of new technology-driven products and services. Many of our competitors have substantially greater resources to invest in technological improvements. We may not be able to effectively or timely implement new technology-driven products and services or be successful in marketing these products and services to our customers and clients. Failure to keep pace with technological change affecting the financial services industry could have a material adverse impact on our business, financial condition, and results of operations.

***We may be adversely impacted by an economic downturn or a natural disaster affecting one or more of our market areas.***

Because most of our business activities are conducted in Texas and New Mexico and most of our credit exposure is there, we are at risk to adverse economic, political or business developments, including a downturn in real estate values, agricultural activities, the oil and gas industry and natural hazards such as floods, ice storms, tornadoes, droughts, and fires that affect Texas and New Mexico. Although our customers' business and financial interests may extend beyond these market areas, adverse conditions that affect these market areas could reduce our growth rate, affect the ability of our customers to repay loans, affect the value of collateral underlying loans, impact our ability to attract deposits, and generally affect our financial condition and results of operations. Because of our geographic concentration, we may be less able than other financial institutions to diversify our credit risks across multiple markets.

***Mortgage originations have decreased due to higher interest rates and declines in refinance activity, and this trend may continue.***

Mortgage revenues, which are primarily recognized from the sale of mortgage loans in the secondary market, are a source of noninterest income for the Bank and a contributor to the Bank's net income. Mortgage revenues for the year ended December 31, 2025 were \$10.7 million. As market interest rates have increased from the prior low rate environment, there may be fewer opportunities for financial institutions to originate loans to refinance existing mortgages. If mortgage originations continue to decrease, projected mortgage revenues and noninterest income will decrease.

***Market conditions could have a material impact on our ability to sell originated mortgages in the secondary market.***

In addition to being affected by interest rates, the secondary mortgage markets are also subject to investor demand for residential mortgage loans and increased investor yield requirements for those loans. These conditions may fluctuate or even worsen in the future. A reduction in our ability to sell mortgages that we originate on the secondary market would reduce our noninterest income from such sales and may increase our credit risk by causing us to retain mortgage loans that we would otherwise sell. As a result, a prolonged period of secondary market illiquidity may result in a reduction in our mortgage origination volumes which, in turn, could have a material adverse effect on our financial condition and results of operation from our mortgage operations.

***The value of our mortgage servicing rights can be volatile.***

We earn revenue from fees we receive for servicing mortgage loans. As a result of our mortgage servicing business, we have a growing portfolio of mortgage servicing rights. A mortgage servicing right is the right to service a mortgage loan—collect principal, interest, and escrow amounts—for a fee. We acquire mortgage servicing rights when we keep the servicing rights in connection with the sale of loans we have originated.

Changes in interest rates may impact our mortgage servicing revenues, which could negatively impact our noninterest income. When rates rise, net revenue from our mortgage servicing activities can increase due to slower

prepayments. When rates fall, the value of our mortgage servicing rights usually tends to decline as a result of a higher volume of prepayments, resulting in a decline in our net revenue. It is possible that, because of economic conditions and/or a weak or deteriorating housing market, even if interest rates were to fall or remain low, mortgage originations may also fall or any increase in mortgage originations may not be enough to offset the decrease in the mortgage servicing rights value caused by the lower rates. Because the value of our mortgage servicing rights is capitalized on our balance sheet and evaluated on a quarterly basis, any significant decline in value could adversely affect our income, our capital ratios or require us to raise additional capital, which may not be available on favorable terms. We had \$24.0 million of mortgage servicing rights as of December 31, 2025.

***Our risk management framework may not be effective in mitigating risks or losses to us.***

Our risk management framework consists of various processes, systems and strategies, and is designed to manage the types of risks to which we are subject, including credit, market, liquidity, interest rate, operational, reputation, business and compliance risks. Our framework also includes financial or other modeling methodologies that involve management assumptions and judgment. Our risk management framework may not be effective under all circumstances and may not adequately mitigate risk or loss to us. If our framework is not effective, we could suffer unexpected losses and our business, financial condition, results of operations or growth prospects could be materially and adversely affected. We may also be subject to potentially adverse regulatory consequences.

***We are dependent on the use of data and modeling in our management's decision-making and faulty data or modeling approaches could negatively impact our decision-making ability or possibly subject us to regulatory scrutiny in the future.***

The use of statistical and quantitative models and other quantitative analyses is endemic to bank decision-making, and the employment of such analyses is becoming increasingly widespread in our operations. Stress testing, interest rate sensitivity analysis, and the identification of possible violations of anti-money laundering regulations are all examples of areas in which we are dependent on models and the data that underlies them. The use of statistical and quantitative models is also becoming more prevalent in regulatory compliance. We currently utilize stress testing for capital, credit and liquidity purposes and anticipate that model-derived testing may become more extensively implemented by regulators in the future.

We anticipate data-based modeling will penetrate further into bank decision-making, particularly risk management efforts, as the capacities developed to meet stress testing requirements are able to be employed more widely and in differing applications. While we believe these quantitative techniques and approaches improve our decision-making, they also create the possibility that faulty data or flawed quantitative approaches could negatively impact our decision-making ability or result in adverse regulatory scrutiny. Secondly, because of the complexity inherent in these approaches, misunderstanding or misuse of their outputs could similarly result in suboptimal decision-making. We seek to mitigate this risk by increasingly performing back-testing to analyze the accuracy of these techniques and approaches.

***There are investment performance, fiduciary and asset servicing risks associated with our trust operations.***

Our investment management, fiduciary and asset servicing businesses are significant to the business of the Company. Generating returns that satisfy clients in a variety of asset classes is important to maintaining existing business and attracting new business. Managing or servicing assets with reasonable prudence in accordance with the terms of governing documents and applicable laws is also important to client satisfaction. Failure to do so can generate liability, as can failure to manage the differing interests often involved in the exercise of fiduciary responsibilities or the failure to manage these risks adequately, all of which could adversely affect our business, financial condition, results of operations and/or future prospects.

***We are exposed to cybersecurity risks associated with our internet-based systems and online commerce security, and our information systems could experience an interruption, failure, breach in security, or cyber-attack.***

The Company relies heavily on public utilities infrastructures, internal information and operating systems, and cloud-based solutions and storage to conduct its business, and these systems could fail in a variety of ways. In addition, the use of network, cloud-based, or third-party hosted systems expose the Company to the increased sophistication and activity of cyber-criminals, both domestic and international. A cyber incident is considered to be any adverse event that threatens the confidentiality, integrity, or availability of the information resources of the Company. These incidents may be an intentional attack or an unintentional event and could involve blocking the Company from accessing its own

systems or remote servers in exchange for a ransom payment, gaining unauthorized access directly to our information systems, or indirectly through our vendors and customers systems or servers, for purposes of misappropriating assets, stealing confidential corporate information or customers' Personally Identifiable Information, corrupting data, denying access or causing operational disruption. The Company's independent third-party service providers or their subcontractors may also have access to customers' personal information and therefore also expose the Company to cybersecurity risk. Additionally, vendors' and customers' home, business or mobile information systems and the servers they rely on, are at risk of fraudulent corporate account takeovers which the Company may not be able to detect. There is no guarantee the Company's counteractions will be successful or that the Company will have the resources or technical expertise to anticipate, detect or prevent rapidly evolving types of cyber-attacks.

Third party or internal systems and networks may fail to operate properly or become disabled due to deliberate attacks or unintentional events. Our operations are vulnerable to disruptions from human error, natural disasters, power loss, computer viruses, spam attacks, denial of service attacks, unauthorized access and other unforeseen events. Undiscovered data corruption could render our customer information inaccurate. These events may obstruct our ability to provide services and process transactions. While we believe we are in compliance with all applicable privacy and data security laws, an incident could put our customer confidential information at risk. Although we have not experienced a cyber-incident which has compromised our data or systems, we can never be certain that all of our systems are entirely free from vulnerability to breaches of security or other technological difficulties or failures. We monitor and modify, as necessary, our protective measures in response to the perpetual evolution of cyber threats.

The occurrence of any failures or disruptions of infrastructure, or breakdown, breach, failures or interruptions of the Company's information systems, access points, or those hosted by third-party service providers and customers, or in the cloud, or the Company's inability to detect, respond, disclose and correct such occurrence or compromise in a timely manner, could result in an interruption in our ability to conduct transactions for an indeterminable length of time, could expose customers' personal and confidential information to unauthorized parties, increase the risk of fraud or theft, subject the Company to increased operational costs to detect and rectify the situation, damage the Company's reputation and deter customers from using the Company's services, and increase the Company insurance cost or the ability to obtain adequate cyber insurance coverage. In addition, as a result of any breach, we could incur higher costs to conduct our business, to increase protection or related to remediation. Furthermore, our customers could terminate their accounts with us because of a cyber-incident which occurred on their own system or with that of an unrelated third party, which is outside of our control. In addition, a security breach could also subject us to additional regulatory scrutiny and expose us to civil litigation and possible financial liability.

***Our operations could be interrupted if our third-party service providers experience difficulty, terminate their services or fail to comply with banking regulations.***

We depend on a number of relationships with third-party service providers. Specifically, we receive certain third-party services including, but not limited to, core systems processing, essential web hosting and other Internet systems, online banking services, deposit processing and other processing services. If these third-party service providers experience difficulties or terminate their services, and we are unable to replace them with other service providers, particularly on a timely basis, our operations could be interrupted. If an interruption were to continue for a significant period of time, our business, financial condition and results of operations could be adversely affected, perhaps materially. Even if we are able to replace third-party service providers, it may be at a higher cost to us, which could adversely affect our business, financial condition and results of operations.

***We are subject to certain operating risks related to employee error and customer, employee and third-party misconduct, which could harm our reputation and business.***

Employee error or employee and customer misconduct could subject us to financial losses or regulatory sanctions and harm our reputation. Misconduct by our employees could include hiding unauthorized activities from us, improper or unauthorized activities on behalf of our customers or improper use of confidential information. It is not always possible to prevent employee error or misconduct, and the precautions we take to prevent and detect this activity may not always be effective. Because the nature of the financial services business involves a high volume of transactions, certain errors may be repeated or compounded before they are discovered and rectified. Our necessary dependence upon processing systems to record and process transactions and our large transaction volume may further increase the risk that employee errors, tampering or manipulation of those systems will result in losses that are difficult to detect. Employee error or misconduct could also subject us to financial claims. If our internal control systems fail to prevent or detect an occurrence, or if any resulting loss is not insured, exceeds applicable insurance limits or if insurance coverage is denied or not available, it could have a material adverse effect on our business, financial condition and results of operations.

***We rely heavily on our management team and the unexpected loss of key officers may adversely affect our operations.***

Our success has been and will continue to be greatly influenced by our ability to retain the services of existing senior management and, as we expand, to attract and retain qualified additional senior and middle management. Our senior executive officers have had, and will continue to have, a significant role in the development and management of our business. The loss of services of any of our executive officers could have an adverse effect on our business and financial results. Accordingly, should we lose the services of any of the executive officers, our Board may have to search outside of the Bank for a qualified permanent replacement. This search may be prolonged and we cannot assure you that we will be able to locate and hire a qualified replacement. If any of our executive officers leave their respective positions, our business, financial condition, results of operations and future prospects may suffer. We also depend upon the experience of the other officers of the Bank, the managers of our banking facilities and on their relationships with the communities they serve. We may not be able to retain our current personnel or attract additional qualified key persons as needed.

***Our ability to develop, retain and recruit additional successful bankers is critical to the success of our business strategy, and any failure to do so could adversely affect our business, financial condition, results of operations and future prospects.***

Our ability to retain and grow our loans, deposits and fee income depends upon the business generation capabilities, reputation and relationship management skills of our bankers, many of whom we develop internally. If we lose the services of any of our bankers, including successful bankers employed by financial institutions that we may acquire, to a new or existing competitor or otherwise, or fail to successfully recruit bankers or develop bankers internally, we may not be able to implement our growth strategy, retain valuable relationships and some of our customers could choose to use the services of a competitor instead of our services. Additionally, we may incur significant expenses and expend significant time and resources on training, integration and business development before being able to determine whether a new banker will be profitable or effective. If we are unable to develop, attract or retain successful bankers, or if our bankers fail to meet our expectations in terms of customer relationships and profitability, we may be unable to execute our business strategy and our business, financial condition, results of operations and future prospects may be adversely affected.

***Competition from other financial intermediaries may adversely affect our profitability.***

We face substantial competition in originating loans and in attracting deposits. The competition in originating loans comes principally from other U.S. banks, mortgage banking companies, consumer finance companies, credit unions, insurance companies and other institutional lenders and purchasers of loans. We will encounter greater competition as we expand our operations. A number of institutions with which we compete have significantly greater assets, capital and other resources. Increased competition could require us to increase the rates we pay on deposits or lower the rates we offer on loans, which could adversely affect our profitability. Also, many of our non-bank competitors have fewer regulatory constraints and may have lower cost structures. We expect competition to intensify due to financial institution consolidation; legislative, regulatory and technological changes; and the emergence of alternative banking sources. Furthermore, our legal lending limit is significantly less than the limits for many of our competitors, and this may hinder our ability to establish relationships with larger businesses in our primary service area. This competition may limit our future growth and earnings prospects.

***If we fail to maintain effective internal control over financial reporting, we may not be able to accurately report its financial results or prevent fraud.***

Our management may conclude that our internal control over financial reporting is not effective due to our failure to cure any identified material weakness or otherwise. Moreover, even if our management concludes that its internal control over financial reporting is effective, our independent registered public accounting firm may not conclude that our internal control over financial reporting is effective. In addition, during the course of the evaluation, documentation and testing of our internal control over financial reporting, we may identify deficiencies that we may not be able to remediate in time to meet the deadline imposed by the Federal Deposit Insurance Corporation Improvement Act of 1991 (the "FDICIA") for compliance with the requirement of FDICIA or the Sarbanes-Oxley Act. Any such deficiencies may also subject us to adverse regulatory consequences. If we fail to achieve and maintain the adequacy of our internal control over financial reporting, as these standards are modified, supplemented or amended from time to time, we may be unable to report our financial information on a timely basis, we may not be able to conclude on an ongoing basis that

we have effective internal control over financial reporting in accordance with the Sarbanes-Oxley Act or the FDICIA, and we may suffer adverse regulatory consequences or violations of listing standards. There could also be a negative reaction in the financial markets due to a loss of investor confidence in the reliability of our financial statements.

***The obligations associated with being a public company require significant resources and management attention.***

We expect to incur significant incremental costs related to operating as a public company, particularly because we no longer qualify as an emerging growth company. We are subject to the reporting requirements of the Exchange Act, which require that we file annual, quarterly and current reports with respect to our business and financial condition and proxy and other information statements, and the rules and regulations implemented by the SEC, the Sarbanes-Oxley Act, the Dodd-Frank Act, the Public Company Accounting Oversight Board (the “PCAOB”) and Nasdaq, each of which imposes additional reporting and other obligations. We expect these rules and regulations and changes in laws, regulations and standards relating to corporate governance and public disclosure to increase legal and financial compliance costs and make some activities more time consuming and costly. These laws, regulations and standards are subject to varying interpretations and, as a result, their application in practice may evolve over time as new guidance is provided by regulatory and governing bodies. This could result in continuing uncertainty regarding compliance matters and higher costs necessitated by ongoing revisions to disclosure and governance practices. Our investment in compliance with existing and evolving regulatory requirements will result in increased administrative expenses and a diversion of management’s time and attention from revenue-generating activities to compliance activities, which could have a material adverse effect on our business, financial condition and results of operations.

***Our equity compensation plan will cause dilution and increase our costs, which will reduce our income.***

Our equity compensation plan allows us to award shares of our common stock (at no cost to the participant), award options to purchase shares of our common stock, and award other equity-based compensation. Additionally, on an annual basis and without shareholder approval, the number of approved shares available for issuance under the equity compensation plan increases by 3% of our total issued and outstanding shares as of the beginning of that fiscal year unless our Board exercises its discretion to limit such an increase. Issuance of awards under our equity compensation plan is a risk factor our shareholders in at least two ways. First, issuances of our common stock and exercise of equity-based awards underlying our common stock causes dilution of shareholders’ ownership interests which, in the aggregate, may be significant. Second, issuances of our common stock and other equity-based awards are expensed by us over their vesting period at the fair market value of the shares on the date they are awarded. Accordingly, grants made under the equity compensation plan will increase our costs, which will reduce our net income.

***Negative public opinion could damage our reputation and adversely impact our earnings.***

Reputation risk, or the risk to our business, earnings and capital from negative public opinion is inherent in our business. Negative public opinion can result from our actual or alleged conduct in any number of activities, including lending practices, corporate governance and acquisitions, and from actions taken by government regulators and community organizations in response to those activities. Negative public opinion can adversely affect our ability to keep and attract customers and employees and can expose us to litigation and regulatory action and adversely affect our results of operations. Although we take steps to minimize reputational risk in dealing with our customers and communities, this risk will always be present given the nature of our business. In addition, investor advocacy groups, investment funds and influential investors are also increasingly focused on ESG practices, especially as they relate to the environment, health and safety, diversity, labor conditions and human rights. For example, certain investors are beginning to incorporate the business risks of climate change and the adequacy of companies’ responses to climate change and other ESG matters as part of their investment theses. These shifts in investing priorities may result in adverse effects on the trading price of the Company’s common stock if investors determine that the Company has not made sufficient progress on ESG matters. In addition, future government regulations could also result in new or more stringent forms of ESG oversight and expanding mandatory and voluntary reporting, diligence, and disclosure. Increased ESG-related compliance costs could result in increases to our overall operational costs.

***We may be adversely affected by the soundness of other financial institutions.***

Our ability to engage in routine funding transactions could be adversely affected by the actions and commercial soundness of other financial institutions. Financial services companies are interrelated as a result of trading, clearing, counterparty, and other relationships. We have exposure to different industries and counterparties, and through transactions with counterparties in the financial services industry, including broker-dealers, commercial banks,

investment banks, and other financial intermediaries. In addition, we participate in loans originated by other institutions, and we may participate in syndicated transactions in which other lenders serve as the lead bank. As a result, defaults by, declines in the financial condition of, or even rumors or questions about, one or more financial institutions, financial service companies or the financial services industry generally, may lead to market-wide liquidity, asset quality or other problems and could lead to losses or defaults by us or by other institutions. These problems, losses or defaults could have an adverse effect on our business, financial condition and results of operations.

### **Risks Related to Our Regulatory Environment**

***We operate in a highly regulated environment and the laws and regulations that govern our operations, corporate governance, executive compensation and accounting principles, or changes in them, or failure to comply with them, could adversely affect us.***

We are subject to extensive regulation, supervision and legal requirements that govern almost all aspects of our operations. These laws and regulations are not intended to protect our shareholders. Rather, these laws and regulations are intended to protect customers, depositors, the DIF and the overall financial stability of the banking system in the United States. Compliance with laws and regulations can be difficult and costly, and changes to laws and regulations often impose additional compliance costs. For example, the Dodd-Frank Act and related regulations, including the Home Mortgage Disclosure Act, subject us to additional restrictions, oversight and reporting obligations, which have significantly increased costs. And over the last several years, state and federal regulators have focused on enhanced risk management practices, mortgage law and regulation, compliance with the BSA and AML laws, data integrity and security, use of service providers, and fair lending and other consumer protection issues, which has increased our need to build additional processes and infrastructure. Government agencies charged with adopting and interpreting laws and regulations may do so in an unforeseen manner, including in ways that potentially expand the reach of the laws or regulations more than initially contemplated or currently anticipated. We cannot predict the substance or impact of pending or future legislation or regulation, or the application thereof. Our failure to comply with these laws and regulations, even if the failure follows good faith effort or reflects a difference in interpretation, could subject us to restrictions on our business activities, fines and other penalties, any of which could adversely affect our results of operations, capital base and the price of our securities. Further, any new laws, rules and regulations could make compliance more difficult or expensive or otherwise adversely affect our business, financial condition and results of operations.

***We are subject to commercial real estate lending guidance issued by the federal banking regulators that impacts our operations and capital requirements.***

The federal bank regulators have issued final guidance regarding concentrations in commercial real estate lending directed at institutions that have concentrations of ADC loans and non-owner occupied commercial real estate loans within their lending portfolios. In general, the guidance establishes the following supervisory criteria as preliminary indications of possible concentration risk: (1) the institution's total ADC loans represent 100% or more of total capital; or (2) total non-owner occupied commercial real estate loans represent 300% or more of total capital, and such loans have increased by 50% or more during the prior 36-month period. This guidance suggests that institutions whose commercial real estate loans exceed these guidelines should implement heightened risk management practices appropriate to their concentration risk and may be required to maintain higher capital ratios than institutions with lower concentrations in commercial real estate lending.

***Legislative and regulatory actions taken now or in the future may increase our costs and impact our business, governance structure, financial condition or results of operations.***

New proposals for legislation continue to be introduced in the U.S. Congress that could further substantially increase regulation of the financial services industry, impose restrictions on the operations and general ability of firms within the industry to conduct business consistent with historical practices, including in the areas of compensation, interest rates, financial product offerings and disclosures, and have an effect on bankruptcy proceedings with respect to consumer residential real estate mortgages, among other things. Certain aspects of current or proposed regulatory or legislative changes, including laws applicable to the financial industry and federal and state taxation, if enacted or adopted, may impact the profitability of our business activities, require more oversight or change certain of our business practices, including the ability to offer new products, obtain financing, attract deposits, make loans and achieve satisfactory interest spreads, and could expose us to additional costs, including increased compliance costs. These changes also may require us to invest significant management attention and resources to make any necessary changes

to operations to comply, and could have a material adverse effect on our business, financial condition and results of operations. In addition, any proposed legislative or regulatory changes, including those that could benefit our business, financial condition and results of operations, may not occur on the timeframe that is proposed, or at all, which could result in additional uncertainty for our business.

***Many of our new activities and expansion plans require regulatory approvals, and failure to obtain them may restrict our growth.***

Generally, we must receive federal regulatory approval before we can acquire an FDIC-insured depository institution or related business. Such regulatory approvals may not be granted on terms that are acceptable to us, or at all. We may also be required to sell banking locations as a condition to receiving regulatory approval, which condition may not be acceptable to us or, if acceptable to us, may reduce the benefit of any acquisition. In addition, as opportunities arise, we may continue de novo branching as a part of our expansion strategy. De novo branching and acquisitions carry with them numerous risks, including the inability to obtain all required regulatory approvals. The failure to obtain these regulatory approvals for potential future strategic acquisitions and de novo banking locations could impact our business plans and restrict our growth.

***The Federal Reserve may require the Company to commit capital resources to support the Bank.***

The Dodd-Frank Act and the Federal Reserve require a bank holding company to act as a source of financial and managerial strength to a subsidiary bank and to commit resources to support such subsidiary bank. Accordingly, a capital injection may be required to provide financial assistance to the Bank if it experiences financial distress. Such capital injection may be required at times when the Company may not have the resources to provide and therefore may be required to borrow the funds or raise capital to make the required capital injection. Any borrowing by the Company in order to make the required capital injection may be more difficult and expensive and may adversely impact the Company's financial condition, results of operations and/or future prospects.

***As a regulated entity, we and the Bank must maintain certain required levels of regulatory capital that may limit our and the Bank's operations and potential growth.***

We and the Bank are subject to various regulatory capital requirements administered by the FDIC and the Federal Reserve, respectively. See "Supervision and Regulation—Regulatory Capital Requirements." Many factors affect the calculation of our risk-based assets and our ability to maintain the level of capital required to achieve acceptable capital ratios. For example, any increases in our risk-weighted assets will require a corresponding increase in our capital to maintain the applicable ratios. In addition, recognized credit losses in excess of amounts reserved for such losses, loan impairments, impairment losses on securities and other factors will decrease our capital, thereby reducing the level of the applicable ratios. Our failure to remain well-capitalized for bank regulatory purposes, either under the existing capital requirements or under the CBLR framework, if applicable, could affect customer confidence, our ability to grow, our costs of funds and FDIC insurance costs, the Bank's ability to pay dividends to the Company, the Company's ability to pay dividends on its common stock, our ability to make acquisitions, and on our business, results of operations and financial condition. Under regulatory rules, if we cease to be a well-capitalized institution for bank regulatory purposes, the interest rates that we pay on deposits and our ability to accept brokered deposits may be restricted.

***Bank regulatory agencies periodically examine our business, including compliance with laws and regulations, and our failure to comply with any supervisory actions to which we become subject as a result of such examinations could materially and adversely affect us.***

Our regulators periodically examine our business, including our compliance with laws and regulations. If, as a result of an examination, a banking agency were to determine that our financial condition, capital resources, asset quality, earnings prospects, management, liquidity or other aspects of our operations had become unsatisfactory, or that we were, or our management was, in violation of any law or regulation, they may take a number of different remedial actions as they deem appropriate. These actions include the power to enjoin "unsafe or unsound" practices, to require affirmative action to correct any conditions resulting from any violation or practice, to issue an administrative order that can be judicially enforced, to direct an increase in our capital, to restrict our growth, to assess civil money penalties against us, our officers or directors, to fine or remove officers and directors and, if it is concluded that such conditions cannot be corrected or there is an imminent risk of loss to depositors, to terminate the Bank's FDIC deposit insurance and place the Bank into receivership or conservatorship. Any regulatory action against us could have an adverse effect on our business, financial condition and results of operations.

***If we fail to maintain sufficient capital under regulatory requirements, whether due to losses, an inability to raise additional capital or otherwise, that failure could adversely affect our financial condition, liquidity and results of operations, as well as our ability to maintain regulatory compliance.***

We must meet regulatory capital requirements and maintain sufficient liquidity. The Company's ability to raise additional capital, when and if needed to support the Bank, will depend on conditions in the capital markets, economic conditions and a number of other factors, including investor preferences regarding the banking industry and market condition and governmental activities, many of which are outside the Company's control, and on the Company's financial condition and performance. Accordingly, the Company may not be able to raise additional capital if needed or on terms acceptable to the Company. If we fail to meet these capital and other regulatory requirements, our financial condition, liquidity and results of operations could be materially and adversely affected.

***Failure to maintain and implement adequate programs to combat money laundering and terrorist financing could have serious reputational consequences for us.***

The BSA, the USA PATRIOT Act, the National Defense Authorization Act and other laws and regulations require financial institutions, among other duties, to institute and maintain effective anti-money laundering programs and file suspicious activity and currency transaction reports as appropriate. The federal Financial Crimes Enforcement Network is authorized to impose significant civil money penalties for violations of those requirements and has recently engaged in coordinated enforcement efforts with the individual federal bank regulators, as well as the DOJ, Drug Enforcement Administration and IRS. There is also increased scrutiny of compliance with the rules enforced by the OFAC. If our policies, procedures and systems are deemed deficient, we could be subject to liability, including fines and regulatory actions such as restrictions on our ability to pay dividends and the necessity to obtain regulatory approvals to proceed with certain aspects of our business plan, which could negatively impact our business, financial condition and results of operations. Failure to maintain and implement adequate programs to combat money laundering and terrorist financing could also have serious reputational consequences for us.

***Regulations relating to privacy, information security and data protection could increase our costs, affect or limit how we collect and use personal information and adversely affect our business opportunities.***

We are subject to various privacy, information security and data protection laws, including requirements concerning security breach notification, and we could be negatively impacted by these laws. Various state and federal banking regulators and states have also enacted data security breach notification requirements with varying levels of individual, consumer, regulatory or law enforcement notification in certain circumstances in the event of a security breach. Moreover, legislators and regulators in the U.S. are increasingly adopting or revising privacy, information security and data protection laws that potentially could have a significant impact on our current and planned privacy, data protection and information security-related practices, our collection, use, sharing, retention and safeguarding of consumer or employee information, and some of our current or planned business activities. This could also increase our costs of compliance and business operations and could reduce income from certain business initiatives. This includes increased privacy-related enforcement activity at the federal level by the Federal Trade Commission, as well as at the state level. Compliance with current or future privacy, data protection and information security laws (including those regarding security breach notification) affecting customer or employee data to which we are subject could result in higher compliance and technology costs and could restrict our ability to provide certain products and services, which could have a material adverse effect on our business, financial conditions or results of operations. Our failure to comply with privacy, data protection and information security laws could result in potentially significant regulatory or governmental investigations or actions, litigation, fines, sanctions and damage to our reputation, which could have a material adverse effect on our business, financial condition or results of operations.

***We face increased risk under the terms of the CRA, as we accept additional deposits in new geographic markets.***

Under the terms of the CRA, each appropriate federal bank regulatory agency is required, in connection with its examination of a bank, to assess such bank's record in assessing and meeting the credit needs of the communities served by that bank, including low- and moderate-income neighborhoods. During these examinations, the regulatory agency rates such bank's compliance with the CRA as "Outstanding," "Satisfactory," "Needs to Improve" or "Substantial Noncompliance." The regulatory agency's assessment of the institution's record is part of the regulatory agency's consideration of applications to acquire, merge or consolidate with another banking institution or its holding company, or to open or relocate a branch office. As we accept additional deposits in new geographic markets, we will be required to maintain an acceptable CRA rating. Maintaining an acceptable CRA rating may become more difficult as our deposits increase across new geographic markets.

***We are subject to federal and state fair lending laws, and failure to comply with these laws could lead to material penalties.***

Federal and state fair lending laws and regulations, such as the ECOA, and the FHA, impose nondiscriminatory lending requirements on financial institutions. The DOJ, CFPB and other federal and state agencies are responsible for enforcing these laws and regulations. Private parties may also have the ability to challenge an institution's performance under fair lending laws in private class action litigation. A successful challenge to our performance under the fair lending laws and regulations could adversely impact our rating under the CRA and result in a wide variety of sanctions, including the required payment of damages and civil money penalties, injunctive relief, imposition of restrictions on merger and acquisition activity and restrictions on expansion activity, which could negatively impact our reputation, business, financial condition and results of operations.

***Our financial condition, earnings and asset quality could be adversely affected if our consumer facing operations do not operate in compliance with applicable regulations.***

While all aspects of our operations are subject to detailed and complex compliance regimes, those portions of our lending operations which most directly deal with consumers pose particular challenges given the emphasis on consumer compliance by bank regulators at all levels. Residential mortgage lending raises significant compliance risks resulting from the detailed and complex nature of mortgage lending regulations imposed by federal regulatory agencies, and the relatively independent operating environment in which mortgage lending officers operate. In addition, some regulatory frameworks provide for the imposition of fines or penalties for noncompliance, even if noncompliance was inadvertent or unintentional. As a result, despite the education, compliance training, supervision and oversight we exercise in these areas, failure to comply with applicable laws and regulations, even if noncompliance is inadvertent or unintentional, could result in the Bank being strictly liable for restitution or damages to individual borrowers and could expose the Bank to other regulatory enforcement activity.

#### **Risks Related to Our Common Stock**

***An active public trading market may not be sustained.***

We completed the initial public offering, and the Company's common stock began trading on the Nasdaq Global Select Market, in May 2019. An active trading market for shares of our common stock may not be sustained. If an active trading market is not sustained, you may have difficulty selling your shares of our common stock at an attractive price, or at all. Consequently, you may not be able to sell your shares of our common stock at or above an attractive price at the time that you would like to sell.

***The market price of our common stock could be volatile and may fluctuate significantly, which could cause the value of an investment in our common stock to decline, result in losses to our shareholders and litigation against us.***

The market price of our common stock may be volatile and could be subject to wide fluctuations in price in response to various factors, some of which are beyond our control. In addition, if the market for stocks in our industry, or the stock market in general, experiences a loss of investor confidence, the trading price of our common stock could decline for reasons unrelated to our business, financial condition or results of operations. If any of the foregoing occurs, it could cause our stock price to fall and may expose us to lawsuits. Despite unsuccessful, as in the past, securities class action lawsuits have been instituted against some companies following periods of volatility in the market price of its securities. We could in the future be the target of similar litigation. Securities litigation could result in substantial costs and divert management's attention and resources from our normal business, which could adversely affect our results of operation and financial condition.

***Future equity issuances, including through our current or any future equity compensation plans, could result in dilution, which could cause the price of our shares of common stock to decline.***

We may issue additional shares of our common stock in the future pursuant to current or future equity compensation plans, upon conversions of preferred stock or debt, upon exercise of warrants or in connection with future acquisitions or financings. We may seek to raise additional funds, finance acquisitions or develop strategic relationships by issuing additional shares of our common stock. If we choose to raise capital by selling shares of our common stock, or securities convertible into shares of our common stock, for any reason, the issuance could have a dilutive effect on the holders of our common stock and could have a material negative effect on the market price of our common stock.

***We may issue shares of preferred stock in the future, which could make it difficult for another company to acquire us or could otherwise adversely affect holders of our common stock.***

Although there are currently no shares of our preferred stock outstanding, our certificate of formation authorizes us to issue up to 1,000,000 shares of one or more series of preferred stock. The Board has the power to set the terms of any series of preferred stock that may be issued, including voting rights, conversion rights, preferences over our voting common stock with respect to dividends or in the event of a dissolution, liquidation or winding up and other terms. If we issue preferred stock in the future that has preference over our common stock with respect to payment of dividends or upon our liquidation, dissolution or winding up, or if we issue preferred stock with voting rights that dilute the voting power of our common stock, the rights of the holders of our common stock or the market price of our common stock could be adversely affected.

***Our directors and executive officers have significant control over our business.***

Due to the significant ownership interests of our directors and executive officers, our directors and executive officers are able to significantly affect our management, affairs and policies. For example, our directors and executive officers may be able to influence the outcome of the election of directors and the potential outcome of other matters submitted to a vote of our shareholders, such as mergers, the sale of substantially all of our assets and other extraordinary corporate matters. In addition, pursuant to a separate Board Representation Agreement, dated March 7, 2019, between the Company and James C. Henry, for so long as Mr. Henry or his spouse, or a lineal descendant of the Henry's, or an entity formed for their benefit, holds in aggregate 5.0% or more of our outstanding shares of common stock, the Company must nominate their representative to serve on the Board of each of the Company and the Bank, subject to any required regulatory and shareholder approvals. See "Certain Relationships and Related Transactions, and Director Independence" for additional information.

***Our bylaws have an exclusive forum provision, which could limit a shareholder's ability to obtain a favorable judicial forum for disputes with us or our directors, officers or other employees.***

Our bylaws have an exclusive forum provision providing that, unless we consent in writing to an alternative forum, the Business Court in the Ninth Business Court Division (the "Business Court") of the State of Texas, or in the event that such court lacks jurisdiction to hear the action, the U.S. District Court for the Northern District of Texas, Lubbock Division, or in the event that such court lacks jurisdiction to hear the action, the District Courts of the County of Lubbock, Texas, are the sole and exclusive forum and venue for certain causes of action, which may limit a shareholder's ability to bring a claim in a judicial forum that it finds favorable for disputes with us or our directors, officers or other employees, which may discourage such lawsuits. Alternatively, if a court were to find the exclusive forum provision to be inapplicable or unenforceable in an action, we may incur additional costs associated with resolving such action in other jurisdictions, which could have a material adverse effect on our business, financial condition, results of operations and growth prospects.

***Our dividend policy may change without notice, and our future ability to pay dividends is subject to restrictions.***

Holders of our common stock are entitled to receive only such cash dividends as our Board may declare out of funds legally available for such payments. Any declaration and payment of dividends on our common stock will depend upon our earnings and financial condition, liquidity and capital requirements, the general economic and regulatory climate, our ability to service any equity or debt obligations senior to our common stock and other factors deemed relevant by our Board. Furthermore, consistent with our strategic plans, growth initiatives, capital availability, projected liquidity needs and other factors, we have made, and will continue to make, capital management decisions and policies that could adversely affect the amount of dividends, if any, paid to our common shareholders. The Federal Reserve has also issued guidance requiring that we inform and consult with the Federal Reserve prior to declaring and paying a dividend that exceeds earnings for the period for which the dividend is being paid or that could result in an adverse change to our capital structure, including interest on any debt obligations. Finally, if required payments on our debt obligations are not made, or dividends on any preferred stock we may issue are not paid, we will be prohibited from paying dividends on our common stock.

***We are a bank holding company and our only source of cash, other than issuances of securities, is distributions from the Bank.***

Our principal source of funds to pay distributions on our common stock and service any of our obligations, other than further issuances of securities, would be dividends received from the Bank. Furthermore, the Bank is not obligated to pay dividends to us, and any dividends paid to us would depend on the earnings or financial condition of the Bank and various business and regulatory considerations.

***An investment in our common stock is not an insured deposit and is subject to risk of loss.***

An investment in our common stock is not a bank deposit and is not insured against loss or guaranteed by the FDIC, any deposit insurance fund or by any other public or private entity. As a result, you could lose some or all of your investment.

**Item 1B. Unresolved Staff Comments**

None.

**Item 1C. Cybersecurity**

**Cybersecurity Risk Management and Strategy**

Cybersecurity threats have the potential to negatively impact companies of all sizes and complexities. Our normal business operations could be severely disrupted by cyberattacks, both against our own information systems as well as those hosted and managed by our third-party partners. The loss or disclosure of sensitive data as a result of cyberattacks could have a material impact on our business. For more information on how cybersecurity risk may materially affect the Company's business strategy, results of operations or financial condition, please refer to Item 1A, Risk Factors of this Form 10-K.

We have implemented a comprehensive Information Security and Risk Management Program that is designed and maintained to be compliant with all applicable federal and state regulations, and is regularly audited by independent experts to ensure continuous effectiveness and compliance. Key elements of this program include:

- a comprehensive risk management process, integrated with the Enterprise Risk Management system, that continuously assesses, identifies, and manages current and emerging cybersecurity threats and risks, evaluates the effectiveness of information security controls, and reports the overall risk posture to Executive Management and the Board of Directors.
- assessment of daily cyber threat intelligence from multiple sources;
- the use of third-party information security services for continuous monitoring and alerting of information systems, network, and user activity;
- a Vulnerability Management Program that scans networks, devices, and information systems for known cyber vulnerabilities, and initiates processes to mitigate them;
- a third-party risk management program that evaluates and ensures our key partners adhere to the same level of information security posture as we do internally;
- Business Continuity and Incident Response plans that are designed and tested for anticipated operational failures, natural disasters, cyberattacks, and other disruptive events; and
- an Information Security Awareness program to ensure employees and customers maintain an awareness of information security threats and best practices to prevent them.

**Information Security Governance**

The Chief Information Security Officer is primarily responsible for the Information Security and Cyber Risk Management programs, and reports to the Chief Risk Officer. The Chief Technology Officer that oversees the Information Technology Department plays a key role in cybersecurity, ensuring that information systems, networks, and endpoints are configured and operated according to the requirements of the Information Security Program and related policies and standards. Both the current Chief Information Security Officer and Chief Technology Officer have over 20 years of experience in Information Technology and Information Security.

The Information Security Committee, consisting of senior management and analysts from Information Security and Information Technology, monitors and assesses cyber threat intelligence, responds to cyber incidents at a technical level, and determines whether new controls are needed to address emerging risks or active cyber exploits. Key Risk Indicators for Information Security and Information Technology are reported to the Operations and Information Technology Steering Committees. Key risks and other relevant information are further summarized for the Board Risk and Audit Committees. The Board also receives a full report on the Information Security Program and its effectiveness annually. Other cyber related issues are brought to the attention of the Board as needed.

## Item 2. Properties

The Company's corporate offices are located at 5219 City Bank Parkway, Lubbock, Texas. The Company's corporate office space also serves as the main office of, and is owned by, the Bank. The Bank currently operates full-service banking branches and mortgage offices in the following markets:

Lubbock/South Plains		Dallas/Ft. Worth	
Location	Branch or LPO	Location	Branch or LPO
Lubbock	Main Branch	Plano	Branch
Lubbock	4 <sup>th</sup> Street Branch	Dallas	Uptown Branch
Lubbock	50 <sup>th</sup> and Indiana Branch	Forney	Branch
Lubbock	Kingsgate Branch	Arlington	LPO
Lubbock	Milwaukee Branch	Dallas	Hillcrest LPO
Lubbock	Overton Branch	Ft. Worth	LPO
Lubbock	University Branch	Grand Prairie	LPO
Morton	Branch	North Richland Hills	LPO
Idalou	Branch		
Levelland	Branch		

El Paso		Houston	
Location	Branch or LPO	Location	Branch or LPO
El Paso	East Branch	Houston	Branch
El Paso	West Branch		
El Paso	Mesa Hills LPO		

Bryan/College Station		Ruidoso, New Mexico	
Location	Branch or LPO	Location	Branch or LPO
College Station	Branch	Ruidoso	River Crossing Branch

The Permian Basin		Other Markets	
Location	Branch or LPO	Location	Branch or LPO
Odessa	University Branch	Abilene, Texas	LPO
Odessa	Grandview Branch		
Midland	Branch		
Kermit	Branch		
Fort Stockton	Branch		
Monahans	Branch		

We lease certain of our banking facilities and believe that the leases to which we are subject are generally on terms consistent with prevailing market terms, and none of the leases are with our directors, officers, beneficial owners of more than 5% of our voting securities or any affiliates of the foregoing. We believe that our facilities are in good condition and are adequate to meet our operating needs for the foreseeable future.

## Item 3. Legal Proceedings

From time to time, the Company or the Bank is a party to claims and legal proceedings arising in the ordinary course of business. We are not presently involved in any litigation, nor to our knowledge is any litigation threatened against us, that in management's opinion would result in any material adverse effect on our financial position or results of operations or that is not expected to be covered by insurance.

## Item 4. Mine Safety Disclosures

Not applicable.

## Part II

### Item 5. Market for Registrant’s Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities.

#### Market Information for Common Stock

The Company’s common stock is traded on the Nasdaq Global Select Market. Quotations of the sales volume and the closing sales prices of the Company’s common stock are listed daily under the symbol “SPFI” in Nasdaq’s listings.

#### Holder of Record

As of March 3, 2026, there were approximately 192 holders of record of the Company’s common stock.

#### Dividends

The Company paid a dividend of \$0.15 per common share in the first and second quarters of 2025, and a dividend of \$0.16 per common share in the third and fourth quarters of 2025. Additionally, the Company paid a dividend of \$0.17 per common share in the first quarter of 2026. Also, see “Item 1. Business—Supervision and Regulation—Dividend Payments, Stock Redemptions and Repurchases” and “Item 7. Management’s Discussion and Analysis of the Financial Condition and Results of Operations—Liquidity and Capital Resources—Capital Requirements” of this Report for restrictions on our present or future ability to pay dividends, particularly those restrictions arising under federal and state banking laws.

#### Securities Authorized for Issuance Under Equity Compensation Plans

The following table sets forth information at December 31, 2025 with respect to compensation plans under which shares of our common stock may be issued.

<u>Plan Category</u>	<u>Number of Shares to be Issued Upon Exercise of Outstanding Awards</u>	<u>Weighted-Average Exercise Price of Outstanding Awards</u>	<u>Number of Shares Available for Future Grants</u>
Equity compensation plans approved by shareholders <sup>(1)</sup> . . . . .	1,296,349	\$18.92	2,803,344
Equity compensation plans not approved by shareholders . . . . .	<u>—</u>	<u>—</u>	<u>—</u>
Total . . . . .	<u>1,296,349</u>	<u>\$18.92</u>	<u>2,803,344</u>

(1) The number of shares available for future issuance includes 2,803,344 shares available under the Company’s 2019 Equity Incentive Plan (which allows for the issuance of options, as well as various other stock-based awards).

#### Issuer Purchases of Securities

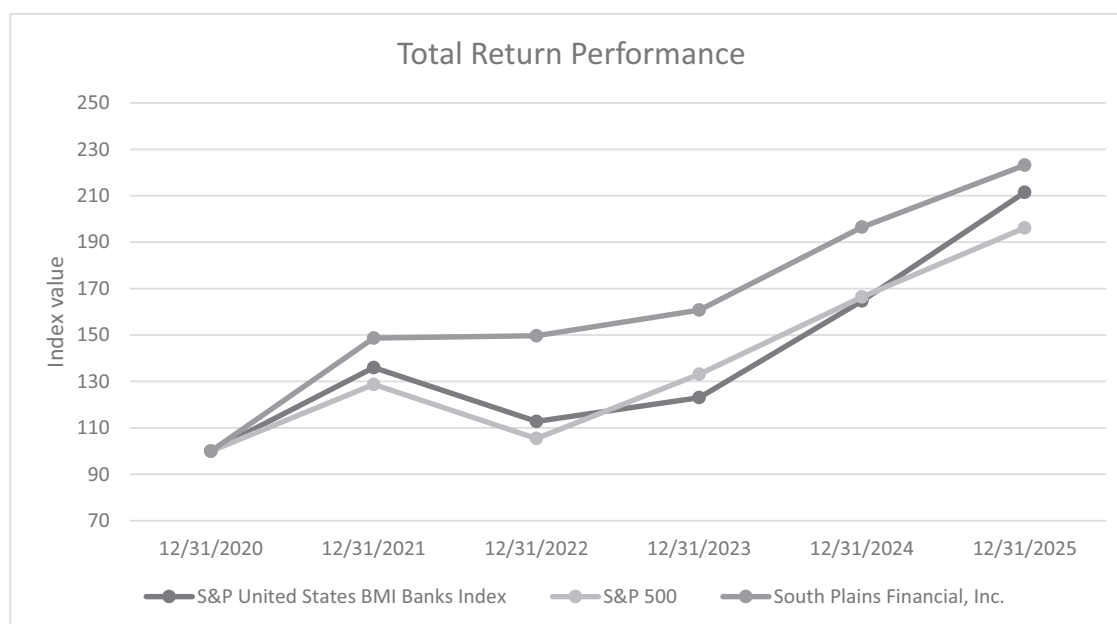
On February 21, 2024, the Company’s board of directors approved a stock repurchase program pursuant to which the Company may, from time to time, purchase up to \$10.0 million of its outstanding shares of common stock (the “Program”). Upon the expiration of the Program, on February 21, 2025, the Company’s board of directors approved a new stock repurchase program pursuant to which the Company may, from time to time, purchase up to \$15.0 million of its outstanding shares of common stock (the “New Program”). The shares can be repurchased from time to time under the New Program in privately negotiated transactions or the open market, including pursuant to Rule 10b5-1 trading plans, and in accordance with applicable regulations of the SEC. The Company was not obligated to purchase any shares of its common stock under the Program or the New Program and the timing and exact amount of any repurchases depends on various factors including, the performance of the Company’s stock price, general market and other conditions, regulatory requirements, availability of funds and other relevant considerations, as determined by the Company.

The following table summarizes the share repurchase activity for the three months ended December 31, 2025.

	<u>Total Shares Repurchased</u>	<u>Average Price Paid Per Share</u>	<u>Total Dollar Amount Purchased Pursuant to Publicly-Announced Plans</u>	<u>Maximum Dollar Amount Remaining Available for Repurchase Pursuant to Publicly-Announced Plans</u>
<b>October 2025</b> .....	—	\$—	\$—	\$8,659,477
<b>November 2025</b> .....	—	—	—	—
<b>December 2025</b> .....	—	—	—	—
<b>Total</b> .....	—	—	—	—

### Stock Performance Graph

The following performance graph compares total stockholders' return on the Company's common stock with the cumulative total return of the S&P 500 and the S&P United States BMI Banks Index measured at the last trading date of each year shown below. Cumulative total return is computed by dividing the difference between the Company's share price at the end and the beginning of the measurement period by the share price at the beginning of the measurement period. The performance graph assumes \$100 is invested on December 31, 2019, in the Company's common stock, including reinvestment of any dividends, and each of the indices. Historical stock price performance is not necessarily indicative of future stock price performance. This performance graph and related information shall not be deemed "soliciting material" or to be "filed" with the SEC for purposes of Section 18 of the Exchange Act of 1934, or incorporated by reference into any future SEC filing, except as shall be expressly set forth by specific reference in such filing.



<u>Dollars</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
South Plains Financial, Inc. ....	\$100.0	\$148.68	\$149.67	\$160.74	\$196.49	\$223.17
S&P United States BMI Banks Index .....	100.0	135.97	112.77	123.02	164.70	211.47
S&P 500 .....	100.0	128.71	105.40	133.10	166.40	196.16

Source: S&P Global Market Intelligence  
© 2026

**Item 6. [Reserved]**

## Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations

*The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our consolidated financial statements and the accompanying notes included in Item 8. Financial Statements and Supplementary Data. This discussion and analysis contains forward-looking statements that are subject to certain risks and uncertainties and are based on certain assumptions that we believe are reasonable but may prove to be inaccurate. Certain risks, uncertainties and other factors, including those set forth under “Cautionary Note Regarding Forward-Looking Statements,” “Risk Factors” and elsewhere in this Report, may cause actual results to differ materially from those projected results discussed in the forward-looking statements appearing in this discussion and analysis. Except as required by law, we assume no obligation to update any of these forward-looking statements.*

*Discussion in this Form 10-K includes results of operations and financial condition for 2025 and 2024 and year-over-year comparisons between 2025 and 2024. For discussion on results of operations and financial condition pertaining to 2024 and 2023 and year-over-year comparisons between 2024 and 2023, please refer to “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in Part II, Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2024, filed with the SEC on March 7, 2025.*

### Overview

We are a bank holding company headquartered in Lubbock, Texas, and our wholly-owned subsidiary, City Bank is one of the largest independent banks in West Texas and has additional banking operations in the Dallas, El Paso, Greater Houston, the Permian Basin, and College Station, Texas markets, and the Ruidoso, New Mexico market. Through City Bank, we provide a wide range of commercial and consumer financial services to small and medium-sized businesses and individuals in our market areas. Our principal business activities include commercial and retail banking, along with investment, trust and mortgage services.

On December 1, 2025, SPFI, and BOH Holdings, Inc., a Texas corporation (“BOH”), entered into an Agreement and Plan of Reorganization (the “Reorganization Agreement”), providing for the acquisition by SPFI of BOH through the merger of BOH with and into SPFI, with SPFI surviving the merger (the “Merger”). At December 31, 2025, BOH had \$745.1 million in assets, \$624.5 million in total gross loans, and \$603.0 million in deposits. Pursuant to the terms and subject to the conditions of the Reorganization Agreement, which has been unanimously approved by the boards of directors of each of SPFI and BOH, each share of BOH common stock issued and outstanding immediately prior to the effective time of the Merger (the “effective time”) will be converted into the right to receive, without interest, 0.1925 shares of SPFI common stock, subject to adjustment pursuant to the terms of the Reorganization Agreement (the “Exchange Ratio”), plus cash in lieu of any fractional shares.

Based on the closing price of \$37.79 for SPFI common stock on November 28, 2025, the Merger would have an aggregate value of approximately \$105.9 million, though the transaction value is likely to change until closing due to fluctuations in the price of SPFI common stock. Immediately following the consummation of the Merger, Bank of Houston, a Texas state banking association and wholly-owned subsidiary of BOH, will merge with and into City Bank, with City Bank surviving the merger. The Merger is expected to close during the second quarter of 2026, subject to the satisfaction of customary closing conditions, including the receipt of all required regulatory approvals and the approval of BOH’s shareholders.

### Selected Financial Data

The following table sets forth certain of our selected financial data for, and as of the end of, each of the periods indicated (dollars in thousands, except per share data).

	<u>As of and for the Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
<b>Selected Income Statement Data:</b>			
Net interest income . . . . .	\$166,999	\$147,098	\$139,747
Provision for credit losses . . . . .	5,195	4,300	4,610
Noninterest income . . . . .	44,889	48,072	79,226
Noninterest expense . . . . .	132,620	127,578	134,946
Income tax expense . . . . .	15,602	13,575	16,672
Net income . . . . .	58,471	49,717	62,745

	<b>As of and for the Year Ended December 31,</b>		
	<b>2025</b>	<b>2024</b>	<b>2023</b>
<b>Share and Per Share Data:</b>			
Earnings per share (basic) . . . . .	\$ 3.59	\$ 3.03	\$ 3.73
Earnings per share (diluted) . . . . .	3.44	2.92	3.62
Dividends per share . . . . .	0.62	0.56	0.52
Tangible book value per share <sup>(1)</sup> . . . . .	29.05	25.40	23.47
<b>Selected Period End Balance Sheet Data:</b>			
Cash and cash equivalents . . . . .	\$ 552,439	\$ 359,082	\$ 330,158
Investment securities . . . . .	567,540	577,240	622,762
Gross loans held for investment . . . . .	3,144,502	3,055,054	3,014,153
Allowance for credit losses on loans . . . . .	45,131	43,237	42,356
Total assets . . . . .	4,480,500	4,232,239	4,204,793
Total deposits . . . . .	3,874,077	3,620,876	3,626,153
Borrowings . . . . .	60,493	110,354	110,168
Total stockholders' equity . . . . .	493,837	438,949	407,114
<b>Performance Ratios:</b>			
Return on average assets . . . . .	1.33%	1.17%	1.54%
Return on average stockholders' equity . . . . .	12.70%	11.75%	16.58%
Net interest margin <sup>(2)</sup> . . . . .	3.98%	3.65%	3.61%
Efficiency ratio <sup>(3)</sup> . . . . .	62.32%	65.07%	61.33%
<b>Credit Quality Ratios:</b>			
Nonperforming assets to total assets <sup>(4)</sup> . . . . .	0.26%	0.58%	0.14%
Nonperforming loans to total loans held for investment <sup>(5)</sup> . . . . .	0.31%	0.79%	0.17%
Allowance for credit losses on loans to nonperforming loans <sup>(5)</sup> . . . . .	460.29%	179.98%	818.00%
Allowance for credit losses on loans to total loans held for investment . . . . .	1.44%	1.42%	1.41%
Net loan charge-offs to average loans . . . . .	0.10%	0.11%	0.07%
<b>Capital Ratios:</b>			
Total stockholders' equity to total assets . . . . .	11.02%	10.37%	9.68%
Tangible common equity to tangible assets <sup>(1)</sup> . . . . .	10.61%	9.92%	9.21%
Common equity tier 1 capital ratio . . . . .	14.45%	13.53%	12.41%
Tier 1 leverage ratio . . . . .	12.53%	12.04%	11.33%
Tier 1 risk-based capital ratio . . . . .	15.70%	14.80%	13.69%
Total risk-based capital ratio . . . . .	17.26%	17.86%	16.74%

(1) Represents a non-GAAP financial measure. See our reconciliation of non-GAAP financial measures to their most directly comparable GAAP financial measures under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations — Non-GAAP Financial Measures."

(2) Net interest margin is calculated as the annual net interest income, on a fully tax-equivalent basis, divided by average interest-earning assets.

(3) The efficiency ratio is calculated by dividing noninterest expense by the sum of net interest income on a tax-equivalent basis and noninterest income.

(4) Nonperforming assets consist of nonperforming loans plus foreclosed assets.

(5) Nonperforming loans include nonaccrual loans and loans past due 90 days or more.

## Results of Operations

Net income for the year ended December 31, 2025 was \$58.5 million, or \$3.44 per diluted share, compared to \$49.7 million, or \$2.92 per diluted share, for the year ended December 31, 2024. The increase in net income was primarily the result of an increase of \$19.9 million in net interest income, partially offset by a decrease of \$3.2 million in noninterest income and an increase of \$5.0 million in noninterest expenses. Details of the changes in the various components are further discussed below.

Return on average assets was 1.33% and return on average equity was 12.70% for the year ended December 31, 2025, compared to 1.17% and 11.75%, respectively, for the year ended December 31, 2024. The increase in return on average assets was primarily due to the increase in net income of 17.6%, relative to an increase of 3.6% in total average assets.

## Net Interest Income

Net interest income is the principal source of the Company's net income and represents the difference between interest income (interest and fees earned on assets, primarily loans and investment securities) and interest expense (interest paid on deposits and borrowed funds). We generate interest income from interest-earning assets that we own, including loans and investment securities. We incur interest expense from interest-bearing liabilities, including interest-bearing deposits and other borrowings, notably FHLB advances and subordinated notes. To evaluate net interest income, we measure and monitor (i) yields on our loans and other interest-earning assets, (ii) the costs of our deposits and other funding sources, (iii) our net interest spread and (iv) our net interest margin. Net interest spread is the difference between rates earned on interest-earning assets and rates paid on interest-bearing liabilities. Net interest margin is calculated as the annualized net interest income on a fully tax-equivalent basis divided by average interest-earning assets.

Changes in the market interest rates and interest rates we earn on interest-earning assets or pay on interest-bearing liabilities, as well as the volume and types of interest-earning assets, interest-bearing and noninterest-bearing liabilities, are usually the largest drivers of periodic changes in net interest spread, net interest margin and net interest income.

The following table presents, for the periods indicated, information about: (i) weighted average balances, the total dollar amount of interest income from interest-earning assets and the resultant average yields; (ii) average balances, the total dollar amount of interest expense on interest-bearing liabilities and the resultant average rates; (iii) net interest income; (iv) the interest rate spread; and (v) the net interest margin. For purposes of this table, interest income, net interest margin and net interest spread are shown on a fully tax-equivalent basis.

	Year Ended December 31,								
	2025			2024			2023		
	Average Balance	Interest	Yield/Rate	Average Balance	Interest	Yield/Rate	Average Balance	Interest	Yield/Rate
	(Dollars in thousands)								
<b>Assets:</b>									
Interest-earning assets:									
Loans <sup>(1)</sup>	\$3,087,635	\$211,231	6.84%	\$3,054,189	\$202,301	6.62%	\$2,924,473	\$176,627	6.04%
Investment securities – taxable	504,853	18,634	3.69%	532,730	21,090	3.96%	570,655	21,590	3.78%
Investment securities – non-taxable	153,691	4,196	2.73%	155,168	4,076	2.63%	185,205	4,901	2.65%
Other interest-earning assets <sup>(2)</sup>	468,655	18,847	4.02%	312,917	14,319	4.58%	223,152	9,973	4.47%
Total interest-earning assets	4,214,834	252,908	6.00%	4,055,004	241,786	5.96%	3,903,485	213,091	5.46%
Noninterest-earning assets	171,720			179,527			176,495		
Total assets	<u>\$4,386,554</u>			<u>\$4,234,531</u>			<u>\$4,079,980</u>		
<b>Liabilities and Stockholders' Equity:</b>									
Interest-bearing liabilities:									
NOW, savings and money market deposits	\$2,337,103	\$ 63,062	2.70%	\$2,250,942	\$ 70,362	3.13%	\$2,117,985	\$ 55,423	2.62%
Time deposits	433,760	16,293	3.76%	411,028	16,719	4.07%	321,205	9,564	2.98%
Short-term borrowings	8	—	0.00%	3	—	0.00%	84	5	5.95%
Subordinated debt	51,412	2,730	5.31%	63,868	3,339	5.23%	75,458	4,018	5.32%
Junior subordinated deferrable interest debentures	46,393	2,914	6.28%	46,393	3,381	7.29%	46,393	3,276	7.06%
Total interest-bearing liabilities	<u>2,868,676</u>	<u>84,999</u>	<u>2.96%</u>	<u>2,772,234</u>	<u>93,801</u>	<u>3.38%</u>	<u>2,561,125</u>	<u>72,286</u>	<u>2.82%</u>
Noninterest-bearing liabilities:									
Noninterest-bearing deposits	991,899			968,307			1,069,280		
Other liabilities	65,476			70,777			71,102		
Total noninterest-bearing liabilities	1,057,375			1,039,084			1,140,382		
Stockholders' equity	460,503			423,213			378,473		
Total liabilities and stockholders' equity	<u>\$4,386,554</u>			<u>\$4,234,531</u>			<u>\$4,079,980</u>		
Net interest income		<u>\$167,909</u>			<u>\$147,985</u>			<u>\$140,805</u>	
Net interest spread			<u>3.04%</u>			<u>2.58%</u>			<u>2.64%</u>
Net interest margin <sup>(3)</sup>			<u>3.98%</u>			<u>3.65%</u>			<u>3.61%</u>

(1) Average loan balances include nonaccrual loans and loans held for sale.

- (2) Includes income and average balances for interest-earning deposits at other banks, nonmarketable securities, federal funds sold and other miscellaneous interest-earning assets.
- (3) Net interest margin is calculated as the annualized net interest income, on a fully tax-equivalent basis, divided by average interest-earning assets.

Increases and decreases in interest income and interest expense result from changes in average balances (volume) of interest-earning assets and interest-bearing liabilities, as well as changes in average interest rates. The following tables set forth the effects of changing rates and volumes on our net interest income during the period shown. Information is provided with respect to (i) effects on interest income attributable to changes in volume (change in volume multiplied by prior rate) and (ii) effects on interest income attributable to changes in rate (changes in rate multiplied by prior volume). Change applicable to both volume and rate have been allocated to volume.

	<u>Year Ended December 31, 2025 over 2024</u>			<u>Year Ended December 31, 2024 over 2023</u>		
	<u>Change due to:</u>		<u>Total</u>	<u>Change due to:</u>		<u>Total</u>
	<u>Volume</u>	<u>Rate</u>		<u>Variance</u>	<u>Volume</u>	
	(Dollars in thousands)					
<b>Interest-earning assets:</b>						
Loans . . . . .	\$ 2,215	\$ 6,715	\$ 8,930	\$ 7,834	\$17,840	\$25,674
Investment securities – taxable . . . . .	(1,104)	(1,352)	(2,456)	(1,435)	935	(500)
Investment securities – non-taxable . . . . .	(39)	159	120	(795)	(30)	(825)
Other interest-earning assets . . . . .	<u>7,127</u>	<u>(2,599)</u>	<u>4,528</u>	<u>4,012</u>	<u>334</u>	<u>4,346</u>
Total interest-earning assets . . . . .	<u>8,199</u>	<u>2,923</u>	<u>11,122</u>	<u>9,616</u>	<u>19,079</u>	<u>28,695</u>
<b>Interest-bearing liabilities:</b>						
NOW, Savings, MMDAs . . . . .	2,693	(9,993)	(7,300)	3,479	11,460	14,939
Time deposits . . . . .	925	(1,351)	(426)	2,675	4,480	7,155
Short-term borrowings . . . . .	—	—	—	(5)	—	(5)
Subordinated debt . . . . .	(651)	42	(609)	(617)	(62)	(679)
Junior subordinated deferrable interest debentures . . . . .	—	(467)	(467)	—	105	105
Total interest-bearing liabilities. . . . .	<u>2,967</u>	<u>(11,769)</u>	<u>(8,802)</u>	<u>5,532</u>	<u>15,983</u>	<u>21,515</u>
Net change. . . . .	<u>\$ 5,232</u>	<u>\$ 14,692</u>	<u>\$19,924</u>	<u>\$ 4,084</u>	<u>\$ 3,096</u>	<u>\$ 7,180</u>

Net interest income for the year ended December 31, 2025 was \$167.0 million compared to \$147.1 million for the year ended December 31, 2024, an increase of \$19.9 million, or 13.5%. The increase in net interest income in 2025 was comprised of a \$11.1 million, or 4.6%, increase in interest income and a \$8.8 million, or 9.4%, decrease in interest expense. The growth in interest income was primarily attributable to increases of \$8.9 million in loan interest income. The increase in loan interest income was primarily due to growth of \$33.4 million in average loans outstanding and an increase of 22 basis points in the yield on loans. Additionally, there was a recovery of \$1.7 million in interest during the second quarter of 2025, related to a full repayment of a loan that had previously been on nonaccrual. This recovery positively impacted the loan yield by approximately 6 basis points during 2025.

The \$8.8 million decrease in interest expense for the year ended December 31, 2025 was primarily related to a 42 basis points decrease in the rate paid on interest-bearing liabilities over the same period in 2024, partially offset by an increase of \$96.4 million in average interest-bearing liabilities. The decline in rates was largely attributed to the Federal Open Market Committee (“FOMC”) of the Board of Governors of the Federal Reserve dropping their target benchmark interest rate, resulting in federal funds rate decreases of 75 basis points in the last four months of 2025.

For the year ended December 31, 2025, net interest margin and net interest spread were 3.98% and 3.04%, respectively, compared to 3.65% and 2.58% for the same period in 2024, respectively, which reflects the changes in interest income and interest expense discussed above.

**Provision for Credit losses**

Credit risk is inherent in the business of making loans. We establish an allowance for credit losses (“ACL”) through charges to earnings, which are shown in the consolidated statements of comprehensive income as the provision for credit losses. Credit losses on loans are charged against the allowance when management believes the uncollectibility of a loan balance is confirmed. The provision for credit losses is determined by conducting a quarterly

evaluation of the adequacy of our ACL and charging the shortfall or excess, if any, to the current quarter's expense. This has the effect of creating variability in the amount and frequency of charges to our earnings. The provision for credit losses and the amount of allowance for each period are dependent upon many factors, including loan growth, net charge-offs, changes in the composition of the loan portfolio, delinquencies, management's assessment of the quality of the loan portfolio, the valuation of problem loans and the general economic conditions in our market areas. See "Financial Statements and Supplementary Data—Note 1. Summary of Significant Accounting Policies" in the notes to our consolidated financial statements included elsewhere in this Report for more detailed discussion.

The provision for credit losses for the year ended December 31, 2025 was \$5.2 million compared to \$4.3 million for the year ended December 31, 2024. The provision during the year ended December 31, 2025 was largely attributable to net charge-offs of \$3.0 million and loan growth during 2025. Net charge-offs decreased \$428 thousand during 2025 as compared to 2024. The allowance for credit losses as a percentage of loans held for investment was 1.44% at December 31, 2025 and 1.42% at December 31, 2024. Further discussion of the allowance for credit losses is noted below.

### **Noninterest Income**

While interest income remains the largest single component of total revenues, noninterest income is an important contributing component. The largest portion of our noninterest income is associated with our mortgage banking activities. Other sources of noninterest income include service charges on deposit accounts, and bank card services and interchange fees.

The following table sets forth the major components of our noninterest income for the periods indicated:

	Year Ended			Year Ended		
	December 31, 2025 over 2024			December 31, 2024 over 2023		
	2025	2024	Increase (decrease)	2024	2023	Increase (decrease)
	(Dollars in thousands)					
Noninterest income:						
Service charges on deposit accounts . . . . .	\$ 8,823	\$ 8,026	\$ 797	\$ 8,026	\$ 7,130	\$ 896
Bank card services and interchange fees . . . . .	13,912	13,640	272	13,640	13,323	317
Mortgage banking activities . . . . .	10,684	14,186	(3,502)	14,186	13,817	369
Investment commissions . . . . .	1,700	1,704	(4)	1,704	1,698	6
Fiduciary income . . . . .	2,932	2,719	213	2,719	2,433	286
Gain on sale of subsidiary . . . . .	—	—	—	—	33,778	(33,778)
Other income and fees <sup>(1)</sup> . . . . .	6,838	7,797	(959)	7,797	7,047	750
Total noninterest income . . . . .	<u>\$44,889</u>	<u>\$48,072</u>	<u>\$(3,183)</u>	<u>\$48,072</u>	<u>\$79,226</u>	<u>\$(31,154)</u>

(1) Other income and fees includes income and fees associated with the increase in the cash surrender value of life insurance, safe deposit box rental, check printing, collections, legal settlements, wire transfer, Small Business Investment Company ("SBIC") investments, income from sweep accounts, and other miscellaneous services.

Noninterest income for the year ended December 31, 2025 was \$44.9 million compared to \$48.1 million for the year ended December 31, 2024, a decrease of \$3.2 million, or 6.6%. Significant changes in the components of noninterest income are detailed below.

**Service charges on deposit accounts** – Income from service charges on deposit accounts increased \$797 thousand, or 9.9% for the year ended December 31, 2025 compared to the same period in 2024. This was largely a result of increased commercial deposits, a continued focus on growing treasury management services, which began building during 2024, and an increase in customer overdraft fees.

**Mortgage banking activities** – Income from mortgage banking activities decreased \$3.5 million, or 24.7%, to \$10.7 million for the year ended December 31, 2025 from \$14.2 million for the year ended December 31, 2024. The decrease was primarily the result of a \$3.3 million negative fair value adjustment of the Company's mortgage servicing rights portfolio for the year ended December 31, 2025 as compared to a negative \$1.2 million adjustment for the same period in 2024. The \$2.1 million larger negative adjustment in 2025 was mainly due to overall lower rates during the year as compared to 2024. In addition, there was also a decrease of \$23.3 million, or 8.0%, in mortgage loan originations in the current year as compared to the prior year.

**Other income and fees** – Other noninterest income and fees decreased \$959 thousand for the year ended December 31, 2025 compared to the same period in 2024. The decrease was primarily the result of decreases of \$576 thousand in income from SBIC investments and \$611 thousand recognized for property insurance proceeds during the current year as compared to the prior year.

### **Noninterest Expense**

The following table sets forth the major components of our noninterest expense for the periods indicated:

	Year Ended			Year Ended		
	December 31, 2025 over 2024			December 31, 2024 over 2023		
	2025	2024	Increase (decrease)	2024	2023	Increase (decrease)
	(Dollars in thousands)					
Noninterest expense:						
Salaries and employee benefits . . . . .	\$ 76,947	\$ 74,338	\$2,609	\$ 74,338	\$ 79,377	\$(5,039)
Occupancy and equipment, net. . . . .	16,051	16,105	(54)	16,105	16,102	3
Professional services. . . . .	7,310	6,583	727	6,583	6,433	150
Marketing and development . . . . .	4,023	3,782	241	3,782	3,453	329
IT and data services . . . . .	4,701	4,286	415	4,286	3,410	876
Bankcard expenses . . . . .	6,099	5,873	226	5,873	5,557	316
Realized loss on sale of securities . . . . .	—	—	—	—	3,409	(3,409)
Other expenses <sup>(1)</sup> . . . . .	17,489	16,611	878	16,611	17,205	(594)
Total noninterest expense . . . . .	<u>\$132,620</u>	<u>\$127,578</u>	<u>\$5,042</u>	<u>\$127,578</u>	<u>\$134,946</u>	<u>\$(7,368)</u>

(1) Other expenses include items such as banking regulatory assessments, telephone expenses, postage, courier fees, directors' fees, appraisal expenses, and insurance.

Noninterest expense for the year ended December 31, 2025 was \$132.6 million compared to \$127.6 million for the year ended December 31, 2024, an increase of \$5.0 million, or 4.0%. Significant changes in the components of noninterest expense are detailed below.

**Salaries and employee benefits** – Salaries and employee benefits increased \$2.6 million, or 3.5%, from \$74.3 million for the year ended December 31, 2024 to \$76.9 million for the year ended December 31, 2025. This was primarily driven by annual salary adjustments, which became effective in January of 2025.

**Professional services** – Professional services increased \$727 thousand, or 11.0%, from \$6.6 million for the year ended December 31, 2024 to \$7.3 million for the year ended December 31, 2025. This was primarily driven by approximately \$500 thousand in merger related expenses and by increased consulting fees for technology projects and other initiatives during 2025 as compared to 2024.

**IT and data services** – IT and data services expenses increased \$415 thousand or 9.7% in the current year from \$4.3 million for the year ended December 31, 2024 to \$4.7 million for the year ended December 31, 2025. The increase relates primarily to the continued rising cost of technology services and customers using more digital services.

**Other expenses** – Other expenses increased \$878 thousand, or 5.3%, from \$16.6 million for the year ended December 31, 2024 to \$17.5 million for the year ended December 31, 2025. This increase was primarily driven by an increase of \$845 thousand in the ineffectiveness related to fair value hedges on municipal securities in 2025 as compared to 2024.

### **Financial Condition**

Our total assets increased \$248.3 million, or 5.9%, to \$4.48 billion at December 31, 2025 as compared to \$4.23 billion at December 31, 2024. Our loans held for investment increased \$89.4 million, or 2.9%, to \$3.14 billion at December 31, 2025, compared to \$3.06 billion at December 31, 2024. Total deposits increased \$253.2 million, or 7.0% to \$3.87 billion at December 31, 2025, compared to \$3.62 billion at December 31, 2024.

### **Loan Portfolio**

Our loans represent the largest portion of earning assets, greater than our securities portfolio or any other asset category, and the quality and diversification of the loan portfolio is an important consideration when reviewing the

Company's financial condition. We originate substantially all of the loans in our portfolio, except certain loan participations that are independently underwritten by the Company prior to purchase.

Loans held for investments increased \$89.4 million, or 2.9%, to \$3.14 billion at December 31, 2025 as compared to \$3.06 billion at December 31, 2024. The organic loan growth remained relationship-focused and occurred broadly across the loan portfolio, partially offset by a decrease of \$86.2 million in multi-family property loans.

The following table shows the contractual maturities of our loans held for investment portfolio at December 31, 2025:

	<u>Due in One Year or Less</u>	<u>Due after One Year Through Five Years</u>	<u>Due after Five Years Through Fifteen Years</u>	<u>Due after Fifteen Years</u>	<u>Total</u>
(Dollars in thousands)					
Commercial real estate . . . . .	\$181,701	\$ 593,794	\$233,142	\$ 55,988	\$1,064,625
Commercial – specialized . . . . .	167,817	131,105	69,569	40,860	409,351
Commercial – general . . . . .	153,713	228,991	193,761	82,858	659,323
Consumer:					
1-4 family residential . . . . .	39,192	122,709	107,105	320,845	589,851
Auto loans . . . . .	3,346	159,180	96,631	—	259,157
Other consumer . . . . .	8,909	38,343	14,840	—	62,092
Construction . . . . .	<u>84,279</u>	<u>11,128</u>	<u>638</u>	<u>4,058</u>	<u>100,103</u>
Total loans . . . . .	<u>\$638,957</u>	<u>\$1,285,250</u>	<u>\$715,686</u>	<u>\$504,609</u>	<u>\$3,144,502</u>

The following table shows the distribution between fixed and adjustable interest rate loans for maturities greater than one year as of December 31, 2025:

	<u>Fixed Rate</u>	<u>Adjustable Rate</u>
(Dollars in thousands)		
Commercial real estate . . . . .	\$ 368,362	\$ 514,562
Commercial – specialized . . . . .	98,431	143,103
Commercial – general . . . . .	201,699	303,911
Consumer:		
1-4 family residential . . . . .	345,865	204,794
Auto loans . . . . .	255,811	—
Other consumer . . . . .	53,183	—
Construction . . . . .	<u>271</u>	<u>15,553</u>
Total loans . . . . .	<u>\$1,323,622</u>	<u>\$1,181,923</u>

At December 31, 2025, there was \$1.59 billion in adjustable rate loans, with \$877.7 million of these loans that mature or reprice in the next twelve months. Of these loans that mature or reprice in the next twelve months, \$597.0 million will reprice immediately upon changes in the underlying index rate, with the remaining \$280.7 million being subject to rate ceilings, floors above the current index, or a future repricing date. The *Wall Street Journal* prime rate is the predominate index used by the Bank.

The Bank is primarily involved in real estate, commercial, agricultural and consumer lending activities with customers throughout Texas and Eastern New Mexico. We have a collateral concentration as 71.6% of our loans were secured by real property as of December 31, 2025, compared to 73.7% as of December 31, 2024. We believe that these loans are not concentrated in any one single property type and that they are geographically dispersed throughout the areas we serve. Although the Bank has diversified portfolios, its debtors' ability to honor their contracts is substantially dependent upon the general economic conditions of the markets in which it operates, which consist primarily of agribusiness, wholesale/retail, oil and gas and related businesses, healthcare industries and institutions of higher education. Commercial real estate loans and residential construction loans represent 37.0% of loans held for investment as of December 31, 2025 and represented 40.1% of loans held for investment as of December 31, 2024. Further, 96% of the total dollar amount of these loans are secured by collateral located in the state of Texas.

We have established concentration limits in the loan portfolio for commercial real estate loans and unsecured lending, among other loan types. All loan types are within established limits. We use underwriting guidelines to assess the borrowers' historical cash flow to determine debt service, and we further stress test the debt service under higher interest rate scenarios. Financial and performance covenants are used in commercial lending to allow us to react to a borrower's deteriorating financial condition, should that occur.

*Commercial Real Estate.* Our commercial real estate portfolio includes loans for commercial property that is owned by real estate investors, construction loans to build owner-occupied properties, and loans to developers of commercial real estate investment properties and residential developments. Residential construction loans are broken out separately below. Commercial real estate loans are subject to underwriting standards and processes similar to our commercial loans. These loans are underwritten primarily based on projected cash flows for income-producing properties and collateral values for non-income-producing properties. The repayment of these loans is generally dependent on the successful operation of the property securing the loans or the sale or refinancing of the property. Real estate loans may be adversely affected by conditions in the real estate markets or in the general economy. The properties securing our real estate portfolio are diversified by type and geographic location. This diversity helps reduce the exposure to adverse economic events that affect any single market or industry.

Commercial real estate loans decreased \$54.4 million, or 4.9%, to \$1.06 billion as of December 31, 2025 from \$1.12 billion as of December 31, 2024. The decrease was primarily driven by a decrease of \$86.2 million in multi-family loans and \$18.9 million in hospitality loans, partially offset by increases in residential and commercial land development loans and other commercial real estate loans.

*Commercial – General and Specialized.* Commercial loans are underwritten after evaluating and understanding the borrower's ability to operate profitably. Underwriting standards have been designed to determine whether the borrower possesses sound business ethics and practices, to evaluate current and projected cash flows to determine the ability of the borrower to repay their obligations as agreed, and to ensure appropriate collateral is obtained to secure the loan. Commercial loans are primarily made based on the identified cash flows of the borrower and, secondarily, on the underlying collateral provided by the borrower. Most commercial loans are secured by the assets being financed or other business assets, such as real estate, accounts receivable, or inventory, and typically include personal guarantees. Owner-occupied real estate is included in commercial loans, as the repayment of these loans is generally dependent on the operations of the commercial borrower's business rather than on income-producing properties or the sale of the properties. Commercial loans are grouped into two distinct sub-categories: specialized and general. Commercial related loans that are considered "specialized" include agricultural production and real estate loans, energy loans, and finance, investment, and insurance loans. Commercial related loans that contain a broader diversity of borrowers, sub-industries, or serviced industries are grouped into the "general category." These include goods, services, restaurant & retail, construction, and other industries. Performance of these loans is subject to operating and cash flow results of the borrower, with risk in the volatility of operating results for particular industries.

Commercial general loans increased \$102.0 million, or 18.3%, to \$659.3 million as of December 31, 2025 from \$557.4 million as of December 31, 2024. The increase in commercial general loans was primarily due to increases broadly across this segment with the largest increases coming from restaurant and retail loans and goods and services loans.

Commercial specialized loans increased \$20.4 million, or 5.2%, to \$409.4 million as of December 31, 2025 from \$389.0 million as of December 31, 2024. This increase was primarily due to growth of \$28.1 million in energy sector loans, partially offset by a decrease of \$7.1 million in agricultural real estate loans.

*Consumer.* We utilize a computer-based credit scoring analysis to supplement our policies and procedures in underwriting consumer loans. Our loan policy addresses types of consumer loans that may be originated and the collateral, if secured, which must be perfected. The relatively smaller individual dollar amounts of consumer loans that are spread over numerous individual borrowers also minimize our risk. Residential real estate loans are included in consumer loans. We generally require mortgage title insurance and hazard insurance on these residential real estate loans. All consumer loans are generally dependent on the risk characteristics of the borrower's ability to repay the loan, a consideration of the debt to income ratio, employment and income stability, the loan-to-value ratio, and the age, condition and marketability of the collateral.

Consumer loans increased \$25.3 million, or 2.9%, to \$911.1 million as of December 31, 2025, from \$885.8 million as of December 31, 2024. The increase in these loans was primarily a result of a \$23.5 million increase in residential mortgage loans. As of December 31, 2025, our consumer loan portfolio was comprised of \$589.9 million in 1-4 family residential loans, \$259.2 million in auto loans, and \$62.1 million in other consumer loans.

*Construction.* Loans for residential construction are for single-family properties to developers, builders, or end-users. These loans are underwritten based on estimates of costs and completed value of the project. Funds are advanced based on estimated percentage of completion for the project. Performance of these loans is affected by economic conditions as well as the ability to control costs of the projects.

Construction loans decreased \$3.8 million, or 3.6%, to \$100.1 million as of December 31, 2025 from \$103.9 million as of December 31, 2024.

The commercial real estate and construction categories comprise the Company's nonowner-occupied real estate loans. Total nonowner-occupied real estate loans were \$1.16 billion at December 31, 2025 and \$1.22 billion at December 31, 2024. Nonowner-occupied commercial real estate loans are made up of income-producing commercial real estate property loans and construction, acquisition, and development property loans. As of December 31, 2025, total income-producing commercial real estate property loans totaled \$796.3 million and was comprised of \$229.7 million of multi-family property loans, \$183.3 million of retail property loans, \$141.3 million of office property loans, \$42.2 million in hospitality loans, and \$199.8 million in industrial and other property loans. Industrial and other property loans include types such as warehouse, mini-storage, and convenience stores. As of December 31, 2025, total construction, acquisition, and development property loans totaled \$368.4 million and was comprised of \$100.1 million in residential construction property loans and \$268.3 million of commercial construction and other land development loans. The weighted average loan-to-value of income-producing nonowner-occupied commercial real estate loans was approximately 55% at December 31, 2025. The weighted average loan-to-value of nonowner-occupied office commercial real estate loans was approximately 58% at December 31, 2025.

Owner-occupied commercial real estate loans totaled \$419.0 million at December 31, 2025 and \$366.8 million at December 31, 2024.

We are a party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of our customers. These financial instruments include commitments to extend credit and standby letters of credit. Those instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the consolidated balance sheets. The Company's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to extend credit and standby letters of credit to our customers is represented by the contractual or notional amount of those instruments. Commitments to extend credit and standby letters of credit are not recorded as an asset or liability by the Company until the instrument is exercised. The contractual or notional amounts of those instruments reflect the extent of involvement we have in particular classes of financial instruments.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company uses the same credit policies in making commitments and conditional obligations as they do for on-balance sheet instruments. The amount and nature of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management's credit evaluation of the potential borrower.

Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. Those guarantees are primarily issued to support public and private short-term borrowing arrangements. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. The Company holds collateral supporting those commitments for which collateral is deemed necessary.

The following table summarizes commitments we have made as of the dates presented.

	December 31,	
	2025	2024
	(Dollars in thousands)	
Commitments to grant loans and unfunded commitments under lines of credit . . . . .	\$554,286	\$537,688
Standby letters of credit . . . . .	<u>30,681</u>	<u>18,696</u>
Total . . . . .	<u>\$584,967</u>	<u>\$556,384</u>

***Allowance for Credit Losses***

The ACL for loans is established for future expected credit losses through a provision for credit losses charged to earnings. Management evaluates the appropriate level of the ACL on a quarterly basis. The analysis takes into consideration the results of an ongoing loan review process, the purpose of which is to determine the level of credit risk within the portfolio and to ensure proper adherence to underwriting and documentation standards. Additional allowances are provided to those loans which appear to represent a greater than normal exposure to risk. The quality of the loan portfolio and the adequacy of the ACL is assessed by regulatory examinations and the Company’s internal and external loan reviews. The ACL consists of two elements: (1) specific valuation allowances established for expected losses on specifically analyzed loans and (2) collective valuation allowances calculated using comparable and quantifiable information from both internal and external sources about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. Expected credit losses are estimated over the contractual term of the loans and adjusted for expected prepayments.

To determine the adequacy of the ACL on loans, the Company applied a dual credit risk rating (“DCRR”) methodology that estimates each loan’s probability of default and loss given default to calculate the expected credit loss to non-analyzed loans. The DCRR process quantifies the expected credit loss at the loan level for the entire loan portfolio. Loan grades are assigned by a customized scorecard that risk rates each loan based on multiple probability of default and loss given default elements to measure the risk of the loan portfolio. The ACL estimate incorporates the Company’s DCRR loan level risk rating methodology and the expected default rate frequency term structure to derive loan level life of loan estimates of credit losses for every loan in the portfolio. The estimated credit loss for each loan is adjusted based on one-year through the cycle estimate of expected credit loss to a life of loan measurement that reflects current conditions and forecasts. The life of loan expected loss is determined using the contractual weighted average life of the loan adjusted for prepayments. Prepayment speeds are determined by grouping the loans into pools based on segments and risk rating. After the life of loan expected losses are determined, they are adjusted to reflect the Company’s reasonable and supportable economic forecast over a selected range of a one to two years. The Company has developed regression models to project net charge-off rates based on macroeconomic variables (“MEVs”), typically a one-year period is used. MEV’s considered in the analysis consist of data gathered from the St. Louis Federal Reserve Research Database (“FRED”), such as, federal funds rate, 10-year treasury rates, 30-year mortgage rates, crude oil prices, consumer price index, housing price index, unemployment rates, housing starts, gross domestic product, and disposable personal income. These regression models are applied to the Company’s economic forecast to determine the corresponding net charge-off rates. The projected net charge-off rates for the given economic scenario are used to adjust the through the cycle expected losses. Qualitative adjustments are also made to ACL results for additional risk factors that are relevant in assessing the expected credit losses within our loan segments. These qualitative factor (“Q-Factor”) adjustments may increase or decrease management’s estimate of the ACL by a calculated percentage based upon the estimated level of perceived risk within a particular segment. Q-Factor risk decisions consider concentrations of the loan portfolio, expected changes to the economic forecasts, large relationships, and other factors related to credit administration, such as borrower’s risk rating and the potential effect of delayed credit score migrations. Management quantifiably identifies segment percentage Q-Factor adjustments using a scorecard risk rating system scaled to historical loss experience within a segment and management’s perceived risk for that particular segment. In addition to the loan level evaluations, nonaccrual loans with a balance of \$250 thousand or more are individually analyzed based on facts and circumstances of the loan to determine if a specific allowance amount may be necessary. Specific allowances may also be established for loans whose outstanding balances are below the above threshold when it is determined that the risk associated with the loan differs significantly from the risk factor amounts established for its loan category.

The ACL for loans was \$45.1 million at December 31, 2025 compared to \$43.2 million at December 31, 2024, an increase of \$1.9 million, or 4.4%. The ACL for loans as a percentage of loans held for investment was 1.44% at December 31, 2025 and 1.42% at December 31, 2024.

The following table provides an analysis of the ACL for loans and other data during the periods indicated.

	<u>As of or for the Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
	(Dollars in thousands)		
Average loans outstanding during period <sup>(1)</sup>			
Commercial real estate . . . . .	\$1,080,575	\$1,108,216	\$ 988,121
Commercial – specialized . . . . .	385,521	395,450	350,940
Commercial – general . . . . .	603,940	524,370	517,242
Consumer:			
1-4 family residential . . . . .	583,058	561,629	512,149
Auto loans . . . . .	258,813	273,898	317,465
Other consumer . . . . .	63,583	69,110	78,842
Construction . . . . .	99,057	107,668	140,460
Loans held for sale . . . . .	13,088	13,850	19,254
Total average loans outstanding during period . . . . .	<u>\$3,087,635</u>	<u>\$3,054,191</u>	<u>\$2,924,473</u>
Net charge-offs (recoveries) during the period			
Commercial real estate . . . . .	\$ 541	\$ 42	\$ —
Commercial – specialized . . . . .	(127)	(80)	(164)
Commercial – general . . . . .	476	910	292
Consumer:			
1-4 family residential . . . . .	166	169	(5)
Auto loans . . . . .	1,147	1,051	691
Other consumer . . . . .	833	1,057	861
Construction . . . . .	(5)	310	319
Total net charge-offs (recoveries) during the period . . . . .	<u>\$ 3,031</u>	<u>\$ 3,459</u>	<u>\$ 1,994</u>
Total loans held for investment outstanding . . . . .	\$3,144,502	\$3,055,054	\$3,014,153
Nonaccrual loans . . . . .	\$ 7,070	\$ 22,102	\$ 3,242
Allowance for credit losses on loans . . . . .	\$ 45,131	\$ 43,237	\$ 42,356
Ratio of allowance to total loans held for investment . . . . .	1.44%	1.42%	1.41%
Ratio of allowance to nonaccrual loans . . . . .	638.35%	195.62%	1,306.48%
Ratio of nonaccrual loans to total loans held for investment . . . . .	0.22%	0.72%	0.11%
Ratio of net charge-offs (recoveries) to average loans during the period			
Commercial real estate . . . . .	0.05%	—	—
Commercial – specialized . . . . .	(0.03)%	(0.02)%	(0.05)%
Commercial – general . . . . .	0.08%	0.17%	0.06%
Consumer:			
1-4 family residential . . . . .	0.03%	0.03%	—
Auto loans . . . . .	0.44%	0.38%	0.22%
Other consumer . . . . .	1.31%	1.53%	1.09%
Construction . . . . .	(0.01)%	0.29%	0.23%
Total ratio of net charge-offs (recoveries) to average loans during the period . . . . .	0.10%	0.11%	0.07%

(1) Average outstanding balances include loans held for sale.

Net charge-offs totaled \$3.0 million and were 0.10% of average loans outstanding for the year ended December 31, 2025, compared to \$3.5 million and 0.11% for the year ended December 31, 2024. Gross charge-offs increased \$44 thousand and recoveries increased \$472 thousand for the year ended December 31, 2025 compared to the same period in 2024.

While the entire ACL for loans is available to absorb losses from any part of our loan portfolio, the following table sets forth the allocation of the ACL for loans for the periods presented and the percentage of allowance in each classification to total allowance:

	As of December 31,					
	2025		2024		2023	
	Amount	% of Total	Amount	% of Total	Amount	% of Total
	(Dollars in thousands)					
Commercial real estate . . . . .	\$15,214	33.8%	\$15,973	36.9%	\$15,808	37.3%
Commercial – specialized . . . . .	5,231	11.6%	4,640	10.7%	4,020	9.5%
Commercial – general . . . . .	7,448	16.5%	6,874	15.9%	6,391	15.1%
Consumer:						
1-4 family residential . . . . .	11,103	24.6%	9,677	22.4%	9,177	21.7%
Auto loans . . . . .	3,033	6.7%	3,015	7.0%	3,601	8.5%
Other consumer . . . . .	1,150	2.5%	1,115	2.6%	968	2.3%
Construction . . . . .	<u>1,952</u>	<u>4.3%</u>	<u>1,943</u>	<u>4.5%</u>	<u>2,391</u>	<u>5.6%</u>
Total allowance for credit losses . . . . .	<u>\$45,131</u>	<u>100.0%</u>	<u>\$43,237</u>	<u>100.0%</u>	<u>\$42,356</u>	<u>100.0%</u>

### ***Asset Quality***

Loans are considered delinquent when principal or interest payments are past due 30 days or more. Delinquent loans may remain on accrual status between 30 days and 90 days past due. Loans on which the accrual of interest has been discontinued are designated as nonaccrual loans. Typically, the accrual of interest on loans is discontinued when principal or interest payments are past due 90 days or when, in the opinion of management, there is a reasonable doubt as to collectability in the normal course of business. When loans are placed on nonaccrual status, all interest previously accrued but not collected is reversed against current period interest income. Income on nonaccrual loans is subsequently recognized only to the extent that cash is received and the loan’s principal balance is deemed collectible. Loans are restored to accrual status when loans become well-secured and management believes full collectability of principal and interest is probable.

Loans that exhibit characteristics different from their pool characteristics are evaluated on an individual basis. Loans evaluated individually are not included in the collective ACL evaluation. Income from loans on nonaccrual status is recognized to the extent cash is received and when the loan’s principal balance is deemed collectible. Depending on a particular loan’s circumstances, we analyze loans for specific allowance based upon either the present value of expected future cash flows discounted at the loan’s effective interest rate, the loan’s observable market price, or the fair value of the collateral less estimated costs to sell if the loan is collateral dependent. A loan is considered collateral dependent when repayment of the loan is based solely on the liquidation of the collateral. Fair value, where possible, is determined by independent appraisals, typically on an annual basis. Between appraisal periods, the fair value may be adjusted based on specific events, such as if deterioration of quality of the collateral comes to our attention as part of our problem loan monitoring process, or if discussions with the borrower lead us to believe the last appraised value no longer reflects the actual market for the collateral. The specific allowance amount on a collateral-dependent loan is charged-off to the allowance if deemed not collectible and the impairment amount on a loan that is not collateral-dependent is set up as a specific reserve.

Real estate we acquire as a result of foreclosure or by deed-in-lieu of foreclosure is classified as other real estate owned (“OREO”) until sold and is initially recorded at fair value less costs to sell when acquired, establishing a new cost basis. OREO and repossessed assets are reported as foreclosed assets.

Nonperforming loans include nonaccrual loans and loans past due 90 days or more. Nonperforming assets consist of nonperforming loans plus foreclosed assets.

At December 31, 2025, our total nonaccrual loans were \$7.1 million, or 0.22% of total loans held for investment, as compared to \$22.1 million, or 0.72% of total loans held for investment, at December 31, 2024. These loans within this amount that exceeded \$250 thousand were specifically analyzed and specific valuation allowances were established as necessary and included in the ACL for loans as of December 31, 2025 to cover any probable loss. The decrease in the year ended December 31, 2025 was primarily due to the full repayment of a \$19.5 million loan in the second quarter of 2025 that had been on nonaccrual at December 31, 2024. This decrease was partially offset by other loans being placed on nonaccrual status during 2025.

Nonperforming loans were \$9.8 million at December 31, 2025 and \$24.0 million at December 31, 2024. This decrease is mainly due to the nonaccrual changes noted above.

Occasionally, the Company modifies loans to borrowers in financial distress by providing principal forgiveness, term extensions, an other than insignificant payment delay, or interest rate reduction. When principal forgiveness is provided, the amount of forgiveness is charged-off against the ACL for loans. Typically, one type of concession, such as term extension, is granted initially. If the borrower continues to experience financial difficulty, another concession, such as principal forgiveness, may be granted. In some cases, the Company provides multiple types of concessions on one loan. The Company closely monitors the performance of loans that are modified to borrowers experiencing financial difficulty to understand the effectiveness of its modification efforts. Upon the Company's determination that a modified loan has subsequently been deemed to not be fully collectible, the uncollectible amount is written off. Therefore, the amortized cost basis of the loan is reduced by the uncollectible amount and the ACL for loans is adjusted by the same amount.

If a borrower on a modified accruing loan has demonstrated performance under the previous terms, is not experiencing financial difficulty and shows the capacity to continue to perform under the restructured terms, the loan will remain on accrual status. Otherwise, the loan will be placed on nonaccrual status until the borrower demonstrates a sustained period of performance, which generally requires six consecutive months of payments.

### ***Securities Portfolio***

The securities portfolio is the second largest component of the Company's interest-earning assets, and the structure and composition of this portfolio is important to an analysis of the financial condition of the Company. The securities portfolio serves the following purposes: (i) it provides a source of pledged assets for securing certain deposits and borrowed funds, as may be required by law or by specific agreement with a depositor or lender; (ii) it provides liquidity to even out cash flows from the loan and deposit activities of customers; (iii) it can be used as an interest rate risk management tool, since it provides a large base of assets, the maturity and interest rate characteristics of which can be changed more readily than the loan portfolio to better match changes in the deposit base and other funding sources of the Company; and (iv) it is an alternative interest-earning asset when loan demand is weak or when deposits grow more rapidly than loans.

The securities portfolio consists of securities classified as either held-to-maturity or available-for-sale. Securities consist primarily of state and municipal securities, mortgage-backed securities and U.S. government sponsored agency securities. We determine the appropriate classification at the time of purchase. All held-to-maturity securities are reported at amortized cost, adjusted for premiums and discounts that are recognized in interest income using the interest method over the period to maturity. All available-for-sale securities are reported at fair value.

Total securities at December 31, 2025 were \$567.5 million, representing a decrease of \$9.7 million, or 1.7%, compared to \$577.2 million at December 31, 2024. The decrease was primarily due to \$28.9 million in maturities, prepayments and calls, net of purchases and a \$21.7 million decrease in the fair value of securities available for sale at December 31, 2025 as compared to December 31, 2024.

Certain securities have fair values less than amortized cost and, therefore, contain unrealized losses. During the year ended December 31, 2025, the fair value adjustment to the Company's securities available for sale increased \$21.7 million after decreasing by \$9.7 million during 2024. The change resulted from decreased longer-term interest rates during 2025. At December 31, 2025, the Company evaluated whether the decline in fair value has resulted from credit losses or other factors. Within this evaluation, management considers the extent to which fair value is less than amortized cost, any changes to the rating of the security by rating agency, and adverse conditions specifically related to the security, among other factors. Based on management's evaluation no unrealized losses on securities were determined to be due to credit loss. Additionally, we anticipate full recovery of amortized cost with respect to these securities by maturity, or sooner in the event of a more favorable market interest rate environment. We do not intend to

sell these securities and it is not probable that we will be required to sell them before recovery of the amortized cost basis, which may be at maturity, thus no ACL or losses have been recognized or realized in the consolidated financial statements for securities in the portfolio.

The following table sets forth certain information regarding contractual maturities and the weighted average yields of our investment securities as of the date presented. Expected maturities may differ from contractual maturities if borrowers have the right to call or prepay obligation with or without call or prepayment penalties.

	As of December 31, 2025							
	Due in One Year or Less		Due after One Year Through Five Years		Due after Five Years Through Ten Years		Due after Ten Years	
	Amortized Cost	Weighted Average Yield	Amortized Cost	Weighted Average Yield	Amortized Cost	Weighted Average Yield	Amortized Cost	Weighted Average Yield
	(Dollars in thousands)							
<b>Available-for-sale</b>								
State and municipal . . . . .	\$545	3.46%	\$ 5,079	2.72%	\$ 12,841	2.40%	\$180,951	2.38%
Residential mortgage-backed securities . . . . .	41	1.33%	1,040	2.06%	518	2.97%	301,112	2.29%
Commercial mortgage-backed securities . . . . .	—	—	1,525	4.03%	47,244	2.31%	—	—
Collateralized mortgage obligations . .	—	—	—	—	63,398	4.56%	4,310	5.30%
Asset-backed and other amortizing securities . . . . .	—	—	254	2.99%	2,069	3.19%	11,649	2.75%
Other securities . . . . .	—	—	5,000	7.53%	—	—	—	—
Total available-for-sale . . . . .	<u>\$586</u>	<u>3.31%</u>	<u>\$12,898</u>	<u>4.69%</u>	<u>\$126,070</u>	<u>3.47%</u>	<u>\$498,022</u>	<u>2.36%</u>

### Deposits

Deposits represent the Company's primary and most vital source of funds. We offer a variety of deposit products including demand deposits accounts, interest-bearing products, savings accounts and certificate of deposits. We put continued effort into gathering noninterest-bearing demand deposit accounts through loan production, customer referrals, marketing staffs, mobile and online banking and various involvements with community networks.

Total deposits at December 31, 2025 were \$3.87 billion, representing an increase of \$253.2 million, or 7.0%, compared to \$3.62 billion at December 31, 2024. The increase was due to organic growth and occurred broadly across commercial and retail deposits, with growth in both noninterest-bearing and interest-bearing deposits. As of December 31, 2025, 26.4% of total deposits were comprised of noninterest-bearing demand accounts, 62.5% of interest-bearing non-maturity accounts and 11.1% of time deposits. Interest-bearing non-maturity accounts included \$210.8 million in brokered deposits, which represented 5.4% of total deposits at December 31, 2025.

The following table shows the deposit mix as of the dates presented:

	December 31, 2025		December 31, 2024	
	Amount	% of Total	Amount	% of Total
	(Dollars in thousands)			
Noninterest-bearing deposits . . . . .	\$1,023,517	26.4%	\$ 935,510	25.8%
NOW and other transaction accounts . . . . .	1,307,596	33.8%	498,718	13.8%
Money market and other savings . . . . .	1,111,529	28.7%	1,741,988	48.1%
Time deposits . . . . .	<u>431,435</u>	<u>11.1%</u>	<u>444,660</u>	<u>12.3%</u>
Total deposits . . . . .	<u>\$3,874,077</u>	<u>100.0%</u>	<u>\$3,620,876</u>	<u>100.0%</u>

The following table summarizes our average deposit balances and weighted average rates for the periods indicated:

	2025		2024		2023	
	Average Balance	Weighted Average Rate	Average Balance	Weighted Average Rate	Average Balance	Weighted Average Rate
	(Dollars in thousands)					
Noninterest-bearing deposits . . . . .	\$ 991,899	—%	\$ 968,307	—%	\$1,069,280	—%
Interest-bearing deposits:						
NOW and interest-bearing demand						
accounts . . . . .	1,172,864	2.69%	482,160	3.74%	401,075	2.93%
Savings accounts . . . . .	133,404	0.79%	135,484	0.90%	145,758	0.87%
Money market accounts . . . . .	1,030,835	2.96%	1,633,298	3.13%	1,571,152	2.70%
Time deposits . . . . .	433,760	3.76%	411,028	4.07%	321,205	2.98%
Total interest-bearing deposits . . . . .	<u>2,770,863</u>	<u>2.86%</u>	<u>2,661,970</u>	<u>3.27%</u>	<u>2,439,190</u>	<u>2.66%</u>
Total deposits . . . . .	<u>\$3,762,762</u>	<u>2.11%</u>	<u>\$3,630,277</u>	<u>2.40%</u>	<u>\$3,508,470</u>	<u>1.85%</u>

Time deposits issued in amounts of more than \$250 thousand represent the type of deposit most likely to affect the Company's future earnings because of interest rate sensitivity. The effective cost of these funds is generally higher than other time deposits because the funds are usually obtained at premium rates of interest.

The scheduled maturities of time deposits of more than \$250 thousand as of December 31, 2025 follows:

(Dollars in thousands)	Three Months	Three to Six Months	Six to 12 Months	After 12 Months	Total
	\$90,616	\$45,554	\$50,597	\$5,568	\$192,335

The estimated amount of uninsured deposits as of December 31, 2025 was \$1.40 billion. This represented approximately 36% of total deposits and excludes \$336 million of collateralized public fund deposits.

### ***Borrowed Funds***

In addition to deposits, we may utilize advances from the FHLB and other borrowings as a supplementary funding source to finance our operations.

*FHLB Advances.* The FHLB allows us to borrow, both short and long-term, on a blanket floating lien status collateralized by first mortgage loans and commercial real estate loans as well as FHLB stock. At December 31, 2025 and 2024, we had total remaining borrowing capacity from the FHLB of \$1.27 billion and \$1.11 billion, respectively. We had no FHLB borrowings during the years ended December 31, 2025 or 2024.

The Company may use FHLB letters of credit to pledge to certain public deposits. The outstanding balance of FHLB letters of credit was \$0 and \$75.0 million at December 31, 2025 and December 31, 2024, respectively.

*Federal Reserve Bank of Dallas.* The Bank has a line of credit with the FRB. The amount of the line is determined on a monthly basis by the Federal Reserve Bank. The line is collateralized by a blanket floating lien on all agriculture, commercial and consumer loans. The amount of the line was \$659.7 million and \$654.0 million at December 31, 2025 and 2024, respectively. There were no amounts outstanding on the FRB line of credit at December 31, 2025 and 2024. We had no long-term FRB borrowings during the years ended December 31, 2025 or 2024.

*Lines of Credit.* The Bank has uncollateralized lines of credit with multiple banks as a source of funding for liquidity management. The total amount of the lines was \$140.0 million and \$140.0 million as of December 31, 2025 and 2024. The lines were not used, other than testing during the years ended December 31, 2025 and 2024.

### ***Subordinated Debt***

In December 2018, the Company issued \$14.1 million of subordinated notes that have a maturity date of December 2030 and a weighted average fixed rate of 6.41% for the first seven years. After the fixed rate period, all notes will float at the *Wall Street Journal* prime rate, with a floor of 4.0% and a ceiling of 7.5%. These notes pay interest quarterly, are unsecured, and may be called by the Company at any time after the remaining maturity is five years or less. Additionally, these notes are intended to qualify for Tier 2 capital treatment, subject to regulatory limitations.

On September 29, 2020, the Company issued \$50.0 million in subordinated notes. Proceeds were reduced by approximately \$926 thousand in debt issuance costs. The notes had a maturity date of September 2030 with a fixed rate of 4.50% for the first five years. On August 25, 2025, the Company notified holders (the “Redemption Notice”) of these notes that it had elected to redeem all of these outstanding notes effective on September 30, 2025 (the “Redemption Date”). Each of these notes were redeemed pursuant to the terms of the Indenture, dated as of September 29, 2020, between the Company and UMB Bank, National Association, as trustee for these notes (the “Trustee”), at the Redemption Price totaling \$50.0 million in aggregate principal amount, plus accrued and unpaid interest (the “Redemption Price”). As provided in the Redemption Notice, on the Redemption Date, the Trustee paid the relevant Redemption Price to the holders of these notes appearing on the books and records of the Trustee on the Redemption Date. The notes ceased to represent the right to payment of principal and interest upon the payment to the holders of the notes by the Trustee representing the Redemption Price. The Company received all necessary regulatory approvals for the redemption of these notes.

As of December 31, 2025, the total amount of subordinated debt outstanding was \$14.1 million.

*Junior Subordinated Deferrable Interest Debentures and Trust Preferred Securities.* Between March 2004 and June 2007, the Company formed three wholly-owned statutory business trusts solely for the purpose of issuing trust preferred securities, the proceeds of which were invested in junior subordinated deferrable interest debentures. The trusts are not consolidated and the debentures issued by the Company to the trusts are reflected in the Company’s consolidated balance sheets. The Company records interest expense on the debentures in its consolidated financial statements. The amount of debentures outstanding was \$46.4 million at December 31, 2025 and 2024. The Company has the right, as has been exercised in the past, to defer payments of interest on the securities for up to twenty consecutive quarters. During such time, corporate dividends may not be paid. The Company is current in its interest payments on the debentures.

The chart below indicates certain information, as of December 31, 2025, about each of the statutory trusts and the junior subordinated deferrable interest debentures, including the date the junior subordinated deferrable interest debentures were issued, outstanding amounts of trust preferred securities and junior subordinated deferrable interest debentures, the maturity date of the junior subordinated deferrable interest debentures, and the interest rates on the junior subordinated deferrable interest debentures.

Name of Trust	Issue Date	Amount of Trust Preferred Securities	Amount of Debentures	Stated Maturity Date of Trust Preferred Securities and Debentures <sup>(1)</sup>	Interest Rate of Trust Preferred Securities and Debentures <sup>(2)(3)</sup>
South Plains Financial Capital Trust III . . .	2004	\$10,000	\$10,310	2034	3-mo. CME Term SOFR + 291 bps; 6.77%
South Plains Financial Capital Trust IV . . .	2005	20,000	20,619	2035	3-mo. CME Term SOFR + 165 bps; 5.37%
South Plains Financial Capital Trust V . . . .	2007	15,000	15,464	2037	3-mo. CME Term SOFR + 176 bps; 5.48%
Total . . . . .		<u>\$45,000</u>	<u>\$46,393</u>		

- (1) May be redeemed at the Company’s option.
- (2) Interest payable quarterly with principal due at maturity.
- (3) Rate as of last reset date, prior to December 31, 2025.

## Liquidity and Capital Resources

### Liquidity

Liquidity refers to the measure of our ability to meet the cash flow requirements of depositors and borrowers, while at the same time meeting our operating, capital and strategic cash flow needs, all at a reasonable cost. We continuously monitor our liquidity position to ensure that assets and liabilities are managed in a manner that will meet all short-term and long-term cash requirements. We manage our liquidity position to meet the daily cash flow needs of customers, while maintaining an appropriate balance between assets and liabilities to meet the return on investment objectives of our shareholders.

Our liquidity position is supported by management of liquid assets and access to alternative sources of funds. Our liquid assets include cash, interest-bearing deposits in correspondent banks, federal funds sold, and fair value of unpledged investment securities. Other available sources of liquidity include wholesale deposits, and additional borrowings from correspondent banks, FHLB advances, and the FRB discount window. At December 31, 2025, the Bank had the capacity to borrow funds from the FHLB and the Federal Reserve discount window of up to approximately \$1.27 billion and \$659.7 million, respectively. Additionally, we have uncollateralized lines with multiple banks totaling \$140.0 million at December 31, 2025. These lines are not guaranteed and we are not placing reliance on them.

Our short-term and long-term liquidity requirements are primarily met through cash flow from operations, redeployment of prepaying and maturing balances in our loan and investment portfolios, and increases in customer deposits. Other alternative sources of funds will supplement these primary sources to the extent necessary to meet additional liquidity requirements on either a short-term or long-term basis.

### **Capital**

Total stockholders' equity increased to \$493.8 million as of December 31, 2025, compared to \$438.9 million as of December 31, 2024. The increase from December 31, 2024 was primarily the result of \$58.5 million in net income and an increase of \$12.9 million in accumulated other comprehensive income ("AOCI") related to fair value changes in securities available for sale and related fair value hedges, partially offset by \$10.1 million in dividends paid, and repurchases of common stock of \$8.5 million for the year ended December 31, 2025.

We are subject to various regulatory capital requirements administered by the federal and state banking regulators. Failure to meet regulatory capital requirements may result in certain mandatory and possible additional discretionary actions by regulators that, if undertaken, could have a direct material effect on our financial statements. Under capital adequacy guidelines and the regulatory framework for "prompt corrective action" (described below), we must meet specific capital guidelines that involve quantitative measures of our assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting policies. The capital amounts and classifications are subject to qualitative judgments by the federal banking regulators about components, risk weightings and other factors. Qualitative measures established by regulation to ensure capital adequacy required us to maintain minimum amounts and ratio of common equity tier 1 ("CET1") capital, tier 1 capital and total capital to risk-weighted assets and of tier 1 capital to average consolidated assets, referred to as the "leverage ratio."

The risk-based capital ratios measure the adequacy of a bank's capital against the riskiness of its assets and off-balance sheet activities. Failure to maintain adequate capital is a basis for "prompt corrective action" or other regulatory enforcement action. In assessing a bank's capital adequacy, regulators also consider other factors such as interest rate risk exposure; liquidity, funding and market risks; quality and level of earnings; concentrations of credit, quality of loans and investments; risks of any nontraditional activities; effectiveness of bank policies; and management's overall ability to monitor and control risks.

At December 31, 2025, both we and the Bank met all the capital adequacy requirements to which we and the Bank were subject. At December 31, 2025, we and the Bank were "well capitalized" under the regulatory framework for prompt corrective action. Management believes that no conditions or events have occurred since December 31, 2025 that would materially adversely change such capital classifications. From time to time, we may need to raise additional capital to support our and the Bank's further growth and to maintain our "well capitalized" status.

The table below also summarizes the capital requirements applicable to us and the Bank in order to be considered "well-capitalized" from a regulatory perspective, as well as our and the Bank's capital ratios as of the dates indicated.

	Actual		Minimum Capital Requirement with Capital Buffer		Minimum To be Considered Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of December 31, 2025:</b>						
Total capital (to risk-weighted assets)						
Consolidated	\$622,485	17.26%	\$378,645	10.50%	N/A	N/A
Bank	537,444	14.91%	378,576	10.50%	\$360,549	10.00%
Tier 1 capital (to risk-weighted assets)						
Consolidated	566,107	15.70%	306,522	8.50%	N/A	N/A
Bank	492,355	13.66%	306,466	8.50%	288,439	8.00%

	Actual		Minimum Capital Requirement with Capital Buffer		Minimum To be Considered Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of December 31, 2025:</b>						
CET 1 capital (to risk-weighted assets)						
Consolidated	521,107	14.45%	252,430	7.00%	N/A	N/A
Bank	492,355	13.66%	252,384	7.00%	234,357	6.50%
Tier 1 capital (to average assets)						
Consolidated	566,107	12.53%	181,591	4.00%	N/A	N/A
Bank	492,355	10.90%	181,512	4.00%	225,868	5.00%

	Actual		Minimum Capital Requirement with Capital Buffer		Minimum To be Considered Well Capitalized	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of December 31, 2024:</b>						
Total capital (to risk-weighted assets)						
Consolidated	\$631,713	17.86%	\$371,426	10.50%	N/A	N/A
Bank	520,788	14.73%	371,351	10.50%	\$353,667	10.00%
Tier 1 capital (to risk-weighted assets)						
Consolidated	523,535	14.80%	300,678	8.50%	N/A	N/A
Bank	476,574	13.48%	300,617	8.50%	282,934	8.00%
CET 1 capital (to risk-weighted assets)						
Consolidated	478,535	13.53%	247,617	7.00%	N/A	N/A
Bank	476,574	13.48%	247,567	7.00%	229,884	6.50%
Tier 1 capital (to average assets)						
Consolidated	523,535	12.04%	174,777	4.00%	N/A	N/A
Bank	476,574	10.96%	174,710	4.00%	217,336	5.00%

### **Community Bank Leverage Ratio**

On September 17, 2019, the federal banking agencies jointly finalized a rule to be effective January 1, 2020 and intended to simplify the regulatory capital requirements described above for qualifying community banking organizations that opt into the Community Bank Leverage Ratio (“CBLR”) framework, as required by Section 201 of the EGRRCPA. The final rule became effective on January 1, 2020, and the CBLR framework became available for banks to use beginning with their March 31, 2020 Call Reports. Under the final rule, if a qualifying community banking organization opts into the CBLR framework and meets all requirements under the framework, it will be considered to have met the well-capitalized ratio requirements under the “prompt corrective action” regulations described above and will not be required to report or calculate risk-based capital. In order to qualify for the CBLR framework, a community banking organization must have a tier 1 leverage ratio of greater than 9%, less than \$10 billion in total consolidated assets, and limited amounts of off-balance sheet exposures and trading assets and liabilities. In November 2025, the federal bank regulatory agencies proposed changes to the CBLR framework intended to encourage broader adoption, including reducing the required leverage ratio from 9% to 8%; however, the proposed rule has not yet been finalized. Although the Company and the Bank are qualifying community banking organizations, the Company and the Bank have elected not to opt in to the CBLR framework at this time and will continue to follow the Basel III capital requirements as described above.

### **Treasury Stock**

We repurchased stock in accordance with its stock repurchase programs during 2025 and 2024. In 2025, we repurchased 259,046 shares of common stock for a total of \$8.5 million. In 2024, we repurchased 53,799 shares of common stock for a total of \$1.3 million. See Part II, Item 5, “Market for Registrant’s Common Equity, Related Stockholder Matters, and Issuer Purchases of Equity Securities,” of this Report for further information.

## Interest Rate Sensitivity and Market Risk

As a financial institution, our primary component of market risk is interest rate volatility. Our interest rate risk policy provides management with the guidelines for effective funds management, and we have established a measurement system for monitoring our net interest rate sensitivity position. We have historically managed our sensitivity position within our established guidelines.

Interest rate sensitivity involves the relationships between rate-sensitive assets and liabilities and is an indication of the probable effects of interest rate fluctuations on the Company's net interest income. Interest rate-sensitive assets and liabilities are those with yields or rates that are subject to change within a future time period due to maturity or changes in market rates. The model is used to project future net interest income under a set of possible interest rate movements. The Company's Investment/Asset Liability Committee ("ALCO Committee") reviews this information to determine compliance with the limits set by the Bank's board of directors.

Fluctuations in interest rates will ultimately impact both the level of income and expense recorded on most of our assets and liabilities, and the market value of all interest-earning assets and interest-bearing liabilities, other than those which have a short term to maturity. Interest rate risk is the potential of economic losses due to future interest rate changes. These economic losses can be reflected as a loss of future net interest income and/or a loss of current fair market values. The objective is to measure the effect on net interest income and to adjust the balance sheet to minimize the inherent risk while at the same time maximizing income.

We manage our exposure to interest rates by structuring our balance sheet in the ordinary course of business. Based upon the nature of our operations, we are not subject to foreign exchange or commodity price risk. We do not own any trading assets.

Our exposure to interest rate risk is managed by the ALCO Committee, in accordance with policies approved by the Bank's board of directors. The ALCO Committee formulates strategies based on appropriate levels of interest rate risk. In determining the appropriate level of interest rate risk, the ALCO Committee considers the impact on earnings and capital on the current outlook on interest rates, potential changes in interest rates, regional economies, liquidity, business strategies and other factors. The ALCO Committee meets regularly to review, among other things, the sensitivity of assets and liabilities to interest rate changes, the book and market values of assets and liabilities, commitments to originate loans and the maturities of investments and borrowings. Additionally, the ALCO Committee reviews liquidity, cash flow flexibility, maturities of deposits and consumer and commercial deposit activity. Management employs methodologies to manage interest rate risk, which include an analysis of relationships between interest-earning assets and interest-bearing liabilities and an interest rate shock simulation model.

We use interest rate risk simulation models and shock analyses to test the interest rate sensitivity of net interest income and fair value of equity, and the impact of changes in interest rates on other financial metrics. Contractual maturities and re-pricing opportunities of loans are incorporated in the model. The average lives of non-maturity deposit accounts are based on decay assumptions and are incorporated into the model. All of the assumptions used in our analyses are inherently uncertain and, as a result, the model cannot precisely measure future net interest income or precisely predict the impact of fluctuations in market interest rates on net interest income. Actual results will differ from the model's simulated results due to timing, magnitude and frequency of interest rate changes as well as changes in market conditions and the application and timing of various management strategies.

On a quarterly basis, we run a simulation model for a static balance sheet and other scenarios. These models test the impact on net interest income from changes in market interest rates under various scenarios. Under the static model, rates are shocked instantaneously and ramped rates change over a 12-month and 24-month horizon based upon parallel and non-parallel yield curve shifts. Parallel shock scenarios assume instantaneous parallel movements in the yield curve compared to a flat yield curve scenario. Non-parallel simulation involves analysis of interest income and expense under various changes in the shape of the yield curve. Our internal policy regarding internal rate risk simulations currently specifies that for gradual parallel shifts of the yield curve, estimated net interest income at risk for the subsequent one-year period should not decline by more than 7.5% for a 100 basis point shift, 15% for a 200 basis point shift, and 22.5% for a 300 basis point shift.

The following tables summarize the simulated change in net interest income over a 12-month horizon as of the dates indicated:

	As of December 31,	
	2025	2024
<u>Change in Interest Rates (Basis Points)</u>	<u>Percent Change in Net Interest Income</u>	<u>Percent Change in Net Interest Income</u>
+300 .....	(3.03)	(4.63)
+200 .....	(1.91)	(3.02)
+100 .....	(0.89)	(1.54)
-100 .....	(0.26)	0.01
-200 .....	0.27	1.69

### ***Impact of Inflation***

Our consolidated financial statements and related notes included elsewhere in this Report have been prepared in accordance with GAAP. GAAP requires the measurement of financial position and operating results in terms of historical dollars, without considering changes in the relative value of money over time due to inflation or recession.

The Company's asset and liability structure is substantially different from that of an industrial company in that virtually all assets and liabilities of the Company are monetary in nature. Management believes the impact of inflation on financial results depends upon the Company's ability to react to changes in interest rates and by such reaction, reduce the inflationary impact on performance. Interest rates do not necessarily move in the same direction, or at the same magnitude, as the prices of other goods and services. However, other operating expenses do reflect general levels of inflation. Management seeks to manage the relationship between interest rate-sensitive assets and liabilities in order to protect against wide net interest income fluctuations, including those resulting from inflation.

Various information shown elsewhere in this Report will assist in the understanding of how well the Company is positioned to react to changing interest rates and inflationary trends. In particular, additional information related to the Company's interest rate-sensitive assets and liabilities is contained in this Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" of this Report under the heading "Interest Rate Sensitivity and Market Risk."

### **Non-GAAP Financial Measures**

Our accounting and reporting policies conform to GAAP and the prevailing practices in the banking industry. However, we also evaluate our performance based on certain additional financial measures discussed in this Report as being non-GAAP financial measures. We classify a financial measure as being a non-GAAP financial measure if that financial measure excludes or includes amounts, or is subject to adjustments that have the effect of excluding or including amounts, that are included or excluded, as the case may be, in the most directly comparable measure calculated and presented in accordance with GAAP as in effect from time to time in the U.S. in our consolidated statements of comprehensive income(loss), balance sheets or statements of cash flows. Non-GAAP financial measures do not include operating and other statistical measures or ratios or statistical measures calculated using exclusively either financial measures calculated in accordance with GAAP, operating measures or other measures that are not non-GAAP financial measures or both.

The non-GAAP financial measures that we discuss in this Report should not be considered in isolation or as a substitute for the most directly comparable or other financial measures calculated in accordance with GAAP. Moreover, the manner in which we calculate the non-GAAP financial measures that we discuss in this Report may differ from that of other companies reporting measures with similar names. It is important to understand how other banking organizations calculate their financial measures with names similar to the non-GAAP financial measures we have discussed in this Report when comparing such non-GAAP financial measures.

*Tangible Book Value Per Common Share.* Tangible book value per share is a non-GAAP measure generally used by investors, financial analysts and investment bankers to evaluate financial institutions. The most directly comparable GAAP financial measure for tangible book value per common share is book value per common share. We believe that the tangible book value per common share measure is important to many investors in the marketplace who are interested in changes from period to period in book value per common share exclusive of changes in intangible assets. Goodwill and other intangible assets have the effect of increasing total book value while not increasing our tangible book value.

*Tangible Common Equity to Tangible Assets.* Tangible common equity to tangible assets is a non-GAAP measure generally used by investors, financial analysts and investment bankers to evaluate financial institutions. We calculate tangible common equity, as described above, and tangible assets as total assets less goodwill, core deposit intangibles and other intangible assets, net of accumulated amortization. The most directly comparable GAAP financial measure for tangible common equity to tangible assets is total common stockholders' equity to total assets. We believe that this measure is important to many investors in the marketplace who are interested in the relative changes from period to period of tangible common equity to tangible assets, each exclusive of changes in intangible assets. Goodwill and other intangible assets have the effect of increasing both total stockholders' equity and assets while not increasing our tangible common equity or tangible assets.

The following table reconciles, as of the dates set forth below, total stockholders' equity to tangible common equity and total assets to tangible assets and then presents book value per common share, tangible book value per common share, total stockholders' equity to total assets, and tangible common equity to tangible assets:

	As of December 31,		
	2025	2024	2023
	(Dollars in thousands)		
Total stockholders' equity . . . . .	\$ 493,837	\$ 438,949	\$ 407,114
Less: Goodwill and other intangibles . . . . .	(20,448)	(21,035)	(21,744)
Tangible common equity . . . . .	<u>\$ 473,389</u>	<u>\$ 417,914</u>	<u>\$ 385,370</u>
Total assets . . . . .	\$ 4,480,500	\$ 4,232,239	\$ 4,204,793
Less: Goodwill and other intangibles . . . . .	(20,448)	(21,035)	(21,744)
Tangible assets . . . . .	<u>\$ 4,460,052</u>	<u>\$ 4,211,204</u>	<u>\$ 4,183,049</u>
Shares outstanding . . . . .	<u>16,293,577</u>	<u>16,455,826</u>	<u>16,417,099</u>
Total stockholders' equity to total assets . . . . .	11.02%	10.37%	9.68%
Tangible common equity to tangible assets . . . . .	10.61%	9.92%	9.21%
Book value per share . . . . .	\$ 30.31	\$ 26.67	\$ 24.80
Tangible book value per share . . . . .	\$ 29.05	\$ 25.40	\$ 23.47

### Critical Accounting Policies and Estimates

Our accounting and reporting policies conform to GAAP and conform to general practices within the industry in which we operate. To prepare consolidated financial statements in conformity with GAAP, management makes estimates, assumptions and judgments based on available information. These estimates, assumptions and judgments affect the amounts reported in the consolidated financial statements and accompanying notes. These estimates, assumptions and judgments are based on information available as of the date of the consolidated financial statements and, as this information changes, actual results could differ from the estimates, assumptions and judgments reflected in the consolidated financial statements. In particular, management has identified several accounting policies that, due to the estimates, assumptions and judgments inherent in those policies, are critical in understanding our consolidated financial statements. We evaluate our estimates on an ongoing basis.

The following is a discussion of the critical accounting policies and significant estimates that we believe require us to make the most complex or subjective decisions or assessments. Additional information about these policies can be found in Note 1 of the Company's consolidated financial statements as of December 31, 2025.

*Allowance for Credit Losses on Loans.* The ACL for loans is established for future expected credit losses through a provision for credit losses charged to earnings. Expected losses are calculated using comparable and quantifiable information both internal and external about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. Expected credit losses are estimated over the contractual term of the loans and adjusted for expected prepayments when appropriate. The ACL for loans is affected by charge-offs, recoveries and the provision for credit losses on loans.

The ACL for loans is evaluated on a quarterly basis by management and is based upon management's review of the collectability of the loans in light of historical experience, the nature and volume of the loan portfolio, adverse situations that may affect the borrower's ability to repay, estimated value of any underlying collateral, and prevailing economic

conditions. This evaluation is inherently subjective, as it requires estimates that are susceptible to significant revision as more information becomes available. The determination of the adequacy of the ACL for loans is based on estimates that are particularly susceptible to significant changes in the economic environment and market conditions. Loan losses are charged against the allowance when management believes the uncollectibility of a loan balance is confirmed.

#### **Recently Issued Accounting Pronouncements**

See Note 1, Summary of Significant Accounting Policies, in the notes to the consolidated financial statements included elsewhere in this Report regarding the impact of new accounting pronouncements which we have adopted.

#### **Item 7A. Quantitative and Qualitative Disclosures About Market Risk**

See “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations—Interest Rate Sensitivity and Market Risk” of this Report for discussion on how the Company manages market risk.

## **Item 8. Financial Statements and Supplementary Data**

### **Report of Independent Registered Public Accounting Firm**

Shareholders, Board of Directors, and Audit Committee  
South Plains Financial, Inc.  
Lubbock, Texas

#### **Opinions on the Consolidated Financial Statements and Internal Control Over Financial Reporting**

We have audited the accompanying consolidated balance sheets of South Plains Financial, Inc. (“Company”) as of December 31, 2025 and 2024, the related consolidated statements of comprehensive income, changes in stockholders’ equity, and cash flows for each of the years in the three-year period ended December 31, 2025, and the related notes (collectively referred to as “financial statements”). We also have audited the Company’s internal control over financial reporting as of December 31, 2025, based on criteria established in *Internal Control – Integrated Framework: (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2025 and 2024, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2025, in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2025, based on criteria established in *Internal Control – Integrated Framework: (2013)*, issued by COSO.

#### **Change in Accounting Principle**

As discussed in Notes 1 and 4 to the financial statements, the Company changed its method of accounting for the allowance for credit losses effective January 1, 2023, due to the adoption of Accounting Standards Codification Topic 326.

#### **Basis for Opinion**

The Company’s management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management’s Report on Internal Control Over Financial Reporting*. Our responsibility is to express an opinion on the Company’s financial statements and an opinion on the Company’s internal control over financial reporting based on our audits.

We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (“PCAOB”) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the financial statements included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

#### **Definitions and Limitations of Internal Control Over Financial Reporting**

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of reliable financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting

includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements. Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

### **Critical Audit Matter**

The critical audit matter communicated below is a matter arising from the current-period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of a critical audit matter does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

### **Allowance for Credit Losses (ACL) on Loans**

As of December 31, 2025, the Company's loan portfolio totaled \$3.1 billion and the related ACL on loans was \$45.1 million. The Company calculates its ACL in accordance with Topic 326, Financial Instruments – Credit Losses. As described in *Notes 1 and 4* to the Company's consolidated financial statements, the Company applied a dual credit risk rating methodology that estimates each loan's probability of default and loss given default to calculate the expected credit loss to nonanalyzed loans. Qualitative adjustments are also made to ACL results for additional risk factors that are relevant in assessing the expected credit losses within each loan segment. Qualitative factor risk decisions consider concentrations of the loan portfolio, expected changes to the economic forecasts, large relationships, and other factors related to credit administration, such as borrower's risk rating and the potential effect of delayed credit score migrations. Management quantifiably identifies segment percentage qualitative factor adjustments using a scorecard risk rating system scaled to historical loss experience within a segment and management's perceived risk for that particular segment.

We identified the Company's estimate of the ACL as a critical audit matter. The principal considerations for our determination of the critical audit matter include the subjectivity and judgment involved in management's determination of credit loss estimates and assumptions, specifically management's determination of the delayed credit score migration qualitative factor adjustment and management's determination of qualitative factor scorecard risk ratings assigned to each segment. Auditing these assumptions required an increased auditor effort and a high degree of auditor subjectivity and judgment.

The primary audit procedures we performed to address this critical audit matter included the following:

- Evaluated the design and tested the operating effectiveness of controls relating to the ACL, including:
  - Management's review of the ACL, including review of the qualitative factor adjustments, specifically the determination of the delayed credit score migration factor adjustment and the qualitative factor scorecard risk rating assigned to each segment,
  - Management's review of portfolio trends that might impact the calculation of the ACL, and
  - The completeness and accuracy of inputs into the model used to determine the ACL
- Evaluated the reasonableness and adequacy of management's qualitative factor adjustment framework and the application of qualitative factor adjustments within the framework including evaluating the appropriate establishment of the delayed credit score migration qualitative factor and the qualitative factor scorecard risk rating against third party or internal sources;

- Evaluated the qualitative factors for appropriate application through analyzing overall trends in credit quality and subsequent events; and
- Evaluated and tested the data and inputs utilized within the ACL calculation for completeness and accuracy including mathematical accuracy of the calculation.

/s/ **Forvis Mazars, LLP**

We have served as the Company's auditor since 2022.

Houston, Texas

March 5, 2026

**SOUTH PLAINS FINANCIAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
*(Dollars in thousands, except per share data)*

	December 31,	
	2025	2024
<b>ASSETS</b>		
Cash and due from banks . . . . .	\$ 58,318	\$ 54,114
Interest-bearing deposits in banks . . . . .	494,121	304,968
Cash and cash equivalents . . . . .	552,439	359,082
Securities available for sale . . . . .	567,540	577,240
Loans held for sale (\$7,796 and \$13,791 at fair value at December 31, 2025 and 2024, respectively) . . . . .	9,993	20,542
Loans held for investment . . . . .	3,144,502	3,055,054
Allowance for credit losses on loans . . . . .	(45,131)	(43,237)
Loans held for investment, net . . . . .	3,099,371	3,011,817
Accrued interest receivable . . . . .	20,931	21,687
Premises and equipment, net . . . . .	51,563	52,951
Bank-owned life insurance . . . . .	77,694	76,054
Goodwill . . . . .	19,315	19,315
Intangible assets, net . . . . .	1,133	1,720
Mortgage servicing rights . . . . .	24,041	26,292
Deferred tax asset, net . . . . .	20,433	22,840
Other assets . . . . .	36,047	42,699
Total assets . . . . .	\$4,480,500	\$4,232,239
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Deposits:		
Noninterest-bearing . . . . .	\$1,023,517	\$ 935,510
Interest-bearing . . . . .	2,850,560	2,685,366
Total deposits . . . . .	3,874,077	3,620,876
Accrued expenses and other liabilities . . . . .	52,093	62,060
Subordinated debt . . . . .	14,100	63,961
Junior subordinated deferrable interest debentures . . . . .	46,393	46,393
Total liabilities . . . . .	3,986,663	3,793,290
Stockholders' equity:		
Common stock, \$1.00 par value per share, 30,000,000 shares authorized; 16,293,577 and 16,455,826 issued and outstanding at December 31, 2025 and 2024, respectively . . . . .	16,294	16,456
Additional paid-in capital . . . . .	91,065	97,287
Retained earnings . . . . .	434,197	385,827
Accumulated other comprehensive loss . . . . .	(47,719)	(60,621)
Total stockholders' equity . . . . .	493,837	438,949
Total liabilities and stockholders' equity . . . . .	\$4,480,500	\$4,232,239

The accompanying notes are an integral part of these consolidated financial statements.

**SOUTH PLAINS FINANCIAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
*(Dollars in thousands, except per share data)*

	Year Ended December 31,		
	2025	2024	2023
Interest income:			
Loans, including fees . . . . .	\$211,202	\$202,270	\$176,598
Securities:			
Taxable . . . . .	18,634	21,090	21,590
Non-taxable . . . . .	3,315	3,220	3,872
Federal funds sold and interest-bearing deposits in banks . . . . .	<u>18,847</u>	<u>14,319</u>	<u>9,973</u>
Total interest income . . . . .	<u>251,998</u>	<u>240,899</u>	<u>212,033</u>
Interest expense:			
Deposits . . . . .	79,355	87,081	64,987
Notes payable & other borrowings . . . . .	—	—	5
Subordinated debt . . . . .	2,730	3,339	4,018
Junior subordinated deferrable interest debentures . . . . .	<u>2,914</u>	<u>3,381</u>	<u>3,276</u>
Total interest expense . . . . .	<u>84,999</u>	<u>93,801</u>	<u>72,286</u>
Net interest income . . . . .	166,999	147,098	139,747
Provision for credit losses . . . . .	<u>5,195</u>	<u>4,300</u>	<u>4,610</u>
Net interest income, after provision for credit losses . . . . .	<u>161,804</u>	<u>142,798</u>	<u>135,137</u>
Noninterest income:			
Service charges on deposit accounts . . . . .	8,823	8,026	7,130
Net gain on sales of loans . . . . .	9,605	10,524	11,027
Bank card services and interchange fees . . . . .	13,912	13,640	13,323
Other mortgage banking income . . . . .	1,079	3,662	2,790
Investment commissions . . . . .	1,700	1,704	1,698
Fiduciary fees . . . . .	2,932	2,719	2,433
Gain on sale of subsidiary . . . . .	—	—	33,778
Other . . . . .	<u>6,838</u>	<u>7,797</u>	<u>7,047</u>
Total noninterest income . . . . .	<u>44,889</u>	<u>48,072</u>	<u>79,226</u>
Noninterest expense:			
Salaries and employee benefits . . . . .	76,947	74,338	79,377
Occupancy and equipment, net . . . . .	16,051	16,105	16,102
Professional services . . . . .	7,310	6,583	6,433
Marketing and development . . . . .	4,023	3,782	3,453
IT and data services . . . . .	4,701	4,286	3,410
Bank card expenses . . . . .	6,099	5,873	5,557
Realized loss on sale of securities . . . . .	—	—	3,409
Other . . . . .	<u>17,489</u>	<u>16,611</u>	<u>17,205</u>
Total noninterest expense . . . . .	<u>132,620</u>	<u>127,578</u>	<u>134,946</u>
Income before income taxes . . . . .	74,073	63,292	79,417
Income tax expense . . . . .	<u>15,602</u>	<u>13,575</u>	<u>16,672</u>
Net income . . . . .	<u>\$ 58,471</u>	<u>\$ 49,717</u>	<u>\$ 62,745</u>

The accompanying notes are an integral part of these consolidated financial statements.

	<u>Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
Earnings per share:			
Basic . . . . .	\$ 3.59	\$ 3.03	\$ 3.73
Diluted . . . . .	\$ 3.44	\$ 2.92	\$ 3.62
Net income . . . . .	\$58,471	\$49,717	\$62,745
Other comprehensive income (loss):			
Unrealized gains (losses) on securities available for sale . . . . .	21,738	(9,706)	17,282
Less: Change in fair value on hedged state and municipal securities . .	(5,406)	(1,619)	(3,686)
Reclassification adjustment for loss on sale of securities . . . . .	—	—	3,409
Tax effect . . . . .	<u>(3,430)</u>	<u>2,378</u>	<u>(3,571)</u>
Other comprehensive income (loss) . . . . .	<u>12,902</u>	<u>(8,947)</u>	<u>13,434</u>
Comprehensive income . . . . .	<u>\$71,373</u>	<u>\$40,770</u>	<u>\$76,179</u>

The accompanying notes are an integral part of these consolidated financial statements.

**SOUTH PLAINS FINANCIAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY**  
*(Dollars in thousands, except per share data)*

	<u>Common Stock</u>		<u>Additional Paid-in Capital</u>	<u>Retained Earnings</u>	<u>Accumulated Other Comprehensive Loss</u>	<u>Total</u>
	<u>Shares</u>	<u>Amount</u>				
Balance at December 31, 2022. . . . .	17,027,197	\$17,027	\$112,834	\$292,261	\$(65,108)	\$357,014
Net income . . . . .	—	—	—	62,745	—	62,745
Cash dividends declared - \$0.52 per share . . . . .	—	—	—	(8,745)	—	(8,745)
Other comprehensive income . . . . .	—	—	—	—	13,434	13,434
Impact of adoption of ASU 2016-13 - CECL . . . . .	—	—	—	(997)	—	(997)
Net issuance of stock related to stock- based awards . . . . .	75,540	76	(807)	—	—	(731)
Repurchases of common stock . . . . .	(685,638)	(686)	(17,077)	—	—	(17,763)
Stock-based compensation . . . . .	—	—	2,157	—	—	2,157
Balance at December 31, 2023. . . . .	<u>16,417,099</u>	<u>16,417</u>	<u>97,107</u>	<u>345,264</u>	<u>(51,674)</u>	<u>407,114</u>
Net income . . . . .	—	—	—	49,717	—	49,717
Cash dividends declared - \$0.56 per share . . . . .	—	—	—	(9,154)	—	(9,154)
Other comprehensive loss . . . . .	—	—	—	—	(8,947)	(8,947)
Net issuance of stock related to stock- based awards . . . . .	92,526	93	(852)	—	—	(759)
Repurchases of common stock . . . . .	(53,799)	(54)	(1,286)	—	—	(1,340)
Stock-based compensation . . . . .	—	—	2,318	—	—	2,318
Balance at December 31, 2024. . . . .	<u>16,455,826</u>	<u>16,456</u>	<u>97,287</u>	<u>385,827</u>	<u>(60,621)</u>	<u>438,949</u>
Net income . . . . .	—	—	—	58,471	—	58,471
Cash dividends declared - \$0.62 per share . . . . .	—	—	—	(10,101)	—	(10,101)
Other comprehensive income . . . . .	—	—	—	—	12,902	12,902
Net issuance of stock related to stock- based awards . . . . .	80,872	81	(1,014)	—	—	(933)
Stock issued under employee stock purchase plan . . . . .	15,925	16	435	—	—	451
Repurchases of common stock . . . . .	(259,046)	(259)	(8,267)	—	—	(8,526)
Stock-based compensation . . . . .	—	—	2,624	—	—	2,624
Balance at December 31, 2025. . . . .	<u>16,293,577</u>	<u>\$16,294</u>	<u>\$ 91,065</u>	<u>\$434,197</u>	<u>\$(47,719)</u>	<u>\$493,837</u>

The accompanying notes are an integral part of these consolidated financial statements.

**SOUTH PLAINS FINANCIAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
*(Dollars in thousands)*

	Year Ended December 31,		
	2025	2024	2023
Cash flows from operating activities:			
Net income . . . . .	\$ 58,471	\$ 49,717	\$ 62,745
Adjustments to reconcile net income to net cash from operating activities:			
Provision for credit losses . . . . .	5,195	4,300	4,610
Provision for foreclosed asset losses . . . . .	100	108	142
Depreciation and amortization . . . . .	5,814	6,510	6,412
Accretion and amortization . . . . .	2,713	2,844	3,381
Other gains, net . . . . .	(284)	(216)	(275)
Gain on sale of subsidiary . . . . .	—	—	(33,778)
Loss on sale of securities . . . . .	—	—	3,409
Net gain on sales of loans . . . . .	(9,605)	(10,524)	(11,027)
Proceeds from sales of loans held for sale . . . . .	288,422	296,163	347,583
Loans originated for sale . . . . .	(269,348)	(292,640)	(322,122)
Deferred income tax expense (benefit) . . . . .	(1,023)	(1,049)	99
Earnings on bank-owned life insurance . . . . .	(1,640)	(1,550)	(1,330)
Stock-based compensation . . . . .	2,624	2,318	2,157
Change in valuation of mortgage servicing rights . . . . .	3,331	1,235	2,375
Net change in:			
Accrued interest receivable and other assets . . . . .	2,957	1,423	(8,502)
Accrued expenses and other liabilities . . . . .	(10,237)	742	2,660
Net cash from operating activities . . . . .	77,490	59,381	58,539
Cash flows from investing activities:			
Activity in securities available for sale:			
Purchases . . . . .	(420,944)	(304,783)	(199,898)
Sales . . . . .	—	—	52,828
Maturities, prepayments, and calls . . . . .	449,808	337,941	240,106
Loan originations and principal collections, net . . . . .	(95,802)	(46,287)	(270,196)
Purchases of premises and equipment . . . . .	(5,661)	(3,354)	(4,681)
Proceeds from sales of premises and equipment . . . . .	2,258	380	968
Proceeds from sale of subsidiary . . . . .	—	—	36,080
Capital improvements to foreclosed assets . . . . .	(131)	—	—
Proceeds from sales of foreclosed assets . . . . .	2,247	2,176	1,417
Net cash from investing activities . . . . .	(68,225)	(13,927)	(143,376)
Cash flows from financing activities:			
Net change in deposits . . . . .	253,201	(5,277)	219,723
Proceeds from common stock issuance . . . . .	451	—	—
Payments to tax authorities for stock-based compensation . . . . .	(933)	(759)	(731)
Payments made on subordinated debt . . . . .	(50,000)	—	(12,372)
Cash dividends paid on common stock . . . . .	(10,101)	(9,154)	(8,745)
Payments to repurchase common stock . . . . .	(8,526)	(1,340)	(17,763)
Net cash from financing activities . . . . .	184,092	(16,530)	180,112
Net change in cash and cash equivalents . . . . .	\$ 193,357	\$ 28,924	\$ 95,275
Beginning cash and cash equivalents . . . . .	359,082	330,158	234,883
Ending cash and cash equivalents . . . . .	\$ 552,439	\$ 359,082	\$ 330,158

The accompanying notes are an integral part of these consolidated financial statements.

	<b>Year Ended December 31,</b>		
	<b>2025</b>	<b>2024</b>	<b>2023</b>
Supplemental disclosures of cash flow information:			
Interest paid on deposits and borrowed funds . . . . .	\$86,093	\$92,750	\$70,065
Supplemental schedule of noncash activities:			
Loans transferred to foreclosed assets . . . . .	3,437	1,927	2,130
Premises and equipment transferred to foreclosed assets . . . . .	—	—	172
Additions to mortgage servicing rights . . . . .	1,080	958	1,470

The accompanying notes are an integral part of these consolidated financial statements.

## ***SOUTH PLAINS FINANCIAL, INC. AND SUBSIDIARIES***

### ***NOTES TO CONSOLIDATED FINANCIAL STATEMENTS***

#### ***1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES***

Nature of Operations – South Plains Financial, Inc. (“SPFI”) is a Texas corporation and registered bank holding company that conducts its principal activities through its subsidiaries from offices located throughout Texas and Eastern New Mexico. Principal activities include commercial and retail banking, along with investment, trust, and mortgage services. The following were subsidiaries of SPFI as of December 31, 2025:

Wholly-Owned, Consolidated Subsidiaries:

City Bank	Bank subsidiary
Ruidoso Retail, Inc.	Non-bank subsidiary
CB Provence, LLC	Non-bank subsidiary
CBT Brushy Creek, LLC	Non-bank subsidiary
CBT Properties, LLC	Non-bank subsidiary

Wholly-Owned, Equity Method Subsidiaries:

South Plains Financial Capital Trusts (“SPFCT”) III-V	Non-bank subsidiaries
---	-----------------------

On April 1, 2023, SPFI entered into a Securities Purchase Agreement (“Agreement”) with Alliant Insurance Services, Inc. (“Alliant”), providing for the sale of Windmark Insurance Agency, Inc. (“Windmark”), City Bank’s wholly-owned subsidiary, through a sale of all of the outstanding shares of capital stock of Windmark to Alliant. The transaction was consummated on April 1, 2023. Pursuant to the terms and subject to the conditions of the Agreement, SPFI received an aggregate purchase price of \$36.1 million in exchange for Windmark’s common shares, representing a pre-tax gain of \$33.8 million. This transaction did not meet the criteria for discontinued operations reporting.

Basis of Presentation and Consolidation – The consolidated financial statements include the accounts of SPFI and its wholly-owned consolidated subsidiaries (collectively referred to as the “Company”) identified above. All significant intercompany balances and transactions have been eliminated in consolidation.

The Company’s consolidated financial statements are prepared and presented in accordance with generally accepted accounting principles (“GAAP”) in the U.S. Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) constitutes GAAP for nongovernmental entities. Updates to the FASB ASC are prescribed in Accounting Standards Updates (“ASUs”), which are not authoritative until incorporated into the ASC.

Use of Estimates – The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Determination of the adequacy of the allowance for credit losses (“ACL”) is a material estimate that is particularly susceptible to significant changes in the near term.

Reclassifications – Certain amounts in the prior year consolidated financial statements have been reclassified to conform to the current presentation.

Concentration of Credit Risk – The bank subsidiary is primarily involved in real estate, commercial, agricultural, and consumer lending activities with customers throughout Texas and Eastern New Mexico. Although the bank subsidiary has a diversified portfolio, its debtors’ ability to honor their contracts is substantially dependent upon the general economic conditions of the region which consist primarily of agribusiness, wholesale/retail, oil and gas and related business, healthcare industries, and institutions of higher education.

Comprehensive Income (Loss) – Comprehensive income (loss) is comprised of net income or loss and other comprehensive income or loss (“OCI”). Relevant examples of OCI items are unrealized holding gains and losses on securities available for sale and net gains and losses on fair value hedges.

Cash and Cash Equivalents – The Company includes all cash on hand, balances due from other banks, and federal funds sold, all of which have original maturities within three months, as cash and cash equivalents in the accompanying consolidated financial statements. On March 15, 2020, the Federal Reserve Bank announced that it had reduced regulatory reserve requirements to zero percent effective on March 26, 2020; therefore, no cash is required to be maintained to satisfy regulatory reserve requirements.

Securities – Investment securities may be classified into trading, held to maturity (“HTM”) or available for sale (“AFS”) portfolios. Securities that are held principally for resale in the near term are classified as trading. Securities that management has the ability and positive intent to hold to maturity are classified as HTM and recorded at amortized cost. Securities not classified as trading or HTM are AFS and are carried at fair value with unrealized gains and losses reported as a component of OCI, net of tax. Management uses these assets as part of its asset/liability management strategy; they may be sold in response to changes in liquidity needs, interest rates, resultant prepayment risk changes, and other factors. Management determines the appropriate classification of securities at the time of purchase. Purchase premiums and discounts are recognized in interest income using the interest method over the terms of the securities. Gains and losses on sales are recorded on the trade date, are derived from the amortized cost of the security sold and are determined using the specific identification method. A security is placed on nonaccrual status if principal or interest has been in default for a period of 90 days or more, or if full payment of principal and interest is not expected. The Company has made a policy election to exclude accrued interest receivable from the amortized cost basis of AFS securities and report the accrued interest in accrued interest receivable in the Consolidated Balance Sheets. Interest accrued but not received for a security placed on nonaccrual status is reversed against interest income.

ACL (AFS Securities) – For AFS securities in an unrealized loss position, the Company first assesses whether it intends to sell, or it is more likely than not that it will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security’s amortized cost basis is written down to fair value through income. For AFS securities that do not meet the aforementioned criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, management considers the extent to which fair value is less than amortized cost, any changes to the rating of the security by rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an ACL is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an ACL is recognized in OCI. Changes in the ACL are recorded as provision for credit losses. Losses are charged against the allowance when management believes the uncollectibility of an AFS security is confirmed or when either of the criteria regarding intent or requirement to sell is met. Accrued interest is excluded from the estimate of credit losses.

Nonmarketable Equity Securities – Securities with limited marketability, such as stock in the Federal Home Loan Bank of Dallas (“FHLB”), are carried at cost and are reported in other assets. The Company monitors its investment in FHLB stock for impairment through a review of recent financial results of the FHLB including reviewing the capital adequacy and liquidity position. The Company has not identified any indicators of impairment of FHLB stock.

Small Business Investment Company (“SBIC”) investments are equity interests in limited partnerships. The SBIC investments do not have readily determinable fair values and are recorded under the equity method of accounting. Adjustments to the cost basis occur as a result of capital contributions, distributions, the Company’s share of earnings, or changes in the value of the Company’s equity position. The Company’s share of earnings is included in noninterest income with a one-quarter lag period.

Loans – Loans that management has the intent and ability to hold for the foreseeable future or until maturity or payoff are reported at their amortized cost. Amortized cost is the outstanding unpaid principal balances, net of any unearned income, charge-offs, unamortized deferred fees and costs on originated loans, and unamortized premiums or discounts on purchased loans. The Company has made a policy election to exclude accrued interest from the amortized cost basis of loans and report accrued interest separately from the related loan balance in accrued interest receivable on the Consolidated Balance Sheets. Accrued interest receivable is excluded from the estimate of credit losses. Interest income is accrued on the unpaid principal balance. Loan origination fees, net of certain direct origination costs, are deferred and recognized as an adjustment of the related loan yield using the straight-line method, which is not materially different from the effective interest method required by GAAP.

Loans are placed on nonaccrual status when, in management’s opinion, collection of interest is unlikely, which typically occurs when principal or interest payments are more than ninety days past due. When interest accrual is discontinued, all unpaid accrued interest is reversed against interest income. The interest on these loans is accounted for on the cash-basis or cost-recovery method, until qualifying for return to accrual. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

ACL (Loans) – The ACL is a valuation account established by management as an estimate to cover expected credit losses through a provision for credit losses charged to earnings. Credit losses on loans are charged against the allowance when management believes the uncollectibility of a loan balance is confirmed. Subsequent recoveries, if any, are credited to the allowance. Expected losses are calculated using comparable and quantifiable information from both internal and external sources about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. Expected credit losses are estimated over the contractual term of the loans and adjusted for expected prepayments.

The ACL is evaluated on a quarterly basis by management. The Company applied a dual credit risk rating (“DCRR”) methodology that estimates each loan’s probability of default and loss given default to calculate the expected credit loss to non-analyzed loans. The DCRR process quantifies the expected credit loss at the loan level for the entire loan portfolio. Loan grades are assigned by a customized scorecard that risk rates each loan based on multiple probability of default and loss given default elements to measure the credit risk of the loan portfolio. The ACL estimate incorporates the Company’s DCRR loan level risk rating methodology and the expected default rate frequency term structure to derive loan level life of loan estimates of credit losses for every loan in the portfolio. The estimated credit loss for each loan is adjusted based on its one-year through the cycle estimate of expected credit loss to a life of loan measurement that reflects current conditions and reasonable and supportable forecasts. The life of loan expected loss is determined using the contractual weighted average life of the loan adjusted for prepayments. Prepayment speeds are determined by grouping the loans into pools based on segments and risk rating. After the life of loan expected losses are determined, they are adjusted to reflect the Company’s reasonable and supportable economic forecast over a selected range of one to two years. The Company has developed regression models to project net charge-off rates based on macroeconomic variables (“MEVs”), typically a one-year forecast period is used. MEV’s considered in the analysis consist of data gathered from the St. Louis Federal Reserve Research Database (“FRED”), such as, federal funds rate, 10-year treasury rates, 30-year mortgage rates, crude oil prices, consumer price index, housing price index, unemployment rates, housing starts, gross domestic product, and disposable personal income. These regression models are applied to the Company’s economic forecast to determine the corresponding net charge-off rates. The projected net charge-off rates for the given economic scenario are used to adjust the life of loan expected losses. Qualitative adjustments are also made to ACL results for additional risk factors that are relevant in assessing the expected credit losses within our loan segments. These qualitative factor (“Q-Factor”) adjustments may increase or decrease management’s estimate of the ACL by a calculated percentage based upon the estimated level of risk within a particular segment. Q-Factor risk decisions consider concentrations of the loan portfolio, expected changes to the economic forecasts, large relationships, and other factors related to credit administration, such as borrower’s risk rating and the potential effect of delayed credit score migrations. Management quantifiably identifies segment percentage Q-Factor adjustments using a scorecard risk rating system scaled to historical loss experience within a segment and management’s perceived risk for that particular segment.

While management uses available information to recognize credit losses on loans, further reductions in the carrying amounts of loans may be necessary based on various factors. In addition, regulatory agencies, as an integral part of their examination process, periodically review the estimated credit losses on loans. Such agencies may require the bank subsidiary to recognize additional credit losses based on their judgments about information available to them at the time of their examination. Because of these factors, it is reasonably possible that the estimated credit losses on loans may change materially in the near term. However, the amount of the change that is reasonably possible cannot be estimated.

Loans that exhibit characteristics different from their pool characteristics are evaluated on an individual basis. Loans evaluated individually are not included in the collective ACL evaluation. When management determines that foreclosure is probable, or if certain of these loans are considered to be collateral dependent with the borrower experiencing financial difficulty, the Company elects the fair value of collateral practical expedient, whereby the allowance is calculated as the amount by which the amortized cost exceeds the fair value of collateral, less estimated costs to sell.

ACL (Off-Balance Sheet Credit Exposures) – The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk via a contractual obligation to extend credit, unless that obligation is unconditionally cancellable by the Company. The ACL for off-balance sheet credit exposures is adjusted through provision for credit losses. The estimate includes consideration of the likelihood that funding will occur and an estimate of expected credit losses on commitments expected to be funded over its estimated life. The likelihood of funding is based on utilization

rates, which are determined based on a two-year rolling average of historical usage. Expected loss rates for all pass rated loans are used to determine the ACL for off-balance sheet credit exposures. The ACL for off-balance sheet credit exposures is included in accrued expenses and other liabilities on the Consolidated Balance Sheets.

*Acquired Loans* – Loans that the Company acquires in connection with business combinations are recorded at fair value with no carryover of the acquired entity’s related ACL. The fair value of the acquired loans involves estimating the amount and timing of principal and interest cash flows expected to be collected on the loans and discounting those cash flows at a market rate of interest, adjusted for estimated prepayments and credit losses. In accordance with Topic 326, the fair value adjustment is recorded as premium or discount to the unpaid principal balance of each acquired loan. In addition, the Company also records an ACL on each acquired loan.

Any acquired loans the Company determines have evidence of a more than insignificant deterioration in credit quality since origination, are considered to be purchase credit deteriorated (“PCD”) loans. The Company evaluates acquired loans for deterioration in credit quality based on any of, but not limited to, the following: (i) non-accrual status; (ii) risk rating, (iii) watchlist credits; and (iv) delinquency status. An ACL is determined using the same methodology as other individually evaluated loans. The sum of the PCD loan’s purchase price and ACL becomes its initial amortized cost basis. The difference between the initial amortized cost basis and the par value of the loan is a non-credit discount or premium, which is amortized into interest income over the life of the loan. Subsequent changes to the ACL are recorded through provision for credit losses.

*Mortgage Servicing Rights* – When mortgage loans are sold with servicing retained, servicing rights are initially recorded at fair value with the income statement effect recorded in net gain on sale of loans. Fair value is based on market prices for comparable mortgage servicing contracts, when available, or alternatively, is based on a valuation model that calculates present value of estimated future servicing income.

Under the fair value measurement method, the Company measures servicing rights at fair value at each reporting date and reports changes in the fair value of servicing rights in earnings in the period in which the changes occur, and are included with Other mortgage banking income in the consolidated financial statements. The fair value of servicing rights is subject to significant fluctuations as a result of changes in estimated and actual prepayment speeds and default rates and losses.

Servicing fee income, which is reported in the consolidated financial statements as Other mortgage banking income, is recorded for fees earned for servicing loans. The fees are based on a contractual percentage of the outstanding principal or a fixed amount per loan and recorded when income is earned. Servicing income was \$3.8 million, \$4.0 million, and \$4.2 million for the years ended December 31, 2025, 2024, and 2023, respectively.

*Transfers of Financial Assets* – Transfers of financial assets are accounted for as sales, when control over the assets has been relinquished. Control over transferred assets is deemed to be surrendered when the assets have been isolated from the Company, the transferee obtains the right to pledge or exchange the transferred assets, and the Company does not maintain effective control over the transferred assets through an agreement to repurchase them before maturity.

*Loans Held for Sale* – Loans held for sale are comprised of residential mortgage loans. Loans that are originated for best efforts delivery are carried at the lower of aggregate cost or fair value as determined by aggregate outstanding commitments from investors or current investor yield requirements. All other loans held for sale are carried at fair value under the fair value option. Loans sold are typically subject to certain indemnification provisions with the investor; management does not believe these provisions will have any significant consequences.

*Premises and Equipment* – Land is carried at cost. Buildings and equipment are carried at cost, less accumulated depreciation computed on the straight-line method. Buildings and improvements are depreciated on a useful life up to 40 years. Furniture and equipment are depreciated on a useful life between 3 to 10 years.

*Foreclosed Assets* – Assets acquired through, or in lieu of, loan foreclosure or repossession are held for sale and are initially recorded at fair value less estimated selling costs when acquired, establishing a new cost basis. Subsequent to foreclosure, valuations are periodically performed by management and the assets are carried at the lower of the cost basis or fair value less estimated costs to sell. Revenue and expenses from operations and changes in the valuation allowance are included in other noninterest expense.

Bank-Owned Life Insurance – The bank subsidiary has purchased life insurance policies on various officers and also is the beneficiary. These policies are issued by third party insurance companies. Assets are carried at the cash surrender value and changes in the cash surrender values are recognized in other noninterest income in the accompanying consolidated financial statements.

Goodwill and Other Intangible Assets – Goodwill resulting from business combinations is generally determined as the excess of the fair value of the consideration transferred over the fair value of the net assets acquired and liabilities assumed as of the acquisition date. Goodwill is not amortized, but is tested for impairment on October 31 of each year or more frequently if events and circumstances exist that indicate that an impairment test should be performed. There was no impairment recorded for the years ended December 31, 2025, 2024 and 2023.

Core deposit intangible (“CDI”) is a measure of the value of checking and savings deposit relationships acquired in a business combination. The fair value of the CDI stemming from any given business combination is based on the present value of the expected cost savings attributable to the core deposit funding relative to an alternative source of funding. CDI is amortized over the estimated useful lives of the existing deposit relationships acquired, but does not exceed 10 years. Substantially all CDI is amortized using the sum of the years’ digits method.

Mortgage Banking Derivatives – Commitments to fund mortgage loans (interest rate locks) to be sold into the secondary market, forward commitments for the future delivery of these mortgage loans, and forward sales of mortgage-backed securities are accounted for as free-standing derivatives. At the time of the interest rate lock, the Company determines whether the loan will be sold through a best efforts contract or a mandatory delivery contract. These mortgage banking derivatives are not designated in hedge relationships.

In order to hedge the change in interest rates resulting from the commitments to fund the loans that will be sold through a best efforts contract, the Company enters into forward loans sales commitments for the future delivery of mortgage loans when interest rate locks are entered. At inception, these interest rate locks and the related forward loan sales commitments, adjusted for the expected exercise of the commitment before the loan is funded, are recorded with a zero value. Subsequent changes in fair value are estimated based on changes in mortgage interest rates from the date the interest rate on the loan is locked.

In order to hedge the change in interest rates resulting from all other mortgage commitments to fund loans, the Company enters into forward sales of mortgage-backed securities contracts. At inception, these interest rate locks are recorded at fair value and are adjusted for the expected exercise of the commitment before the loan is funded. Subsequent changes in fair value are estimated based on changes in mortgage interest rates from the date the interest rate on the loan is locked. Changes in the fair values of these derivatives are included in net gain on sales of loans in the consolidated financial statements.

Derivatives – At the inception of a derivative contract, the Company designates the derivative as one of three types based on the Company’s intentions and belief as to likely effectiveness as a hedge. These three types are (1) a hedge of the fair value of a recognized asset or liability or of an unrecognized firm commitment (“fair value hedge”), (2) a hedge of a forecasted transaction or the variability of cash flows to be received or paid related to a recognized asset or liability (“cash flow hedge”), or (3) an instrument with no hedging designation (“stand-alone derivative”). For a fair value hedge, the gain or loss on the derivative, as well as the offsetting loss or gain on the hedged item, are recognized in current earnings as fair values change. For a cash flow hedge, the gain or loss on the derivative is reported in OCI and is reclassified into earnings in the same periods during which the hedged transaction affects earnings. For both types of hedges, changes in the fair value of derivatives that are not highly effective in hedging the changes in fair value or expected cash flows of the hedged item are recognized immediately in current earnings. Changes in the fair value of derivatives that do not qualify for hedge accounting are reported currently in earnings, as noninterest income.

Net cash settlements on derivatives that qualify for hedge accounting are recorded in interest income or interest expense, based on the item being hedged. Net cash settlements on derivatives that do not qualify for hedge accounting are reported in noninterest income. Cash flows on hedges are classified in the cash flow statement the same as the cash flows of the items being hedged.

The Company formally documents the relationship between derivatives and hedged items, as well as the risk-management objective and the strategy for undertaking hedge transactions at the inception of the hedging relationship. This documentation includes linking fair value or cash flow hedges to specific assets and liabilities on the balance sheet or to specific firm commitments or forecasted transactions. The Company also formally assesses, both at the hedge’s inception and on an ongoing basis, whether the derivative instruments that are used are highly effective in

offsetting changes in fair values or cash flows of the hedged items. The Company discontinues hedge accounting when it determines that the derivative is no longer effective in offsetting changes in the fair value or cash flows of the hedged item, the derivative is settled or terminates, a hedged forecasted transaction is no longer probable, a hedged firm commitment is no longer firm, or treatment of the derivative as a hedge is no longer appropriate or intended.

When hedge accounting is discontinued, subsequent changes in fair value of the derivative are recorded as noninterest income. When a fair value hedge is discontinued, the hedged asset or liability is no longer adjusted for changes in fair value and the existing basis adjustment is amortized or accreted over the remaining life of the asset or liability. When a cash flow hedge is discontinued but the hedged cash flows or forecasted transactions are still expected to occur, gains or losses that were accumulated in OCI are amortized into earnings over the same periods which the hedged transactions will affect earnings.

*Leases* – The Company determines if an arrangement is a lease at inception. Operating leases with a term of greater than one year are included in other assets and other liabilities on the Company’s Consolidated Balance Sheets. Finance leases, if any, are included in premises and equipment and other liabilities on the Company’s Consolidated Balance Sheets. The Company has lease agreements with lease and nonlease components, which are generally accounted for as a single lease component. The Company has made an accounting policy election not to recognize short-term lease assets and liabilities (less than a 12-month term) or equipment leases (deemed not significant) on its Consolidated Balance Sheets; instead, the Company recognizes the lease expense for these leases on a straight-line basis over the life of the lease.

ROU assets represent the Company’s right to use an underlying asset for the lease term and lease liabilities represent its obligation to make lease payments arising from the lease. Operating lease ROU assets and liabilities are recognized on the lease commencement date based on the present value of lease payments over the lease term. As most of the Company’s leases do not provide an implicit rate, the Company uses an estimated incremental collateralized borrowing rate at lease inception, on a collateralized basis, over a similar term, when determining the present value of lease payments.

No significant judgments or assumptions were involved in developing the estimated operating lease liabilities as the Company’s operating lease liabilities largely represent the future rental expenses associated with operating leases, and the incremental borrowing rates are based on publicly available interest rates. The operating lease ROU asset also includes any lease payments made and excludes lease incentives. The Company’s lease terms may include options to extend or terminate the lease. These options to extend or terminate are assessed on a lease-by-lease basis, and the ROU assets and lease liabilities are adjusted when it is reasonably certain that an option will be exercised. Rental expense for lease payments is recognized on a straight-line basis over the lease term and is included in occupancy and equipment, net within our Consolidated Statements of Comprehensive Income.

*Revenue Recognition* – The majority of the Company’s revenues come from interest income and other sources, including loans, securities and derivatives, that are outside the scope of Topic 606. The Company’s services that fall within the scope of Topic 606 are presented within Noninterest Income and are recognized as revenue as the Company satisfies its obligation to the customer. Services within the scope of Topic 606 include service charges on deposit accounts, bank card services and interchange fees, investment commissions, fiduciary fees, and the sale of other real estate owned (“OREO”). Substantially all of the Company’s revenue is generated from contracts with customers. Noninterest income streams within the scope of Topic 606 are discussed below.

#### *Service Charges on Deposit Accounts*

The Company earns fees from its deposit customers for transaction-based, account maintenance, and overdraft services. Transaction-based fees, which include services such as stop payment charges, statement rendering, and ACH fees, are recognized at the time the transaction is executed as that is the point in time the Company fulfills the customer’s request. Account maintenance fees, which relate primarily to monthly maintenance, are earned over the course of a month, representing the period over which the Company satisfies the performance obligation. Overdraft fees are recognized at the point in time that the overdraft occurs. Service charges on deposits are withdrawn from the customer’s account balance.

#### *Bank Card Services and Interchange Fees*

The Company earns bank card service and interchange fees from debit and credit cardholder transactions conducted through card payment networks. Interchange fees from cardholder transactions represent a percentage of the underlying transaction value and are recognized daily, concurrently with the transaction processing services provided

to the cardholder. Bank card services income mainly represents fees charged to merchants to process their debit and credit card transactions, in addition to account management fees and service fees such as ATM use fees and are recognized at the time the transaction is executed.

#### *Investment Commissions and Fiduciary Trust Fees*

The Company earns investment commissions and fiduciary trust fees from its contracts with trust customers to manage assets for investment, and/or to transact on their accounts. These fees are primarily earned over time as the Company provides the contracted monthly or quarterly services and are generally assessed based on a tiered scale of the market value of assets under management (AUM) at month-end. Fees that are transaction based, including trade execution services, are recognized at the point in time that the transaction is executed, i.e., the trade date. Other related services provided include financial planning services and the fees the Company earns, which are based on a fixed fee schedule, are recognized when the services are rendered.

In addition, certain trust customers have contracted with the Company to provide trust dissolution services, which are based on a unitary management fee treated as a single performance obligation. The Company's performance obligation is satisfied over time-based on the customer simultaneously receiving and consuming the benefits of the Company's service. The unitary management fee is treated as variable consideration and is evaluated and included in the transaction price at the end of each reporting period (quarterly). Revenue is recognized based on a reasonable time-based measure of progress towards the Company's complete satisfaction of the performance obligation at the end of each respective reporting period, with the unearned amount based on progress measure being included in deferred contract liability. This variable consideration and the amount of revenue recognized is evaluated quarterly until the Company has entirely fulfilled its performance obligation, at which time the remaining unearned revenue is recognized.

#### *Gains/Losses on Sales of OREO*

The Company records a gain or loss from the sale of OREO when control of the property transfers to the buyer, which generally occurs at the time of an executed deed. When the Company finances the sale of OREO to the buyer, the Company assesses whether the buyer is committed to perform their obligations under the contract and whether collectability of the transaction price is probable. Once these criteria are met, the OREO asset is derecognized and the gain or loss on sale is recorded upon the transfer of control of the property to the buyer. In determining the gain or loss on the sale, the Company adjusts the transaction price and related gain (loss) on sale if a significant financing component is present.

#### *Contract Balances*

A contract asset balance occurs when an entity performs a service for a customer before the customer pays consideration (resulting in a contract receivable) or before payment is due (resulting in a contract asset). A contract liability balance is an entity's obligation to transfer a service to a customer for which the entity has already received payment (or payment is due) from the customer. The Company's noninterest revenue streams are largely based on transactional activity, or standard month-end revenue accruals. Consideration is often received immediately or shortly after the Company satisfies its performance obligation and revenue is recognized. The Company does not typically enter into long-term revenue contracts with customers, and therefore, does not experience significant contract balances. The Company did not have any significant contract balances at December 31, 2025 and 2024.

#### *Contract Acquisition Costs*

In connection with the adoption of Topic 606, an entity is required to capitalize, and subsequently amortize into expense, certain incremental costs of obtaining a contract with a customer if these costs are expected to be recovered. The incremental costs of obtaining a contract are those costs that an entity incurs to obtain a contract with a customer that it would not have incurred if the contract had not been obtained (for example, sales commission). The Company utilizes the practical expedient which allows entities to immediately expense contract acquisition costs when the asset that would have resulted from capitalizing these costs would have been amortized in one year or less. Upon adoption of Topic 606, the Company did not capitalize any contract acquisition cost.

*Stock-Based Compensation* – The Company sponsors an equity incentive plan under which options to acquire shares of the Company's common stock may be granted periodically to all full-time employees and directors of the Company or its affiliates at a specific exercise price. Shares are issued out of authorized and unissued common shares that have been reserved for issuance under such plan. Compensation cost is measured based on the estimated fair value

of the award at the grant date and is recognized in earnings on a straight-line basis over the requisite service period. The fair value of stock options is estimated at the date of grant using a closed form option valuation (“Black-Scholes”) option pricing model. This model requires assumptions as to the expected stock volatility, dividends, terms and risk-free rates. The expected volatility is based on the combination of the Company’s historical volatility and the volatility of comparable peer banks. The expected term represents the period of time that options are expected to be outstanding from the grant date. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant for the appropriate life of each stock option.

*Advertising* – Advertising costs are recognized when incurred. Advertising costs during 2025, 2024, and 2023 were approximately \$3.4 million, \$3.3 million, and \$2.9 million, respectively.

*Income Taxes* – The Company files a consolidated federal income tax return including the results of its wholly owned subsidiary, the Bank. The Company estimates income taxes payable based on the amount it expects to owe. Income tax expense is the total of the current year income tax due or refundable and the change in deferred tax assets and liabilities (excluding deferred tax assets and liabilities related to components of OCI). Deferred tax assets and liabilities are the expected future tax amounts for the temporary differences between carrying amounts and tax bases of assets and liabilities, computed using enacted tax rates. A valuation allowance, if needed, reduces deferred tax assets to the expected amount most likely to be realized. Realization of deferred tax assets is dependent upon the generation of a sufficient level of future taxable income. Although realization is not assured, management believes it is more likely than not that all of the deferred tax assets will be realized. Interest and/or penalties related to income taxes are reported as a component of income tax expense.

A tax position is recognized as a benefit only if it is “more likely than not” that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the “more likely than not” test, no tax benefit is recorded.

The State of Texas franchise tax is an income tax for financial reporting purposes under GAAP and the Company and its subsidiaries are subject to the modified tax as a combined group.

*Earnings per Share* – Basic earnings per share is net income divided by the weighted average number of common shares outstanding during the period. Diluted earnings per share includes the dilutive effect of additional potential shares issuable under stock options. Earnings and dividends per share are restated for all stock splits and stock dividends through the date of issuance of the consolidated financial statements.

*Fair Values of Financial Instruments* – Fair values of financial instruments are estimated using relevant market information and other assumptions, as more fully described in Note 23. Fair value estimates involve uncertainties and matters of significant judgment. Changes in assumptions or in market conditions could significantly affect estimates.

*Trust Assets* – Custodial assets of City Bank’s trust department, other than cash on deposit at City Bank, if any, are not included in the accompanying consolidated financial statements because they are not assets of City Bank.

*Accounting Changes and Recent Accounting Pronouncements – ASU 2016-13 Financial Instruments – Credit Losses (Topic 326)*. The FASB issued guidance to replace the incurred loss model with an expected loss model, which is referred to as the current expected credit loss (“CECL”) model. The CECL model is applicable to the measurement of credit losses on financial assets measured at amortized cost, including loan receivables and held to maturity debt securities. The CECL model also applies to off-balance sheet credit exposures not accounted for as insurance (loan commitments, standby letters of credit, financial guarantees, and other similar instruments) and net investments in sales type and direct financing leases recognized by a lessor in accordance with Topic 842 on leases. In addition, Topic 326 made changes to the accounting for securities available for sale. One such change is to require credit losses to be presented as an allowance rather than as a write-down on securities available for sale management does not intend to sell or believes that it is more likely than not they will be required to sell. The Company adopted the CECL model effective January 1, 2023 using the modified retrospective approach. As a result, the Company recognized a one-time, after tax cumulative effect adjustment of \$997 thousand that reduced retained earnings, increased the ACL for loans by approximately \$100 thousand and increased the ACL for off-balance sheet credit exposures by approximately \$1.2 million.

The Company made the following policy elections related to the adoption of the CECL model. First, accrued interest will be written off against interest income when financial assets are placed into nonaccrual status. Therefore, accrued interest will be excluded from the amortized cost basis for purposes of calculating the ACL. Accrued interest

receivable is presented in a separate line item in the Consolidated Balance Sheets. Second, the fair value of collateral practical expedient has been elected on certain loans in determining the ACL, for which the repayment is expected to be provided substantially through the operation or sale of the collateral when the borrower is experiencing financial difficulty.

The impact on the ACL resulting from the adoption of the CECL model is shown below.

(Dollars in thousands)

	January 1, 2023		
	Pre-Adoption	Impact of Adoption	Post-Adoption
Commercial real estate . . . . .	\$13,029	\$ 827	\$13,856
Commercial – specialized . . . . .	3,425	33	3,458
Commercial – general . . . . .	9,215	(2,574)	6,641
Consumer:			
1-4 family residential . . . . .	6,194	1,700	7,894
Auto loans . . . . .	3,926	(332)	3,594
Other consumer . . . . .	1,376	(235)	1,141
Construction . . . . .	<u>2,123</u>	<u>683</u>	<u>2,806</u>
Total allowance for credit losses on loans . . . . .	<u>\$39,288</u>	<u>\$ 102</u>	<u>\$39,390</u>
Allowance for credit losses for off-balance sheet exposures . . . . .	<u>\$ 580</u>	<u>\$ 1,160</u>	<u>\$ 1,740</u>

*ASU 2022-02 Financial Instruments – Credit Losses (Topic 326): Troubled Debt Restructurings and Vintage Disclosures.* This ASU eliminates guidance for troubled debt restructurings by creditors and enhances disclosure requirements for certain loan modifications by creditors for borrowers experiencing financial distress. This ASU defines types of modifications as principal forgiveness, interest rate reduction, other than insignificant payment delays, or a term extension. In addition, the ASU requires disclosure of current-period gross charge-offs, by year of origination, in the vintage disclosure. The Company adopted the provisions of ASU 2022-02 as of January 1, 2023 on a prospective basis. The adoption of this amendment did not have a material impact on the consolidated financial statements.

*ASU 2022-06, Reference Rate Reform (Topic 848): Deferral of the Sunset Date of Topic 848.* ASU 2022-06 extended the period of time preparers can utilize the reference rate reform relief guidance provided by ASU 2020-04 and ASU 2021-01. ASU 2022-06, which was effective upon issuance, deferred the sunset date of this prior guidance from December 31, 2022 to December 31, 2024, after which entities will no longer be permitted to apply the relief guidance in Topic 848. The adoption of ASU 2022-06 did not significantly impact the consolidated financial statements and the Company has fully transitioned all products tied to LIBOR.

*ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures.* The amendments in this Update require public entities to disclose information about reportable segments' significant expenses on an interim and annual basis. This update is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. The adoption of ASU 2023-07 did not have a material effect on the Company's consolidated financial statements.

*ASU 2023-06, Disclosure Improvements: Codification Amendments in Response to the SEC's Disclosure Update and Simplification Initiative.* The amendments in this Update modify the disclosure or presentation requirements of a variety of Topics in the Codification. Certain of the amendments represent clarifications to, or technical corrections of the current requirements. Each amendment in the ASU will only become effective if the SEC removes the related disclosure or presentation requirement from its existing regulations by June 30, 2027. The amendments in this ASU are not expected to have a material impact on the results of operations or financial position.

*ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures.* The amendments in this Update are intended to improve the transparency of income tax disclosures by requiring consistent categories and greater disaggregation of information in the rate reconciliation and income taxes paid disaggregated by jurisdiction. It also includes certain other amendments intended to improve the effectiveness of income tax disclosures. This update was effective for fiscal years beginning after December 15, 2024. ASU 2023-09 was adopted using the retrospective method and did not have a material effect on the Company's consolidated financial statements.

*ASU 2024-03, Income Statement – Reporting Comprehensive Income – Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses.* This ASU requires public companies to disclose in tabular format, in the notes to the financial statements, specific disaggregated information about certain prescribed categories of expenses at each interim and annual reporting period. The prescribed categories include, among other things, employee compensation, depreciation, and intangible asset amortization. This ASU is effective for public business entities for annual reporting periods beginning after December 15, 2026, and interim reporting periods beginning after December 15, 2027. Implementation of this ASU may be applied prospectively or retrospectively. The Company does not expect the adoption of this ASU to have a material impact on the Company’s consolidated financial statements.

*ASU 2025-08 Financial Instruments – Credit Losses (Topic 326): Purchased Loans.* This ASU amends the guidance in ASC 326 on the accounting for certain purchased loans. Under the ASU, entities must account for acquired loans (excluding credit cards) that meet certain criteria at acquisition (“purchased seasoned loans”) by recognizing them at their purchase price plus an allowance for expected credit losses (the “gross-up” approach). The ASU’s amendments align the accounting for purchased seasoned loans with the treatment of financial assets purchased with more-than-insignificant credit deterioration since origination (“PCD assets”). Purchased seasoned loans are defined under the ASU as non-PCD loans that are obtained in a business combination, or non-PCD loans that 1) are obtained in an asset acquisition or upon consolidation of a variable interest entity that is not a business and 2) are acquired more than 90 days after their origination date by a transferee that was not involved in their origination. The ASU also introduces an accounting policy election related to the subsequent measurement of expected credit losses for entities that use a method other than a discounted cash flow analysis to estimate credit losses on purchased seasoned loans. If this accounting policy is elected, entities can use the amortized cost basis of the asset to subsequently measure their credit loss allowance. Accordingly, they can aggregate purchased and originated loans when adjusting estimates of credit losses for assets that share similar risk characteristics. This update is effective for annual reporting periods beginning after December 15, 2026, including interim reporting periods, and the adoption of the ASU must be applied prospectively. Early adoption is permitted in an interim or annual reporting period in which financial statements have not yet been issued or made available for issuance. An entity that adopts the amendments in an interim reporting period may apply them “as of the beginning of that interim reporting period or the beginning of the annual reporting period that includes that interim reporting period.” The Company expects to early adopt ASU 2025-08 and is currently evaluating the impact from adoption.

*ASU 2025-11 Interim Reporting (Topic 270): Narrow-Scope Improvements.* This ASU is intended to improve the navigability of the guidance in ASC 270 and clarify when it applies. Under the amendments, an entity is subject to ASC 270 if it provides “interim financial statements and notes in accordance with GAAP.” The ASU also addresses the form and content of such financial statements, adds lists to ASC 270 of the interim disclosures required by all other Codification topics, and establishes a principle under which an entity must “disclose events since the end of the last annual reporting period that have a material impact on the entity.” As the Board stated in the proposed guidance and reiterates in the ASU, the amendments are not intended to “change the fundamental nature of interim reporting or expand or reduce current interim disclosure requirements.” This update is effective for interim reporting periods within annual reporting periods beginning after December 15, 2027, early adoption is permitted. The amendments in this ASU are not expected to have a material impact on the results of operations or financial position.

*Subsequent Events* – The Company has evaluated subsequent events and transactions from December 31, 2025 through the date this Form 10-K was filed with the SEC for potential recognition or disclosure as required by GAAP.

## **2. MERGERS AND ACQUISITIONS**

On December 1, 2025, SPFI and BOH Holdings, Inc., a Texas corporation (“BOH”), entered into an Agreement and Plan of Reorganization (the “Reorganization Agreement”), providing for the acquisition by SPFI of BOH through the merger of BOH with and into SPFI, with SPFI surviving the merger (the “Merger”). At December 31, 2025, BOH had \$745.1 million in assets (unaudited), \$624.5 million in total gross loans (unaudited), and \$603.0 million in deposits (unaudited). Pursuant to the terms and subject to the conditions of the Reorganization Agreement, which has been unanimously approved by the boards of directors of each of SPFI and BOH, each share of BOH common stock issued and outstanding immediately prior to the effective time of the Merger (the “effective time”) will be converted into the right to receive, without interest, 0.1925 shares of SPFI common stock, subject to adjustment pursuant to the terms of the Reorganization Agreement (the “Exchange Ratio”), plus cash in lieu of any fractional shares.

Based on the closing price of \$37.79 for SPFI common stock on November 28, 2025, the Merger would have an aggregate value of approximately \$105.9 million, though the transaction value is likely to change until closing due to

fluctuations in the price of SPFI common stock. Immediately following the consummation of the Merger, Bank of Houston, a Texas state banking association and wholly-owned subsidiary of BOH, will merge with and into City Bank, with City Bank surviving the merger. The Merger is expected to close during the second quarter of 2026, subject to the satisfaction of customary closing conditions, including the receipt of all required regulatory approvals and the approval of BOH's shareholders.

### 3. SECURITIES

The amortized cost, related gross unrealized gains and losses, allowance for credit losses, and estimated fair value of securities available for sale at year-end follows (dollars in thousands):

	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Allowance for Credit Losses	Fair Value
<u>December 31, 2025</u>					
Available for sale:					
State and municipal . . . . .	\$199,417	\$388	\$(23,500)	\$—	\$176,305
Residential mortgage-backed securities . . . . .	302,711	130	(42,081)	—	260,760
Commercial mortgage-backed securities . . . . .	48,769	—	(3,983)	—	44,786
Commercial collateralized mortgage obligations . . . . .	67,708	77	(188)	—	67,597
Asset-backed and other amortizing securities . . . . .	13,972	—	(840)	—	13,132
Other securities . . . . .	5,000	—	(40)	—	4,960
	<u>\$637,577</u>	<u>\$595</u>	<u>\$(70,632)</u>	<u>\$—</u>	<u>\$567,540</u>
<u>December 31, 2024</u>					
Available for sale:					
State and municipal . . . . .	\$199,588	\$ 1	\$(26,292)	\$—	\$173,297
Residential mortgage-backed securities . . . . .	321,021	—	(56,925)	—	264,096
Commercial mortgage-backed securities . . . . .	46,601	—	(6,241)	—	40,360
Commercial collateralized mortgage obligations . . . . .	73,697	—	(214)	—	73,483
Asset-backed and other amortizing securities . . . . .	16,107	—	(1,526)	—	14,581
Other securities . . . . .	12,000	—	(577)	—	11,423
	<u>\$669,014</u>	<u>\$ 1</u>	<u>\$(91,775)</u>	<u>\$—</u>	<u>\$577,240</u>

The amortized cost and estimated fair value of securities at December 31, 2025 are presented below by contractual maturity (dollars in thousands). Expected maturities may differ from contractual maturities because issuers may have the right to call or prepay obligations. Declining-balance securities are shown separately since they are not due at a single maturity date.

	Available for Sale	
	Amortized Cost	Fair Value
Within 1 year . . . . .	\$ 545	\$ 546
After 1 year through 5 years . . . . .	10,080	9,985
After 5 years through 10 years . . . . .	12,841	12,185
After 10 years . . . . .	180,951	158,549
Declining-balance securities . . . . .	<u>433,160</u>	<u>386,275</u>
	<u>\$637,577</u>	<u>\$567,540</u>

At December 31, 2025 and 2024, there were no holdings of securities of any one issuer, other than the U.S. government, its agencies, or its sponsored enterprises, in an amount greater than 10% of stockholders' equity.

Securities with a carrying value of approximately \$413.7 million and \$309.0 million at December 31, 2025 and 2024, respectively, were pledged to collateralize public deposits and for other purposes as required or permitted by law.

The Company sold \$56.2 million of available for sale securities in the second quarter of 2023. This resulted in realized losses on sale of \$3.4 million.

The following table segregates securities with unrealized losses at year-end, by the duration they have been in a loss position for which an allowance for credit losses has not been recorded (dollars in thousands):

	<u>Less than 12 Months</u>		<u>12 Months or More</u>		<u>Total</u>	
	<u>Fair Value</u>	<u>Unrealized Loss</u>	<u>Fair Value</u>	<u>Unrealized Loss</u>	<u>Fair Value</u>	<u>Unrealized Loss</u>
<b>December 31, 2025</b>						
State and municipal . . . . .	\$ 205	\$ —	\$165,618	\$23,500	\$165,823	\$23,500
Residential mortgage-backed securities . . . . .	3,132	48	249,710	42,033	252,842	42,081
Commercial mortgage-backed securities . . . . .	3,503	7	41,284	3,976	44,787	3,983
Commercial collateralized mortgage obligations . .	63,210	188	—	—	63,210	188
Asset-backed and other amortizing securities . . . . .	—	—	13,132	840	13,132	840
Other securities . . . . .	—	—	4,961	40	4,961	40
	<u>\$70,050</u>	<u>\$243</u>	<u>\$474,705</u>	<u>\$70,389</u>	<u>\$544,755</u>	<u>\$70,632</u>
<b>December 31, 2024</b>						
State and municipal . . . . .	\$ 205	\$ 1	\$171,306	\$26,291	\$171,511	\$26,292
Residential mortgage-backed securities . . . . .	8	—	264,088	56,925	264,096	56,925
Commercial mortgage-backed securities . . . . .	—	—	40,360	6,241	40,360	6,241
Commercial collateralized mortgage obligations . .	73,483	214	—	—	73,483	214
Asset-backed and other amortizing securities . . . . .	—	—	14,581	1,526	14,581	1,526
Other securities . . . . .	—	—	11,423	577	11,423	577
	<u>\$73,696</u>	<u>\$215</u>	<u>\$501,758</u>	<u>\$91,560</u>	<u>\$575,454</u>	<u>\$91,775</u>

There were 131 securities with an unrealized loss at December 31, 2025, generally due to a continuation of the elevated market interest rate environment. Management evaluates AFS securities in unrealized loss positions to determine whether the impairment is due to credit-related factors or non-credit related factors. Consideration is given to the extent to which the fair value is less than cost, the financial condition and near-term prospects of the issuer, and the intent and ability of the Company to retain its investment in the security for a period of time sufficient to allow for the anticipated recovery in fair value. Management does not have the intent to sell any of the securities in an unrealized loss position as there are adequate liquidity sources to meet expected and unexpected funding needs. The fair value of these securities is expected to recover as the securities approach their maturity date or repricing date or if market yields for such investments decline. Accordingly, as of December 31, 2025, management believes the unrealized loss positions detailed in the previous table are due to non-credit related factors, including changes in interest rates and other market conditions, and therefore no ACL for AFS securities or losses have been recognized or realized in the consolidated financial statements.

#### 4. LOANS HELD FOR INVESTMENT

Loans held for investment are summarized by category at year-end as follows (dollars in thousands):

	<u>December 31, 2025</u>	<u>December 31, 2024</u>
Commercial real estate . . . . .	\$1,064,625	\$1,119,063
Commercial – specialized . . . . .	409,351	388,955
Commercial – general . . . . .	659,323	557,371
Consumer:		
1-4 family residential . . . . .	589,851	566,400
Auto loans . . . . .	259,157	254,474
Other consumer . . . . .	62,092	64,936
Construction . . . . .	<u>100,103</u>	<u>103,855</u>
	3,144,502	3,055,054
Allowance for credit losses on loans . . . . .	<u>(45,131)</u>	<u>(43,237)</u>
Loans, net . . . . .	<u>\$3,099,371</u>	<u>\$3,011,817</u>

The Company has certain lending policies, underwriting standards, and procedures in place that are designed to maximize loan income with an acceptable level of risk. Management reviews and approves these policies, underwriting standards, and procedures on a regular basis and makes changes as appropriate. Management receives frequent reports related to loan originations, quality, concentrations, delinquencies, non-performing, and potential problem loans. Diversification in the loan portfolio is a means of managing risk associated with fluctuations in economic conditions, both by type of loan and geography.

*Commercial Real Estate* – Underwriting standards have been designed to determine whether the borrower possesses sound business ethics and practices, evaluate current and projected cash flows to determine the ability of the borrower to repay their obligations as agreed and ensure appropriate collateral is obtained to secure the loan. Commercial real estate loans are underwritten primarily based on projected cash flows for income-producing properties and collateral values for non-income-producing properties. The repayment of these loans is generally dependent on the successful operation of the property securing the loans or the sale or refinancing of the property. Real estate loans may be adversely affected by conditions in the real estate markets or in the general economy. The properties securing the Company’s real estate portfolio are diversified by type and geographic location. This diversity helps reduce the exposure to adverse economic events that affect any single market or industry.

*Commercial – General and Specialized* – Commercial loans are underwritten after evaluating and understanding the borrower’s ability to operate profitably. Underwriting standards have been designed to determine whether the borrower possesses sound business ethics and practices, evaluate current and projected cash flows to determine the ability of the borrower to repay their obligations, as agreed and ensure appropriate collateral is obtained to secure the loan. Commercial loans are primarily made based on the identified cash flows of the borrower and, secondarily, on the underlying collateral provided by the borrower. Most commercial loans are secured by the assets being financed or other business assets, such as real estate, accounts receivable, or inventory, and typically include personal guarantees. Owner-occupied real estate is included in commercial loans, as the repayment of these loans is generally dependent on the operations of the commercial borrower’s business rather than on income-producing properties or the sale of the properties. Commercial loans are grouped into two distinct sub-categories: specialized and general. Commercial related segments that are considered “specialized” include agricultural production and real estate loans, energy loans, and finance, investment, and insurance loans. Commercial related segments that contain a broader diversity of borrowers, sub-industries, or serviced industries are grouped into the “general category.” These include goods, services, restaurant & retail, construction, and other industries. Performance of these loans is subject to operating and cash flow results of the borrower, with risk in the volatility of operating results for particular industries.

*Consumer* – Loans to consumers include 1-4 family residential loans, auto loans, and other loans for recreational vehicles or other purposes. The Company utilizes a computer-based credit scoring analysis to supplement its policies and procedures in underwriting consumer loans. The Company’s loan policy addresses types of consumer loans that may be originated and the collateral, if secured, which must be perfected. The relatively smaller individual dollar amounts of consumer loans that are spread over numerous individual borrowers also minimizes the Company’s risk. The Company generally requires mortgage title insurance and hazard insurance on 1-4 family residential loans. All consumer loans are generally dependent on the risk characteristics of the borrower’s ability to repay the loan, a consideration of the debt to income ratio, employment and income stability, the loan-to-value ratio, and the age, condition and marketability of the collateral.

*Construction* – Loans for residential construction are for single-family properties to developers, builders, or end-users. These loans are underwritten based on estimates of costs and completed value of the project. Funds are advanced based on estimated percentage of completion for the project. Performance of these loans is affected by economic conditions as well as the ability to control costs of the projects.

The commercial real estate and construction categories comprise the Company’s nonowner-occupied real estate loans. Total nonowner-occupied real estate loans were \$1.16 billion at December 31, 2025, and \$1.22 billion at December 31, 2024.

The following tables detail the activity in the ACL for loans for the years ended December 31, 2025, 2024, and 2023 (dollars in thousands). Allocation of a portion of the ACL to one category of loans does not preclude its availability to absorb losses in other categories.

	<u>Beginning Balance</u>	<u>Provision for Credit Losses</u>	<u>Charge-offs</u>	<u>Recoveries</u>	<u>Ending Balance</u>
<u>For the year ended December 31, 2025</u>					
Commercial real estate . . . . .	\$15,973	\$ (218)	\$ (541)	\$ —	\$15,214
Commercial – specialized . . . . .	4,640	464	—	127	5,231
Commercial – general . . . . .	6,874	1,050	(883)	407	7,448
Consumer:					
1-4 family residential . . . . .	9,677	1,592	(307)	141	11,103
Auto loans . . . . .	3,015	1,165	(1,349)	202	3,033
Other consumer . . . . .	1,115	868	(1,066)	233	1,150
Construction . . . . .	<u>1,943</u>	<u>4</u>	<u>—</u>	<u>5</u>	<u>1,952</u>
	<u>\$43,237</u>	<u>\$4,925</u>	<u>\$(4,146)</u>	<u>\$1,115</u>	<u>\$45,131</u>

<u>For the year ended December 31, 2024</u>					
Commercial real estate . . . . .	\$15,808	\$ 207	\$ (87)	\$ 45	\$15,973
Commercial – specialized . . . . .	4,020	540	—	80	4,640
Commercial – general . . . . .	6,391	1,393	(1,082)	172	6,874
Consumer:					
1-4 family residential . . . . .	9,177	669	(175)	6	9,677
Auto loans . . . . .	3,601	465	(1,186)	135	3,015
Other consumer . . . . .	968	1,204	(1,257)	200	1,115
Construction . . . . .	<u>2,391</u>	<u>(138)</u>	<u>(315)</u>	<u>5</u>	<u>1,943</u>
	<u>\$42,356</u>	<u>\$4,340</u>	<u>\$(4,102)</u>	<u>\$ 643</u>	<u>\$43,237</u>

	<u>Beginning Balance</u>	<u>Impact of CECL Adoption</u>	<u>Provision for Credit Losses</u>	<u>Charge-offs</u>	<u>Recoveries</u>	<u>Ending Balance</u>
<u>For the year ended December 31, 2023</u>						
Commercial real estate . . . . .	\$13,029	\$ 827	\$1,952	\$ —	\$ —	\$15,808
Commercial – specialized . . . . .	3,425	33	398	(11)	175	4,020
Commercial – general . . . . .	9,215	(2,574)	42	(469)	177	6,391
Consumer:						
1-4 family residential . . . . .	6,194	1,700	1,278	(1)	6	9,177
Auto loans . . . . .	3,926	(332)	698	(888)	197	3,601
Other consumer . . . . .	1,376	(235)	688	(1,140)	279	968
Construction . . . . .	<u>2,123</u>	<u>683</u>	<u>(96)</u>	<u>(319)</u>	<u>—</u>	<u>2,391</u>
	<u>\$39,288</u>	<u>\$ 102</u>	<u>\$4,960</u>	<u>\$(2,828)</u>	<u>\$834</u>	<u>\$42,356</u>

During the years ended December 31, 2025, 2024, and 2023 the Company recorded a provision for credit loss of \$5.2 million, \$4.3 and \$4.6 million, respectively, which was comprised of a provision for credit losses on loans of \$4.9 million, \$4.3 million, and \$5.0 respectively, and a provision for off-balance sheet credit exposures of \$270 thousand, \$(40) thousand, and \$(350) thousand, respectively.

The following table shows the Company's amortized cost and related ACL for individually evaluated collateral dependent loans by class using the fair value of collateral loss estimation methodology of evaluating expected credit losses at the dates indicated (dollars in thousands).

	<u>Equipment</u>	<u>Real Estate</u>	<u>Accounts Receivable</u>	<u>Total Loans Individually Evaluated</u>	<u>Total ACL for Individually Evaluated Loans</u>
<u>December 31, 2025</u>					
Commercial real estate . . . . .	\$ 462	\$ 941	\$—	\$ 1,403	\$112
Commercial – specialized . . . . .	289	255	—	544	—
Commercial – general . . . . .	1,086	2,869	—	3,955	275
Consumer:					
1-4 family residential . . . . .	—	—	—	—	—
Auto loans . . . . .	—	—	—	—	—
Other consumer . . . . .	—	—	—	—	—
Construction . . . . .	—	—	—	—	—
	<u>\$1,837</u>	<u>\$ 4,065</u>	<u>\$—</u>	<u>\$ 5,902</u>	<u>\$387</u>
<u>December 31, 2024</u>					
Commercial real estate . . . . .	\$ —	\$19,543	\$—	\$19,543	\$552
Commercial – specialized . . . . .	—	—	—	—	—
Commercial – general . . . . .	—	—	—	—	—
Consumer:					
1-4 family residential . . . . .	—	—	—	—	—
Auto loans . . . . .	—	—	—	—	—
Other consumer . . . . .	—	—	—	—	—
Construction . . . . .	—	1,575	—	1,575	—
	<u>\$ —</u>	<u>\$21,118</u>	<u>\$—</u>	<u>\$21,118</u>	<u>\$552</u>

The table below provides an age analysis on accruing past-due loans and nonaccrual loans at the dates indicated (dollars in thousands):

	<u>30-89 Days Past Due</u>	<u>90 Days or More Past Due</u>	<u>Total Nonaccrual</u>	<u>Nonaccrual with no ACL</u>
<u>December 31, 2025</u>				
Commercial real estate . . . . .	\$2,241	\$ 206	\$ 1,402	\$ 54
Commercial – specialized . . . . .	264	50	699	544
Commercial – general . . . . .	1,173	31	4,108	—
Consumer:				
1-4 Family residential . . . . .	1,221	1,750	845	—
Auto loans . . . . .	395	40	—	—
Other consumer . . . . .	765	80	16	—
Construction . . . . .	455	578	—	—
	<u>\$6,514</u>	<u>\$2,735</u>	<u>\$ 7,070</u>	<u>\$ 598</u>
<u>December 31, 2024</u>				
Commercial real estate . . . . .	\$ 594	\$ 96	\$19,543	\$ —
Commercial – specialized . . . . .	1,770	240	105	—
Commercial – general . . . . .	1,374	244	180	—
Consumer:				
1-4 Family residential . . . . .	1,966	1,042	676	—
Auto loans . . . . .	1,004	114	—	—
Other consumer . . . . .	1,125	185	23	—
Construction . . . . .	95	—	1,575	1,575
	<u>\$7,928</u>	<u>\$1,921</u>	<u>\$22,102</u>	<u>\$1,575</u>

## Credit Quality Indicators

The Company grades its loans on a thirteen-point grading scale. These grades fit in one of the following categories: (i) pass, (ii) special mention, (iii) substandard, (iv) doubtful, or (v) loss. Loans categorized as loss are charged-off immediately. The grading of loans reflects a judgment by the Company about the risks of default associated with the loan. The Company reviews the grades on loans as part of the Company's on-going monitoring of the credit quality of the loan portfolio. These risk ratings are assigned based on relevant information about the ability of the borrowers to service their debt such as: current financial information, historical payment experience, credit documentation, public information, and current economic trends, among other factors.

Pass loans have financial factors or nature of collateral that are considered reasonable credit risks in the normal course of lending and encompass several grades that are assigned based on varying levels of risk, ranging from credits that are secured by cash or marketable securities, to watch credits which have all the characteristics of an acceptable credit risk but warrant more than the normal level of monitoring.

Special mention loans have potential weaknesses that deserve management's close attention. If left uncorrected, these potential weaknesses may result in deterioration of repayment prospects for the loans at some future date.

Substandard loans are inadequately protected by the current net worth and paying capacity of the borrower or by the collateral pledged, if any. These loans have a well-defined weakness or weaknesses that jeopardize collection and present the distinct possibility that some loss will be sustained if the deficiencies are not corrected. A protracted workout on these credits is a distinct possibility. Prompt corrective action is therefore required to strengthen the Company's position, and/or to reduce exposure and to assure that adequate remedial measures are taken by the borrower. Credit exposure becomes more likely in such credits and a serious evaluation of the secondary support to the credit is performed. Substandard loans can be accruing or can be nonaccrual depending on the circumstances of the individual loans.

Doubtful loans have all the weaknesses inherent in substandard loans with the added characteristics that the weaknesses make collection or liquidation in full on the basis of currently existing facts, conditions, and values highly questionable and improbable. All doubtful loans are on nonaccrual.

In connection with the review of the Company's loan portfolio, management considers risk elements attributable to particular loan type or categories in assessing the quality of individual loans. The list of loans to be analyzed for individual evaluation consists of non-accrual loans over \$250 thousand. Interest income recognized using a cash-basis method on non-accrual loans for the year ended December 31, 2025 was not significant. In addition, the Company closely monitors substandard accruing loans over \$1 million, and past due accruing loans over \$100 thousand for possible individual evaluation. All other loans will be evaluated collectively in designated pools unless a loss exposure has been identified. Additional funds committed to be advanced on individually analyzed loans are not significant.

The following tables reflect the amortized cost basis in loans by credit quality indicator and origination year at the dates indicated, and gross charge-offs for the years ended December 31, 2025 and 2024, excluding loans held for sale. Loans acquired are shown in the table by origination year. The Company had an immaterial amount of revolving loans converted to term loans at December 31, 2025 and 2024.

(Dollars in thousands)	Term Loans Amortized Cost Basis by Origination Year December 31, 2025							Revolving Loans	Total
	2025	2024	2023	2022	2021	Prior			
<b>Commercial real estate:</b>									
Pass . . . . .	\$209,948	\$137,602	\$195,747	\$245,012	\$ 95,319	\$143,422	\$ 5,372	\$1,032,422	
Special mention . . . . .	—	2,825	7,343	81	166	1,095	483	11,993	
Substandard . . . . .	360	62	5,101	1,613	7,095	5,979	—	20,210	
Total commercial real estate loans . . . . .	<u>\$210,308</u>	<u>\$140,489</u>	<u>\$208,191</u>	<u>\$246,706</u>	<u>\$102,580</u>	<u>\$150,496</u>	<u>\$ 5,855</u>	<u>\$1,064,625</u>	
Year-to-date gross charge-offs . . . . .	\$ —	\$ —	\$ 541	\$ —	\$ —	\$ —	\$ —	\$ 541	
<b>Commercial – specialized:</b>									
Pass . . . . .	\$122,003	\$ 35,559	\$ 38,159	\$ 24,081	\$ 32,943	\$ 29,452	\$103,491	\$ 385,688	
Special mention . . . . .	4,572	8,076	799	1,042	1,734	830	3,770	20,823	
Substandard . . . . .	—	194	570	811	1,206	59	—	2,840	
Total commercial – specialized loans . . . . .	<u>\$126,575</u>	<u>\$ 43,829</u>	<u>\$ 39,528</u>	<u>\$ 25,934</u>	<u>\$ 35,883</u>	<u>\$ 30,341</u>	<u>\$107,261</u>	<u>\$ 409,351</u>	
Year-to-date gross charge-offs . . . . .	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	
<b>Commercial – general:</b>									
Pass . . . . .	\$178,827	\$103,310	\$ 51,335	\$ 84,327	\$ 43,179	\$ 79,605	\$ 92,158	\$ 632,741	
Special mention . . . . .	60	2,110	12,127	—	1,011	473	—	15,781	
Substandard . . . . .	40	758	1,615	1,281	5,749	1,116	242	10,801	
Total commercial – general loans . . . . .	<u>\$178,927</u>	<u>\$106,178</u>	<u>\$ 65,077</u>	<u>\$ 85,608</u>	<u>\$ 49,939</u>	<u>\$ 81,194</u>	<u>\$ 92,400</u>	<u>\$ 659,323</u>	
Year-to-date gross charge-offs . . . . .	\$ —	\$ 245	\$ 164	\$ 116	\$ 63	\$ 245	\$ 50	\$ 883	
<b>Consumer: 1-4 family residential:</b>									
Pass . . . . .	\$ 95,677	\$ 69,844	\$ 92,148	\$137,702	\$ 77,474	\$ 96,393	\$ 4,010	\$ 573,248	
Special mention . . . . .	—	—	621	428	5,061	—	—	6,110	
Substandard . . . . .	214	3,095	1,573	1,067	604	3,940	—	10,493	
Total consumer: 1-4 family residential loans . . . . .	<u>\$ 95,891</u>	<u>\$ 72,939</u>	<u>\$ 94,342</u>	<u>\$139,197</u>	<u>\$ 83,139</u>	<u>\$100,333</u>	<u>\$ 4,010</u>	<u>\$ 589,851</u>	
Year-to-date gross charge-offs . . . . .	\$ —	\$ —	\$ 31	\$ —	\$ 215	\$ 61	\$ —	\$ 307	
<b>Consumer: auto loans:</b>									
Pass . . . . .	\$115,240	\$ 48,236	\$ 42,397	\$ 39,896	\$ 11,045	\$ 2,015	\$ —	\$ 258,829	
Special mention . . . . .	—	—	—	—	—	—	—	—	
Substandard . . . . .	—	44	70	122	75	17	—	328	
Total consumer: auto loans . . . . .	<u>\$115,240</u>	<u>\$ 48,280</u>	<u>\$ 42,467</u>	<u>\$ 40,018</u>	<u>\$ 11,120</u>	<u>\$ 2,032</u>	<u>\$ —</u>	<u>\$ 259,157</u>	
Year-to-date gross charge-offs . . . . .	\$ 29	\$ 243	\$ 367	\$ 477	\$ 198	\$ 35	\$ —	\$ 1,349	
<b>Consumer: other consumer:</b>									
Pass . . . . .	\$ 27,912	\$ 12,521	\$ 6,704	\$ 7,014	\$ 2,223	\$ 4,096	\$ 1,534	\$ 62,004	
Special mention . . . . .	—	—	—	—	—	—	—	—	
Substandard . . . . .	16	13	—	16	10	33	—	88	
Total consumer: other consumer loans . . . . .	<u>\$ 27,928</u>	<u>\$ 12,534</u>	<u>\$ 6,704</u>	<u>\$ 7,030</u>	<u>\$ 2,233</u>	<u>\$ 4,129</u>	<u>\$ 1,534</u>	<u>\$ 62,092</u>	
Year-to-date gross charge-offs <sup>(1)</sup> . . . . .	\$ 510	\$ 203	\$ 44	\$ 107	\$ 49	\$ 152	\$ 1	\$ 1,066	
<b>Construction:</b>									
Pass . . . . .	\$ 71,154	\$ 24,768	\$ 2,505	\$ 570	\$ —	\$ —	\$ —	\$ 98,997	
Special mention . . . . .	—	—	—	—	—	—	—	—	
Substandard . . . . .	—	—	1,106	—	—	—	—	1,106	
Total construction loans . . . . .	<u>\$ 71,154</u>	<u>\$ 24,768</u>	<u>\$ 3,611</u>	<u>\$ 570</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 100,103</u>	
Year-to-date gross charge-offs . . . . .	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	

(1) Includes \$498 thousand in charged-off demand deposit overdrafts reported as 2025 originations.

**Term Loans**  
**Amortized Cost Basis by Origination Year**  
**December 31, 2024**

(Dollars in thousands)	2024	2023	2022	2021	2020	Prior	Revolving Loans	Total
<b>Commercial real estate:</b>								
Pass . . . . .	\$164,205	\$233,047	\$300,828	\$126,548	\$43,628	\$175,319	\$ 6,417	\$1,049,992
Special mention . . . . .	—	—	—	32,243	441	5,464	483	38,631
Substandard . . . . .	—	—	147	25,164	3,125	2,004	—	30,440
Total commercial real estate loans . . . . .	<u>\$164,205</u>	<u>\$233,047</u>	<u>\$300,975</u>	<u>\$183,955</u>	<u>\$47,194</u>	<u>\$182,787</u>	<u>\$ 6,900</u>	<u>\$1,119,063</u>
Current period gross charge-offs . . . . .	\$ —	\$ —	\$ 65	\$ —	\$ —	\$ 22	\$ —	\$ 87
<b>Commercial – specialized:</b>								
Pass . . . . .	\$103,288	\$ 60,881	\$ 37,940	\$ 41,721	\$15,678	\$ 28,488	\$98,092	\$ 386,088
Special mention . . . . .	214	—	1,600	—	—	—	—	1,814
Substandard . . . . .	510	—	85	84	297	77	—	1,053
Total commercial – specialized loans . . . . .	<u>\$104,012</u>	<u>\$ 60,881</u>	<u>\$ 39,625</u>	<u>\$ 41,805</u>	<u>\$15,975</u>	<u>\$ 28,565</u>	<u>\$98,092</u>	<u>\$ 388,955</u>
Current period gross charge-offs . . . . .	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
<b>Commercial – general:</b>								
Pass . . . . .	\$107,947	\$ 72,500	\$109,808	\$ 65,564	\$29,808	\$ 82,909	\$78,321	\$ 546,857
Special mention . . . . .	—	—	960	554	—	499	200	2,213
Substandard . . . . .	98	463	2,405	4,427	19	805	84	8,301
Total commercial – general loans . . . . .	<u>\$108,045</u>	<u>\$ 72,963</u>	<u>\$113,173</u>	<u>\$ 70,545</u>	<u>\$29,827</u>	<u>\$ 84,213</u>	<u>\$78,605</u>	<u>\$ 557,371</u>
Year-to-date gross charge-offs . . . . .	\$ —	\$ 199	\$ 466	\$ 17	\$ —	\$ 134	\$ 266	\$ 1,082
<b>Consumer: 1-4 family residential:</b>								
Pass . . . . .	\$ 87,266	\$101,022	\$150,358	\$ 91,929	\$49,057	\$ 73,730	\$ 5,800	\$ 559,162
Special mention . . . . .	—	—	—	—	—	—	—	—
Substandard . . . . .	—	810	284	1,057	225	4,812	50	7,238
Total consumer: 1-4 family residential loans . . . . .	<u>\$ 87,266</u>	<u>\$101,832</u>	<u>\$150,642</u>	<u>\$ 92,986</u>	<u>\$49,282</u>	<u>\$ 78,542</u>	<u>\$ 5,850</u>	<u>\$ 566,400</u>
Year-to-date gross charge-offs . . . . .	\$ —	\$ —	\$ 121	\$ 51	\$ —	\$ 3	\$ —	\$ 175
<b>Consumer: auto loans:</b>								
Pass . . . . .	\$ 70,621	\$ 72,009	\$ 76,412	\$ 25,869	\$ 7,293	\$ 1,931	\$ —	\$ 254,135
Special mention . . . . .	—	—	—	—	—	—	—	—
Substandard . . . . .	21	28	82	179	4	25	—	339
Total consumer: auto loans . . . . .	<u>\$ 70,642</u>	<u>\$ 72,037</u>	<u>\$ 76,494</u>	<u>\$ 26,048</u>	<u>\$ 7,297</u>	<u>\$ 1,956</u>	<u>\$ —</u>	<u>\$ 254,474</u>
Year-to-date gross charge-offs . . . . .	\$ 23	\$ 386	\$ 519	\$ 198	\$ 25	\$ 35	\$ —	\$ 1,186
<b>Consumer: other consumer:</b>								
Pass . . . . .	\$ 23,665	\$ 12,969	\$ 14,790	\$ 5,477	\$ 1,232	\$ 5,382	\$ 1,324	\$ 64,839
Special mention . . . . .	—	—	—	—	—	—	—	—
Substandard . . . . .	—	—	8	47	—	42	—	97
Total consumer: other consumer loans . . . . .	<u>\$ 23,665</u>	<u>\$ 12,969</u>	<u>\$ 14,798</u>	<u>\$ 5,524</u>	<u>\$ 1,232</u>	<u>\$ 5,424</u>	<u>\$ 1,324</u>	<u>\$ 64,936</u>
Year-to-date gross charge-offs <sup>(1)</sup> . . . . .	\$ 469	\$ 308	\$ 245	\$ 43	\$ 29	\$ 145	\$ 18	\$ 1,257
<b>Construction:</b>								
Pass . . . . .	\$ 65,920	\$ 30,572	\$ 2,172	\$ 2,630	\$ —	\$ —	\$ 891	\$ 102,185
Special mention . . . . .	—	—	—	—	—	—	—	—
Substandard . . . . .	—	1,190	480	—	—	—	—	1,670
Total construction loans . . . . .	<u>\$ 65,920</u>	<u>\$ 31,762</u>	<u>\$ 2,652</u>	<u>\$ 2,630</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 891</u>	<u>\$ 103,855</u>
Year-to-date gross charge-offs . . . . .	\$ —	\$ 315	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 315

(1) Includes \$457 thousand in charged-off demand deposit overdrafts reported as 2024 originations.

Occasionally, the Company modifies loans to borrowers in financial distress by providing principal forgiveness, term extensions, an other than insignificant payment delay, or interest rate reduction. When principal forgiveness is provided, the amount of forgiveness is charged-off against the allowance for credit losses. Typically, one type of concession, such as term extension, is granted initially. If the borrower continues to experience financial difficulty, another concession, such as principal forgiveness, may be granted. In some cases, the Company provides multiple types of concessions on one loan.

The following table presents the amortized cost basis of loans at the dates indicated that were both experiencing financial difficulty and modified during the years ended December 31, 2025 and 2024, by class and by type of modification. The percentage of the amortized cost basis of loans that were modified to borrowers in financial distress as compared to the amortized cost basis of each class of financing receivable is also presented below (dollars in thousands):

	<u>Payment Delay</u>	<u>Term Extension</u>	<u>Rate Reduction</u>	<u>Term Extension and Payment Delay</u>	<u>Term Extension and Interest Rate Reduction</u>	<u>Payment Delay, Term Extension, and Interest Rate Reduction</u>	<u>Total % Class of Financing Receivable</u>
<u>December 31, 2025</u>							
Commercial real estate . . . . .	\$ —	\$ 124	\$ —	\$ 601	\$—	\$—	0.07%
Commercial – specialized . . .	—	—	—	95	—	—	0.02%
Commercial – general . . . . .	—	900	403	4,048	—	7	0.81%
Consumer:							
1-4 family . . . . .	—	131	—	—	30	—	0.03%
Auto loans . . . . .	41	30	—	29	—	3	0.04%
Other consumer . . . . .	—	—	—	14	—	—	0.02%
Construction . . . . .	—	527	—	—	—	—	0.53%
	<u>\$ 41</u>	<u>\$1,712</u>	<u>\$403</u>	<u>\$4,787</u>	<u>\$30</u>	<u>\$10</u>	0.22%
<u>December 31, 2024</u>							
Commercial real estate . . . . .	\$ 74	\$ 65	\$ —	\$ —	\$—	\$—	0.01%
Commercial – specialized . . .	13	—	—	—	—	—	—
Commercial – general . . . . .	—	428	—	11	29	47	0.09%
Consumer:							
1-4 family . . . . .	322	—	—	187	—	—	0.09%
Auto loans . . . . .	—	—	—	—	—	—	—
Other consumer . . . . .	—	—	—	—	—	—	—
Construction . . . . .	—	—	818	1,670	—	—	2.40%
	<u>\$409</u>	<u>\$ 493</u>	<u>\$818</u>	<u>\$1,868</u>	<u>\$29</u>	<u>\$47</u>	0.12%

The Company closely monitors the performance of loans that are modified to borrowers experiencing financial difficulty to understand the effectiveness of its modification efforts. The following presents the performance of such loans at the dates indicated that have been modified in the years ended December 31, 2025 and 2024 (dollars in thousands):

	<u>30-89 Days Past Due</u>	<u>90 Days or More Past Due and Still Accruing</u>	<u>Nonaccrual</u>
<u>December 31, 2025</u>			
Commercial real estate . . . . .	\$ 725	\$—	\$ —
Commercial – specialized . . . . .	—	—	95
Commercial – general . . . . .	577	—	3,998
Consumer:			
1-4 Family residential . . . . .	—	—	—
Auto loans . . . . .	30	—	—
Other consumer . . . . .	—	—	—
Construction . . . . .	—	—	—
	<u>\$1,332</u>	<u>\$—</u>	<u>\$4,093</u>

	<b>30-89 Days Past Due</b>	<b>90 Days or More Past Due and Still Accruing</b>	<b>Nonaccrual</b>
<u>December 31, 2024</u>			
Commercial real estate . . . . .	\$ 74	\$ —	\$ —
Commercial – specialized. . . . .	—	—	13
Commercial – general. . . . .	59	82	—
Consumer:			
1-4 Family residential. . . . .	—	60	—
Auto loans. . . . .	—	—	—
Other consumer. . . . .	—	—	—
Construction . . . . .	<u>95</u>	<u>—</u>	<u>1,575</u>
	<u>\$228</u>	<u>\$142</u>	<u>\$1,588</u>

The following table presents the financial effects of the loan modifications presented above to borrowers experiencing financial difficulty for the years ended December 31, 2025 and 2024 (dollars in thousands):

	<b>Weighted- Average Interest Rate Reduction</b>	<b>Weighted- Average Term Extension (Months)</b>
<u>December 31, 2025</u>		
Commercial real estate . . . . .	—	9
Commercial – specialized. . . . .	—	11
Commercial – general. . . . .	9.10%	7
Consumer:		
1-4 Family residential. . . . .	0.25%	3
Auto loans. . . . .	1.20%	18
Other consumer. . . . .	—	5
Construction . . . . .	—	3
<u>December 31, 2024</u>		
Commercial real estate . . . . .	—	12
Commercial – specialized. . . . .	—	—
Commercial – general. . . . .	0.82%	14
Consumer:		
1-4 Family residential. . . . .	—	10
Auto loans. . . . .	—	—
Other consumer. . . . .	—	—
Construction . . . . .	4.25%	5

On an ongoing basis, the performance of modified loans is monitored for subsequent payment default. Payment default is defined as movement to nonperforming status, foreclosure, or charge-off. During the year ended December 31, 2025, the Company had \$108 thousand in loans made to borrowers experiencing financial difficulty that were modified during the year that subsequently defaulted. During the year ended December 31, 2024, the Company had no loans made to borrowers experiencing financial difficulty that were modified during the year that subsequently defaulted. During the year ended December 31, 2023, the Company had \$297 thousand in loans made to borrowers experiencing financial difficulty that were modified during the year that subsequently defaulted.

Upon the Company’s determination that a modified loan has subsequently been deemed to not be fully collectible, the uncollectible amount is written off. Therefore, the amortized cost basis of the loan is reduced by the uncollectible amount and the allowance for credit losses is adjusted by the same amount.

## 5. FORECLOSED ASSETS

Foreclosed assets activity was as follows for the periods presented below (dollars in thousands):

	For the Year Ended December 31,		
	2025	2024	2023
Beginning balance	\$ 530	\$ 912	\$ 169
Additions	3,568	1,927	2,302
Sales, net	(2,249)	(2,201)	(1,417)
Current year valuation write-down	(100)	(108)	(142)
Ending balance	<u>\$ 1,749</u>	<u>\$ 530</u>	<u>\$ 912</u>

Activity in the valuation allowance was as follows (dollars in thousands):

	For the Year Ended December 31,		
	2025	2024	2023
Beginning balance	\$108	\$ 142	\$ —
Current year valuation write-down	100	108	142
Reduction from sales	—	(142)	—
Ending balance	<u>\$208</u>	<u>\$ 108</u>	<u>\$142</u>

Net expenses related to foreclosed assets include the following for the periods presented below (dollars in thousands):

	For the Year Ended December 31,		
	2025	2024	2023
Net loss on sales	\$ 2	\$ 25	\$ —
Current year valuation write-down	100	108	142
Operating expenses, net of rental income	61	136	42
Foreclosed assets expense, net	<u>\$163</u>	<u>\$269</u>	<u>\$184</u>

## 6. PREMISES AND EQUIPMENT

Detail of premises and equipment at year-end follows (dollars in thousands):

	December 31,	
	2025	2024
Land	\$ 9,304	\$ 9,514
Buildings and improvements	66,476	66,707
Furniture and equipment	48,435	47,166
Construction in process	2,422	1,365
	126,637	124,752
Less accumulated depreciation	(75,074)	(71,801)
Premises and equipment, net	<u>\$ 51,563</u>	<u>\$ 52,951</u>

Depreciation expense for the years ended December 31, 2025, 2024 and 2023 was approximately \$5.1 million, \$5.3 million, and \$5.1 million, respectively.

## 7. LEASES

### Lessee Arrangements

The Company leases space, primarily for branch facilities and small equipment under operating leases. The Company's leases often include one or more options to renew at the Company's discretion, and some of the Company's leases include options to terminate within one year. When it is reasonably certain that the Company will exercise the option to renew or extend the lease term, that option is included in estimating the value of the ROU asset and lease

liability. The Company's leases contain customary restrictions and covenants and do not contain any residual value guarantees. The Company has certain intercompany leases and subleases between its subsidiaries, and these transactions and balances have been eliminated in consolidation and are not reflected in the tables and information presented below. As of December 31, 2025 and 2024, the Company had no finance leases.

The balance sheet components of the Company's leases at year-end are as follows (in thousands):

	<u>December 31,</u> <u>2025</u>	<u>December 31,</u> <u>2024</u>
Operating lease right of use assets (included in Other assets) . . . . .	\$6,961	\$7,968
Operating lease liabilities (included in Accrued expenses and other liabilities) . . . . .	7,933	8,906

The Company does not generally enter into leases which contain variable payments, other than due to the passage of time. Operating lease costs, including short-term lease costs were \$2.4 million, \$2.4 million and \$2.9 million, respectively, for the years ended December 31, 2025, 2024 and 2023, respectively.

Supplemental cash flow information related to leases is as follows (in thousands):

	<u>Year Ended December 31,</u>	
	<u>2025</u>	<u>2024</u>
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows used in operating leases . . . . .	\$1,685	\$1,906
Right-of-use assets obtained in exchange for new lease obligations:		
Operating leases . . . . .	\$ 237	\$ 636

For operating leases, the Company's weighted average remaining lease terms and weighted average discount rate was 8.79 years and 5.65%, respectively, as of December 31, 2025, and 9.22 years and 5.64%, respectively, as of December 31, 2024.

Future undiscounted lease payments at December 31, 2025, under operating lease agreements, are presented below (in thousands).

2026 . . . . .	\$ 1,621
2027 . . . . .	1,498
2028 . . . . .	1,320
2029 . . . . .	1,151
2030 . . . . .	844
Thereafter . . . . .	<u>3,669</u>
Total minimum lease payments . . . . .	10,103
Less: Amount representing interest . . . . .	<u>(2,170)</u>
Lease liabilities . . . . .	<u>\$ 7,933</u>

As of December 31, 2025, the Company had no significant additional operating leases that have not yet commenced.

Lessors Arrangements

The Company leases certain facilities and office space under operating lease agreements to outside parties. Operating lease income for the years ended December 31, 2025, 2024, and 2023 was \$895 thousand, \$883 thousand, and \$839 thousand, respectively, and is included in occupancy and equipment, net in the Consolidated Statements of Comprehensive Income.

## 8. GOODWILL AND INTANGIBLES

The Company had goodwill of \$19.3 million at December 31, 2025 and 2024.

Other intangible assets, which consisted of core deposit intangibles at the dates indicated are summarized below (dollars in thousands):

	<u>December 31,</u>	
	<u>2025</u>	<u>2024</u>
Amortized intangible assets:		
Core deposit intangible . . . . .	\$ 6,679	\$ 6,679
Less: Accumulated amortization . . . . .	<u>(5,546)</u>	<u>(4,959)</u>
Other intangible assets, net . . . . .	<u>\$ 1,133</u>	<u>\$ 1,720</u>

Amortization expense for other intangibles for the years ended December 31, 2025, 2024, and 2023 totaled \$0.6 million, \$0.7 million, and \$1.0 million, respectively. The estimated amount of amortization expense for core deposit intangibles to be recognized over the next five years is as follows (dollars in thousands):

2026 . . . . .	\$465
2027 . . . . .	344
2028 . . . . .	223
2029 . . . . .	101
2030 . . . . .	—

## 9. MORTGAGE SERVICING RIGHTS

The following table reflects the changes in fair value of the Company's mortgage servicing rights asset included in the Consolidated Balance Sheets, and other information related to the serviced portfolio for the periods or dates presented (dollars in thousands):

	<u>Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
Beginning balance . . . . .	\$26,292	\$26,569	\$27,474
Additions . . . . .	1,080	958	1,470
Valuation adjustment . . . . .	<u>(3,331)</u>	<u>(1,235)</u>	<u>(2,375)</u>
Ending balance . . . . .	<u>\$24,041</u>	<u>\$26,292</u>	<u>\$26,569</u>

	<u>December 31,</u>	
	<u>2025</u>	<u>2024</u>
Mortgage loans serviced for others . . . . .	\$1,810,579	\$1,903,854
Mortgage servicing rights assets as a percentage of serviced mortgage loans . . . . .	1.33%	1.38%

The following table reflects the key assumptions used in measuring the fair value of the Company's mortgage servicing rights as of the dates indicated:

	<u>December 31,</u>	
	<u>2025</u>	<u>2024</u>
Weighted average constant prepayment rate . . . . .	8.81%	7.16%
Weighted average discount rate . . . . .	9.70%	10.17%
Weighted average life in years . . . . .	7.43	8.09

## 10. DEPOSITS

Time deposits that met or exceeded the Federal Deposit Insurance Corporation (“FDIC”) Insurance limit of \$250,000 were \$200.6 million and \$208.8 million at December 31, 2025 and 2024, respectively.

The scheduled maturities of time deposits at December 31, 2025 follows (dollars in thousands):

2026	\$411,974
2027	11,066
2028	4,339
2029	1,776
2030	2,208
Thereafter	72
	<u>\$431,435</u>

## 11. BORROWING ARRANGEMENTS

### Short-term Borrowings

There were no balances as of December 31, 2025 and 2024 related to federal funds purchased or FHLB short-term advances. Federal funds purchased are short-term borrowings that generally have one-day maturities.

### Lines of Credit

The bank subsidiary has a line of credit with FHLB. The amount of the line is determined by FHLB on a quarterly basis. The line is primarily used to purchase Federal funds or to secure letters of credit to pledge as collateral against certain public deposits. The line is collateralized by a blanket floating lien on all first mortgage loans and commercial real estate loans as well as all FHLB stock, which has a carrying amount of \$2.2 million and \$3.1 million at December 31, 2025 and 2024. The available capacity of the line was \$1.3 billion and \$1.1 billion with no outstanding borrowings at December 31, 2025 and 2024, respectively.

The bank subsidiary also has a line of credit with the Federal Reserve Bank of Dallas (“FRB”). The amount of the line is determined on a monthly basis by FRB. The line is collateralized by a blanket floating lien on all agriculture, commercial, and consumer loans. The amount of the line was \$659.7 million and \$654.0 million at December 31, 2025 and 2024, respectively. This line was not used at December 31, 2025 or 2024.

The bank subsidiary also has uncollateralized lines of credit with multiple banks. The total amount of the lines was \$140.0 million as of December 31, 2025 and 2024. These lines were not used at December 31, 2025 or 2024.

### Notes Payable and Other Borrowings

The bank had no FHLB advances outstanding at December 31, 2025 or 2024.

### Junior Subordinated Deferrable Interest Debentures and Trust Preferred Securities

The Company established grantor trusts (“trusts”) that issued obligated mandatorily redeemable preferred securities (“TPS”); the Company issued junior subordinated deferrable interest debentures (debentures) to the trusts. The trusts are not consolidated and the debentures issued by the Company to the trusts are reflected in the Consolidated Balance Sheets. The Company records interest expense on the debentures in its consolidated financial statements.

The common capital securities issued by the trusts (\$1.4 million) are included in other assets in the Consolidated Balance Sheets under the equity method of accounting. The amount of the capital securities represents the Company’s maximum exposure to loss.

The Company is required by the Federal Reserve to maintain certain levels of capital for bank regulatory purposes. The debentures issued by the trusts to the Company, less the common capital securities of the trusts, continue to qualify as Tier 1 capital, subject to limitation to 25% of Tier 1 capital, under guidance issued by the Federal Reserve.

Although the trusts are not consolidated in these consolidated financial statements, the TPS remain outstanding with terms substantially the same as the debentures. The Company’s interest payments on its debentures are the sole source of repayment for the TPS. Additionally, the Company guarantees payment of interest and principal on the TPS.

The terms of the debentures and TPS allow for interest to be deferred for up to five years consecutively. During this time, shareholder dividends are not allowed to be paid.

The following table is a detail of the debentures and TPS at December 31, 2025 (dollars in thousands):

	Issue Date	Amount of TPS	Amount of Debentures	Stated Maturity Date of TPS and Debentures <sup>(1)</sup>	Interest Rate of TPS and Debentures <sup>(2)(3)</sup>
SPFCT III. . . . .	2004	\$10,000	\$10,310	2034	3-mo. CME Term SOFR + 291bps; 6.77%
SPFCT IV. . . . .	2005	20,000	20,619	2035	3-mo. CME Term SOFR + 165bps; 5.37%
SPFCT V . . . . .	2007	15,000	15,464	2037	3-mo. CME Term SOFR + 176bps; 5.48%
Total . . . . .		<u>\$45,000</u>	<u>\$46,393</u>		

(1) May be redeemed five years from the issue date, the Company has no current plans to redeem; (2) Interest payable quarterly with principal due at maturity; (3) Rate as of last reset date.

### Subordinated Debt

In December 2018, the Company issued \$26.5 million in subordinated notes. Notes totaling \$12.4 million (the “2028 Notes”) had a maturity date of December 2028 and a weighted average fixed rate of 5.74% for the first five years. The remaining \$14.1 million of notes have a maturity date of December 2030 and a weighted average fixed rate of 6.41% for the first seven years. After the fixed rate period, all notes will float at the *Wall Street Journal* prime rate, with a floor of 4.0% and a ceiling of 7.5%. These notes pay interest quarterly, are unsecured, and may be called by the Company at any time after the remaining maturity is five years or less. Additionally, these notes are intended to qualify for Tier 2 capital treatment, subject to regulatory limitations.

On November 8, 2023, the Company notified holders of its 2028 Notes that it had elected to redeem all the outstanding 2028 Notes effective on December 15, 2023 (the “Redemption Date”). Each of the 2028 Notes were redeemed pursuant to the terms of the Indenture, dated as of December 14, 2018, between the Company and Argent Trust Company, N.A., as trustee for the 2028 Notes (the “Trustee”), at the redemption price totaling approximately \$12.4 million in aggregate principal amount, plus accrued and unpaid interest. As provided in the redemption notice, on the Redemption Date, the Trustee paid the relevant Redemption Price to the holders of 2028 Notes appearing on the books and records of the Trustee on the Redemption Date. The 2028 Notes ceased to represent the right to payment of principal and interest upon the payment to the holders of 2028 Notes by the Trustee representing the Redemption Price. The Company received all necessary regulatory approvals for the redemption of the 2028 Notes.

On September 29, 2020, the Company issued \$50.0 million in subordinated notes. Proceeds were reduced by approximately \$926 thousand in debt issuance costs. The notes had a maturity date of September 2030 with a fixed rate of 4.50% for the first five years. On August 25, 2025, the Company notified holders (the “Redemption Notice”) of these notes that it had elected to redeem all of these outstanding notes effective on September 30, 2025 (the “Redemption Date”). Each of these notes were redeemed pursuant to the terms of the Indenture, dated as of September 29, 2020, between the Company and UMB Bank, National Association, as trustee for these notes (the “Trustee”), at the redemption price totaling \$50.0 million in aggregate principal amount, plus accrued and unpaid interest (the “Redemption Price”). As provided in the Redemption Notice, on the Redemption Date, the Trustee paid the relevant Redemption Price to the holders of these notes appearing on the books and records of the Trustee on the Redemption Date. The notes ceased to represent the right to payment of principal and interest upon the payment to the holders of the notes by the Trustee representing the Redemption Price. The Company received all necessary regulatory approvals for the redemption of these notes.

As of December 31, 2025, the total amount of subordinated notes outstanding was \$14.1 million. As of December 31, 2024, the total amount of subordinated notes outstanding was \$64.1 million less approximately \$139 thousand of remaining debt issuance costs for a total balance of \$64.0 million.

## **12. EMPLOYEE BENEFITS**

The Company sponsors the City Bank 401(k) Plan (the “401(k) Plan”). Under the provisions of the 401(k) Plan, participants may elect to contribute pre-tax salary deferrals and direct investment of those salary deferrals among investments offered in the 401(k) Plan. The Company may elect to contribute a safe harbor match equal to 100% of the first 5% of the participants’ compensation contributed. The expense for Company contributions to the 401(k) Plan was \$1.9 million in 2025, \$1.8 million in 2024, and \$1.8 million in 2023.

Employee Health Benefits – The Company has a self-insured welfare benefit plan which provides health and dental benefits. For officers of the Company, there is no waiting period to be eligible, while there is a 60-day waiting period for all other employees. In addition, to be eligible, an employee must be scheduled to work on a full-time basis (at least 30 hours per week). The Company periodically evaluates the costs of the plan and determines the amount to be contributed by the Company and the amount, if any, to be contributed by the employee. Welfare benefit expense was approximately \$4.8 million, \$4.5 million, and \$4.4 million for the years ended December 31, 2025, 2024, and 2023, respectively. In addition, benefit obligations have been accrued and include reported claims payable and claims incurred but not reported, for approximately \$957 thousand and \$746 thousand as of December 31, 2025 and 2024, respectively. The Company has limited its risk exposure for these benefits through a stop-loss policy with an independent third party insurer which reimburses benefits paid that exceed \$200 thousand per participant per year.

Non-Qualified Plans – Certain Company executives, as determined by the Company’s Board from time-to-time, have post-retirement salary continuation agreements under an Executive Salary Continuation Plan. Retirement ages and retirement salary amounts are specified in each agreement. The Company accrues actuarial estimates of the costs of these benefits over the respective service periods; approximately \$13.9 million and \$13.7 million was accrued at December 31, 2025 and 2024, respectively. This plan is nonqualified, noncontributory, and unfunded. The charge to income for this plan during 2025, 2024, and 2023 was approximately \$1.0 million, \$1.1 million and, \$1.1 million, respectively.

## **13. STOCK-BASED COMPENSATION**

### Equity Incentive Plan

The 2019 Equity Incentive Plan (“Plan”) was approved by the Company’s Board of Directors on January 16, 2019 and by its shareholders on March 6, 2019. The purpose of the Plan is to: (i) attract and retain the best available personnel for positions of substantial responsibility, (ii) provide additional incentive to employees, directors and consultants, and (iii) promote the success of the Company’s business. This Plan permits the grant of incentive stock options, non-statutory stock options, stock appreciation rights, restricted stock, restricted stock units, performance units, performance shares, and other stock-based awards. The maximum aggregate number of shares of common stock that may be issued pursuant to all awards under the Plan was 5,413,184 at December 31, 2025. The maximum aggregate number of shares that may be issued under the Plan may be increased annually by up to 3% of the total issued and outstanding common shares of the Company at the beginning of each fiscal year.

The fair value of each option award is estimated on the date of grant using the Black-Scholes model that uses the assumptions noted in the table below. Expected volatilities are based on historical volatilities of the Company’s common stock and similar peer company averages. The Company uses historical data to estimate option exercise and post-vesting termination behavior. The expected term of options granted represents the period of time that options granted are expected to be outstanding, which takes in to account that the options are not transferable. The risk-free interest rate for the expected term of the option is based on the U.S. Treasury yield curve in effect at the time of the grant.

## Options

A summary of activity in the Plan during the year indicated is presented in the table below (dollars in thousands, except per share data):

	<u>Number of Shares</u>	<u>Weighted-Average Exercise Price</u>	<u>Weighted-Average Remaining Contractual Life in Years</u>	<u>Aggregate Intrinsic Value</u>
<u>Year Ended December 31, 2025</u>				
Outstanding at beginning of year: . . . . .	1,175,787	\$17.83		
Granted . . . . .	30,024	34.01		
Exercised . . . . .	(129,138)	12.54		
Forfeited . . . . .	—	—		
Expired . . . . .	—	—		
Balance at end of year . . . . .	<u>1,076,673</u>	<u>\$18.92</u>	<u>4.04</u>	<u>\$21,406</u>
Exercisable at end of period . . . . .	<u>1,010,403</u>	<u>\$18.13</u>	<u>3.77</u>	<u>\$20,888</u>
Vested at end of period . . . . .	<u>1,010,403</u>	<u>\$18.13</u>	<u>3.77</u>	<u>\$20,888</u>

A summary of assumptions used to calculate the fair values of the awards granted during the periods noted is presented below:

	<u>Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
Expected volatility . . . . .	41.21%	40.45%	39.13% to 39.68%
Expected dividend yield . . . . .	1.80%	1.80%	1.74% to 1.90%
Expected term (years) . . . . .	6.1	6.1	6.1 to 6.3
Risk-free interest rate . . . . .	4.43%	3.94%	3.91% to 3.98%
Weighted average grant date fair value . . . . .	\$13.35	\$11.10	\$10.26

The total intrinsic value of options exercised during the years ended December 31, 2025, 2024, and 2023 was \$3.3 million, \$3.3 million, and \$1.8 million, respectively.

## Restricted Stock Awards and Units

A summary of activity in the Plan during the year indicated is presented in the table below:

	<u>Number of Shares</u>	<u>Weighted-Average Grant Date Fair Value</u>
<u>Year Ended December 31, 2025</u>		
Outstanding at beginning of year: . . . . .	187,895	\$26.51
Granted . . . . .	73,488	34.30
Exercised . . . . .	(18,271)	29.86
Forfeited . . . . .	(2,077)	28.99
Balance at end of year . . . . .	<u>241,035</u>	<u>\$28.60</u>

Restricted stock units granted under the Plan typically vest from one to four years, but vesting periods may vary. Compensation expense for these grants will be recognized over the vesting period of the awards based on the fair value of the stock at the issue date. The total fair value of restricted stock units vested during the years ended December 31, 2025, 2024, and 2023 was \$546 thousand, \$643 thousand, and \$931 thousand, respectively.

For the years ended December 31, 2025, 2024, and 2023 the Company recorded stock-based compensation expense related to the Plan of \$2.6 million, \$2.3 million and \$2.2 million, respectively. The total unrecognized compensation cost for the awards outstanding under the Plan at December 31, 2025 was \$3.6 million and will be recognized over a weighted average remaining period of 1.63 years.

Employee Stock Purchase Plan – The Company maintains the South Plains Financial, Inc. 2023 Employee Stock Purchase Plan (the “ESPP”) offering eligible employees an opportunity to purchase shares of Company common stock at a 15% discount from the lesser of fair market value on the first or last day of each six-month offering period, beginning August 1, 2024. The ESPP provides for the purchase of up to an aggregate of one million shares of the

Company's common stock by the employees. A maximum of 1,200 shares per employee may be purchased per offering period. The ESPP benefit is treated as compensation to the employee, and the compensation expense will be recognized over the service period based on the grant date fair value of the rights determined at the beginning of the purchase period, adjusted for forfeitures and certain modifications. Stock-based compensation expense related to the ESPP was \$124 thousand and \$53 thousand for the years ended December 31, 2025 and 2024. At December 31, 2025 there was \$10 thousand of total unrecognized compensation expense related to estimated ESPP shares. These costs are expected to be recognized over a period of one month. As of December 31, 2025, 15,925 shares were issued under the ESPP.

A summary of assumptions used to calculate the grant date fair value of the ESPP rights for the period indicated during is presented below:

	<u>Year Ended December 31,</u>	
	<u>2025</u>	<u>2024</u>
Expected volatility . . . . .	29.24%	31.31%
Expected dividend yield . . . . .	1.78%	1.89%
Expected term (years) . . . . .	0.5	0.5
Risk-free interest rate . . . . .	4.12%	5.02%

#### 14. INCOME TAXES

The components of income tax expense (benefit) were as follows for the periods indicated (dollars in thousands):

	<u>Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
Current expense			
Federal . . . . .	\$16,105	\$14,184	\$16,192
State . . . . .	520	440	381
Deferred expense			
Federal . . . . .	<u>(1,023)</u>	<u>(1,049)</u>	<u>99</u>
Total . . . . .	<u>\$15,602</u>	<u>\$13,575</u>	<u>\$16,672</u>

Effective tax rates differ from the federal statutory rate of 21% applied to income before income taxes due to the following for the periods indicated (dollars in thousands):

	<u>Year Ended December 31,</u>					
	<u>2025</u>		<u>2024</u>		<u>2023</u>	
	<u>Amount</u>	<u>Rate</u>	<u>Amount</u>	<u>Rate</u>	<u>Amount</u>	<u>Rate</u>
Federal statutory rate times financial statement income . . . . .	\$15,555	21.0%	\$13,291	21.0%	\$16,678	21.0%
Effect of:						
Tax-exempt income . . . . .	(718)	(1.0)%	(701)	(1.1)%	(836)	(1.1)%
State taxes, net of federal benefit . . . . .	411	0.6%	348	0.6%	301	0.4%
Earnings from bank owned life insurance . . . . .	(343)	(0.5)%	(326)	(0.5)%	(279)	(0.4)%
Non-deductible expenses . . . . .	499	0.7%	648	1.0%	675	0.8%
Other, net . . . . .	<u>198</u>	<u>0.3%</u>	<u>315</u>	<u>0.5%</u>	<u>133</u>	<u>0.2%</u>
Total . . . . .	<u>\$15,602</u>	<u>21.1%</u>	<u>\$13,575</u>	<u>21.5%</u>	<u>\$16,672</u>	<u>20.9%</u>

Income taxes paid, net of refunds received, were as follows for the periods indicated (dollars in thousands):

	<u>Year Ended December 31,</u>		
	<u>2025</u>	<u>2024</u>	<u>2023</u>
Federal . . . . .	\$16,721	\$12,104	\$19,102
State . . . . .	472	431	286

Year-end deferred tax assets and liabilities were due to the following at year-end (dollars in thousands):

	<u>December 31,</u>	
	<u>2025</u>	<u>2024</u>
Deferred tax assets		
Allowance for credit losses . . . . .	\$ 9,478	\$ 9,080
Deferred compensation . . . . .	6,038	5,884
Leases . . . . .	204	197
Other real estate owned . . . . .	44	23
Nonaccrual loans . . . . .	111	320
Unrealized gain on available-for-sale securities . . . . .	14,708	19,273
Other . . . . .	<u>568</u>	<u>446</u>
Total deferred tax assets . . . . .	<u>31,151</u>	<u>35,223</u>
Deferred tax liabilities		
Depreciation . . . . .	(2,629)	(2,457)
Intangibles . . . . .	(260)	(401)
Prepaid expenses . . . . .	(625)	(704)
Mortgage servicing rights . . . . .	(5,049)	(5,521)
Other . . . . .	<u>(2,155)</u>	<u>(3,300)</u>
Total deferred tax liabilities . . . . .	<u>(10,718)</u>	<u>(12,383)</u>
Net deferred tax asset . . . . .	<u>\$ 20,433</u>	<u>\$ 22,840</u>

There was no valuation allowance for deferred tax assets recorded at December 31, 2025 and 2024 as management believed it was more likely than not that all of the deferred tax assets will be realized against deferred tax liabilities and projected future taxable income. There were no unrecognized tax benefits during any of the reported periods.

We file income tax returns in the U.S. federal jurisdiction. We are no longer subject to U.S. federal income tax examinations by tax authorities for years before 2022.

#### **15. RELATED-PARTY TRANSACTIONS**

Direct and indirect loans to executive officers, directors, significant stockholders and their related affiliates as of December 31, 2025 and 2024 aggregated approximately \$48.9 million and \$44.3 million, respectively. There were no charge-offs related to these loans in 2025 or 2024 and any advance and repayment activity was routine. Deposits from these related parties in the consolidated financial statements were not significant.

#### **16. OFF-BALANCE-SHEET ACTIVITIES, COMMITMENTS AND CONTINGENCIES**

*Financial instruments with off-balance-sheet risk* – The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and standby letters of credit. Such commitments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the Company’s consolidated financial statements. The Company’s exposure to credit loss is represented by the contractual amount of these commitments. The Company follows the same credit policies in making commitments as it does for recorded instruments.

Financial instruments whose contract amounts represent credit risk outstanding at year-end follow (dollars in thousands):

	<u>December 31,</u>	
	<u>2025</u>	<u>2024</u>
Commitments to grant loans and unfunded commitments under lines of credit . . . . .	\$554,286	\$537,688
Standby letters-of-credit . . . . .	30,681	18,696

Commitments to grant loans and extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and

may require payment of a fee. The commitments for lines of credit may expire without being drawn upon. Therefore, the total commitment amounts do not necessarily represent future cash requirements. The amount of collateral obtained, if it is deemed necessary by the Company, is based on management’s credit evaluation of the customer.

Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. Those letters of credit are primarily issued to support public and private borrowing arrangements. Essentially all letters of credit issued have expiration dates within one year. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan facilities to customers. The Company requires collateral supporting those commitments if deemed necessary.

*Litigation* – The Company is a defendant in legal actions arising from time to time in the normal course of business. Management believes that the ultimate liability, if any, arising from these matters will not materially affect the consolidated financial statements, based on information known as of the date the consolidated financial statements were available to be issued.

*FHLB Letters of Credit* – The Company may use FHLB letters of credit to pledge to certain public deposits. There were no FHLB letters of credit outstanding at December 31, 2025. At December 31, 2024, there was 75.0 million of FHLB letters of credit outstanding.

## 17. CAPITAL AND REGULATORY MATTERS

The Company and its bank subsidiary are subject to various regulatory capital requirements administered by its banking regulators. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company’s and its bank subsidiary’s financial statements. Under capital guidelines and the regulatory framework for prompt corrective action, the Company and its bank subsidiary must meet specific capital guidelines that involve quantitative measures of their assets, liabilities, and certain off-balance-sheet items as calculated under regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings, and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

Quantitative measures established by regulation to ensure capital adequacy require the Company and its bank subsidiary to maintain minimum amounts and ratios (set forth in the following table) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined) and of Tier 1 capital (as defined) to average assets (as defined). Management believes, as of December 31, 2025 and 2024, that the Company and its bank subsidiary met all capital adequacy requirements to which they are subject.

As of December 31, 2025 and 2024, the Company met the definition of “well-capitalized” under the applicable regulations of the Board of Governors of the Federal Reserve System and the bank subsidiary was “well capitalized” under the FDIC’s regulatory framework for prompt corrective action and the Basel III capital guidelines. To be categorized as well capitalized, an institution must maintain minimum total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the following tables. There are no conditions or events since December 31, 2025 that management believes have changed the bank subsidiary’s category.

The Company and its bank subsidiary’s actual capital amounts and ratios at the dates indicated follows (dollars in thousands):

	Actual		Minimum Required Under BASEL III Fully Phased-In		To Be Well Capitalized Under Prompt Corrective Action Provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>December 31, 2025:</b>						
Total Capital to Risk Weighted Assets:						
Consolidated . . . . .	\$622,485	17.26%	\$378,645	10.50%	N/A	N/A
City Bank . . . . .	537,444	14.91%	378,576	10.50%	\$360,549	10.00%
Tier I Capital to Risk Weighted Assets:						
Consolidated . . . . .	566,107	15.70%	306,522	8.50%	N/A	N/A
City Bank . . . . .	492,355	13.66%	306,466	8.50%	288,439	8.00%

	Actual		Minimum Required Under BASEL III Fully Phased-In		To Be Well Capitalized Under Prompt Corrective Action Provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
Common Equity Tier 1 to Risk Weighted Assets:						
Consolidated .....	521,107	14.45%	252,430	7.00%	N/A	N/A
City Bank .....	492,355	13.66%	252,384	7.00%	234,357	6.50%
Tier I Capital to Average Assets:						
Consolidated .....	566,107	12.53%	181,591	4.00%	N/A	N/A
City Bank .....	492,355	10.90%	181,512	4.00%	225,868	5.00%
<b>December 31, 2024:</b>						
Total Capital to Risk Weighted Assets:						
Consolidated .....	\$631,713	17.86%	\$371,426	10.50%	N/A	N/A
City Bank .....	520,788	14.73%	371,351	10.50%	\$353,667	10.00%
Tier I Capital to Risk Weighted Assets:						
Consolidated .....	523,535	14.80%	300,678	8.50%	N/A	N/A
City Bank .....	476,574	13.48%	300,617	8.50%	282,934	8.00%
Common Equity Tier 1 to Risk Weighted Assets:						
Consolidated .....	478,535	13.53%	247,617	7.00%	N/A	N/A
City Bank .....	476,574	13.48%	247,567	7.00%	229,884	6.50%
Tier I Capital to Average Assets:						
Consolidated .....	523,535	12.04%	174,777	4.00%	N/A	N/A
City Bank .....	476,574	10.96%	174,710	4.00%	217,336	5.00%

The Company is subject to the Basel III capital ratio requirements which include a “capital conservation buffer” of 2.50% above the regulatory minimum risk-based capital adequacy requirements. This 2.50% capital conservation buffer is reflected in the table above. Both the Company’s and the Bank’s actual ratios, as outlined in the table above, exceeded the Basel III risk-based capital requirement with the capital conservation buffer as of December 31, 2025.

State banking regulations place certain restrictions on dividends paid by banks to their shareholders. Dividends paid by the Company’s bank subsidiary would be prohibited if the effect thereof would cause the bank subsidiary’s capital to be reduced below applicable minimum capital requirements.

## 18. DERIVATIVES

The Company utilizes interest rate swap agreements as part of its asset-liability management strategy to help manage its interest rate risk position. These interest rate swaps are designated and qualify as fair value hedges and are entered into to reduce exposure to changes in fair value of fixed rate financial instruments. The notional amounts of the interest rate swaps do not represent amounts exchanged by the parties. The amount exchanged is determined by reference to the notional amounts and the other terms of the individual interest rate swap agreements.

The following table reflects the changes in fair value hedges included in the Consolidated Statements of Comprehensive Income for the periods indicated (dollars in thousands):

<u>Interest Rate Contracts</u>	<u>Location</u>	<u>Year Ended December 31,</u>		
		<u>2025</u>	<u>2024</u>	<u>2023</u>
Change in fair value of interest rate swaps hedging investment securities . . . . .	Other noninterest expense	\$(5,765)	\$(1,133)	\$(3,497)
Change in fair value of hedged investment securities. . . . .	Other noninterest expense	5,406	1,619	3,685
Change in fair value of interest rate swaps hedging fixed rate loans . . . . .	Interest income – Loans	(181)	57	(334)
Change in fair value of hedged fixed rate loans . . . . .	Interest income – Loans	181	24	335

The following table reflects the fair value hedges included in the Consolidated Balance Sheets as of December 31 (dollars in thousands):

	<u>2025</u>		<u>2024</u>	
	<u>Notional Amount</u>	<u>Fair Value</u>	<u>Notional Amount</u>	<u>Fair Value</u>
Included in other liabilities:				
Interest rate swaps related to fixed rate loans . . . . .	\$ —	\$ —	\$ —	\$ —
Interest rate swaps related to state and municipal securities. . . . .	—	—	—	—
Included in other assets:				
Interest rate swaps related to fixed rate loans . . . . .	\$ 2,030	\$ 24	\$ 11,803	\$ 205
Interest rate swaps related to state and municipal securities. . . . .	117,860	9,730	123,760	15,495

Mortgage banking derivatives

The net gains (losses) relating to free standing derivative instruments used for risk management are summarized below for the periods indicated (dollars in thousands):

	<u>Location</u>	<u>For the Year Ended December 31,</u>		
		<u>2025</u>	<u>2024</u>	<u>2023</u>
Gain (loss) on mortgage banking derivatives . . . . .	Net gain (loss) on sales of loans	\$(135)	\$264	\$(405)

The following table reflects the amount and fair value of mortgage banking derivatives in the Consolidated Balance Sheets as of December 31 (dollars in thousands):

	<u>December 31, 2025</u>		<u>December 31, 2024</u>	
	<u>Notional Amount</u>	<u>Fair Value</u>	<u>Notional Amount</u>	<u>Fair Value</u>
Included in other assets:				
Forward contracts related to mortgage loans held for sale . . . . .	\$ —	\$ —	\$16,000	\$ 76
Interest rate lock commitments . . . . .	16,127	216	12,937	222
Included in other liabilities:				
Forward contracts related to mortgage loans held for sale . . . . .	\$15,746	\$ 65	\$ 1,277	\$ 12
Interest rate lock commitments . . . . .	—	—	—	—

The Company had received cash collateral of \$10.5 million and \$17.0 million to offset asset derivative positions on its interest rate swaps at December 31, 2025 and 2024, respectively. This amount is reported in other liabilities in the Consolidated Balance Sheets. The Company had advanced \$1.1 million and \$1.1 million to offset liability derivative positions on its interest rate swaps at December 31, 2025 and 2024, respectively. Additionally, the Company had advanced \$270 thousand and \$270 thousand on its mortgage forward contracts at December 31, 2025 and 2024, respectively. The advanced cash collateral amounts are reported in cash and due from banks in the Consolidated Balance Sheets.

## 19. PARENT COMPANY ONLY CONDENSED FINANCIAL INFORMATION

Condensed financial information of South Plains Financial, Inc. follows (dollars in thousands):

### CONDENSED BALANCE SHEETS

	December 31,	
	2025	2024
<b>ASSETS</b>		
Cash and cash equivalents	\$ 80,159	\$104,856
Investment in banking subsidiary	465,084	436,989
Investment in other subsidiary	51	51
Other assets	11,036	9,060
Total assets	<u>\$556,330</u>	<u>\$550,956</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Debt	\$ 60,493	\$110,354
Accrued expenses and other liabilities	2,000	1,653
Stockholders' equity	493,837	438,949
Total liabilities and stockholders' equity	<u>\$556,330</u>	<u>\$550,956</u>

### CONDENSED STATEMENTS OF INCOME

	Year Ended December 31,		
	2025	2024	2023
Dividends	\$49,550	\$31,400	\$35,000
Other income	88	102	100
Interest expense	(5,644)	(6,721)	(7,294)
Other expense	(2,383)	(2,168)	(1,897)
Income before income tax and undistributed subsidiary income	41,611	22,613	25,909
Income tax benefit	(1,667)	(1,845)	(1,904)
Equity in undistributed subsidiary income	15,193	25,259	34,932
Net income	<u>\$58,471</u>	<u>\$49,717</u>	<u>\$62,745</u>

### CONDENSED STATEMENTS OF CASH FLOWS

	Year Ended December 31,		
	2025	2024	2023
Cash flows from operating activities:			
Net income	\$ 58,471	\$ 49,717	\$ 62,745
Adjustments:			
Equity in undistributed subsidiary income	(15,193)	(25,259)	(34,932)
Amortization of debt issuance costs	139	186	186
Stock based compensation	2,624	2,318	2,157
Change in other assets	(1,976)	3,532	(3,378)
Change in other liabilities	347	(1,552)	1,004
Net cash from operating activities	<u>44,412</u>	<u>28,942</u>	<u>27,782</u>
Cash flows from financing activities:			
Repayments of long-term borrowings	(50,000)	—	(12,372)
Proceeds from common stock issuance	451	—	—
Payments to tax authorities for stock-based compensation	(933)	(759)	(731)
Payments to repurchase common stock	(8,526)	(1,340)	(17,763)
Cash dividends paid on common stock	(10,101)	(9,154)	(8,745)
Net cash from financing activities	<u>(69,109)</u>	<u>(11,253)</u>	<u>(39,611)</u>
Net change in cash and cash equivalents	(24,697)	17,689	(11,829)
Beginning cash and cash equivalents	104,856	87,167	98,996
Ending cash and cash equivalents	<u>\$ 80,159</u>	<u>\$104,856</u>	<u>\$ 87,167</u>

## 20. EARNINGS PER SHARE

The factors used in the earnings per share computation follow (dollars in thousands, except per share data):

	December 31,		
	2025	2024	2023
Net income . . . . .	\$ 58,471	\$ 49,717	\$ 62,745
Weighted average common shares outstanding – basic . . . . .	16,283,804	16,410,336	16,843,753
Effect of dilutive securities:			
Stock based compensation awards . . . . .	699,263	621,002	489,459
Weighted average common shares outstanding – diluted . . . . .	16,983,067	17,031,338	17,333,212
Basic earnings per share . . . . .	\$ 3.59	\$ 3.03	\$ 3.73
Diluted earnings per share . . . . .	\$ 3.44	\$ 2.92	\$ 3.62

## 21. SEGMENT INFORMATION

Operating segments are components of a business about which separate financial information is available that is evaluated regularly by the chief operating decision-maker (“CODM”) in deciding how to allocate resources and in assessing performance.

The Company’s reportable banking segment is determined by its President, who is the designated CODM. City Bank is the only significant subsidiary upon which the CODM makes decisions regarding how to allocate resources and assess performance. Individual bank branches offer a group of similar services, including commercial, real estate and consumer loans, time deposits, checking and savings accounts, all with similar operating and economic characteristics. While the CODM monitors the revenue streams of the various products, services, and branch locations, operations are managed and financial performance is evaluated on a Company-wide basis. Accordingly, all of the community banking services and branch locations are considered by management to be aggregated into one reportable operating segment, banking. Loans, investments, and deposits provide the significant revenues and interest expense, provision for credit losses and salaries and employee benefits comprise the significant expenses within the banking segment. All significant revenues and expenses mentioned above are shown individually on the Consolidated Statements of Comprehensive Income.

## 22. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

The following table details the changes in accumulated other comprehensive income (loss) by component, net of tax for the periods indicated (dollars in thousands):

	Gains and (Losses) on Fair Value Hedges	Unrealized Gains and (Losses) on Securities Available for Sale	Total
<u>For the Year Ended December 31, 2025</u>			
Beginning balance . . . . .	\$11,881	\$(72,502)	\$(60,621)
Other comprehensive income (loss) before reclassification . . .	(4,271)	17,173	12,902
Amounts reclassified from other comprehensive . . . . .	—	—	—
Net current period other comprehensive income (loss). . . . .	(4,271)	17,173	12,902
Ending balance . . . . .	<u>\$ 7,610</u>	<u>\$(55,329)</u>	<u>\$(47,719)</u>
<u>For the Year Ended December 31, 2024</u>			
Beginning balance . . . . .	\$13,160	\$(64,834)	\$(51,674)
Other comprehensive loss before reclassification . . . . .	(1,279)	(7,668)	(8,947)
Amounts reclassified from other comprehensive . . . . .	—	—	—
Net current period other comprehensive loss . . . . .	(1,279)	(7,668)	(8,947)
Ending balance . . . . .	<u>\$11,881</u>	<u>\$(72,502)</u>	<u>\$(60,621)</u>

	Gains and (Losses) on Fair Value Hedges	Unrealized Gains and (Losses) on Securities Available for Sale	Total
<u>For the Year Ended December 31, 2023</u>			
Beginning balance . . . . .	\$16,072	\$(81,180)	\$(65,108)
Other comprehensive income (loss) before reclassification . . . . .	(2,912)	13,653	10,741
Amounts reclassified from other comprehensive . . . . .	—	2,693	2,693
Net current period other comprehensive income (loss). . . . .	(2,912)	16,346	13,434
Ending balance . . . . .	<u>\$13,160</u>	<u>\$(64,834)</u>	<u>\$(51,674)</u>

Amounts reclassified are shown on the Consolidated Statements of Comprehensive Income.

### 23. FAIR VALUE DISCLOSURES

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market for the asset or liability. The price in the principal (or most advantageous) market used to measure the fair value of the asset or liability is not adjusted for transaction costs. An orderly transaction is a transaction that assumes exposure to the market for a period prior to the measurement date to allow for marketing activities that are usual and customary for transactions involving such assets and liabilities; it is not a forced transaction. Market participants are buyers and sellers in the principal market that are (i) independent, (ii) knowledgeable, (iii) able to transact and (iv) willing to transact.

Valuation techniques that are consistent with the market approach, the income approach and/or the cost approach are required by GAAP. The market approach uses prices and other relevant information generated by market transactions involving identical or comparable assets and liabilities. The income approach uses valuation techniques to convert future amounts, such as cash flows or earnings, to a single present amount on a discounted basis. The cost approach is based on the amount that currently would be required to replace the service capacity of an asset. Valuation techniques should be consistently applied. Inputs to valuation techniques refer to the assumptions that market participants would use in pricing the asset or liability. Inputs may be observable, meaning those that reflect the assumptions market participants would use in pricing the asset or liability developed based on market data obtained from independent sources, or unobservable, meaning those that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. The fair value hierarchy for valuation inputs gives the highest priority to quoted prices in active markets for identical assets or liabilities and the lowest priority to unobservable inputs. The fair value hierarchy is as follows:

- *Level 1 Inputs* – Unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- *Level 2 Inputs* – Inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These might include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability (such as interest rates, volatilities, prepayment speeds, credit risks, etc.) or inputs that are derived principally from or corroborated by market data by correlation or other means.
- *Level 3 Inputs* – Significant unobservable inputs for determining the fair values of assets or liabilities that reflect an entity's own assumptions about the assumptions that market participants would use in pricing the assets or liabilities.

The following table summarizes fair value measurements as of the dates indicated below (dollars in thousands):

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
<u>December 31, 2025</u>				
Assets (liabilities) measured at fair value on a recurring basis:				
Securities available for sale:				
State and municipal . . . . .	\$—	\$176,305	\$ —	\$176,305
Residential mortgage-backed securities . . . . .	—	260,760	—	260,760
Commercial mortgage-backed securities . . . . .	—	44,786	—	44,786
Commercial collateralized mortgage obligations . . . . .	—	67,597	—	67,597
Asset-backed and other amortizing securities . . . . .	—	13,132	—	13,132
Other securities . . . . .	—	4,960	—	4,960
Loans held for sale (mandatory) . . . . .	—	7,796	—	7,796
Mortgage servicing rights . . . . .	—	—	24,041	24,041
Asset derivatives . . . . .	—	9,970	—	9,970
Liability derivatives . . . . .	—	(65)	—	(65)
Assets measured at fair value on a non-recurring basis:				
Loans held for investment . . . . .	—	—	5,515	5,515
	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
<u>December 31, 2024</u>				
Assets (liabilities) measured at fair value on a recurring basis:				
Securities available for sale:				
State and municipal . . . . .	\$—	\$173,297	\$ —	\$173,297
Residential mortgage-backed securities . . . . .	—	264,096	—	264,096
Commercial mortgage-backed securities . . . . .	—	40,360	—	40,360
Commercial collateralized mortgage obligations . . . . .	—	73,483	—	73,483
Asset-backed and other amortizing securities . . . . .	—	14,581	—	14,581
Other securities . . . . .	—	11,423	—	11,423
Loans held for sale (mandatory) . . . . .	—	13,791	—	13,791
Mortgage servicing rights . . . . .	—	—	26,292	26,292
Asset derivatives . . . . .	—	15,998	—	15,998
Liability derivatives . . . . .	—	(12)	—	(12)
Assets measured at fair value on a non-recurring basis:				
Loans held for investment . . . . .	—	—	20,566	20,566

Securities – Fair value is calculated based on market prices of similar securities using matrix pricing. Matrix pricing is a mathematical technique commonly used to price debt securities that are not actively traded.

Mortgage servicing rights – Mortgage servicing rights are reported at fair value using Level 3 inputs. The mortgage servicing rights asset is valued by projecting net servicing cash flows, which are then discounted to estimate the fair value. The fair value of the mortgage servicing rights asset is impacted by a variety of factors, including prepayment speeds, default rates, and discount rates, which are significant unobservable inputs. Mortgage servicing rights are the only Level 3 asset measured at fair value on a recurring basis, see Note 9 for the Level 3 change activity for the years ended December 31, 2025, 2024 and 2023.

Derivatives – Fair value of derivatives is based on valuation models using observable market data as of the measurement date.

Loans held for investment – Includes certain collateral-dependent loans which are reported at fair value, for which a specific allocation of the allowance for credit losses is based off of the underlying collateral, less estimated disposal costs, if repayment is expected solely from the sale of the collateral. Collateral values are estimated using Level 2 inputs based on observable market data or Level 3 inputs based on customized discounting criteria.

## Fair Values of Assets Recorded on a Recurring Basis for which the Fair Value Option has been Elected

Loans held for sale (mandatory) – Loans held for sale originated for mandatory delivery are reported at fair value on a recurring basis due to the Company’s election to adopt fair value accounting treatment for these assets. This election allows for a more effective offset of the changes in fair values of the assets and the derivative instruments used to economically hedge them without the burden of complying with the requirements for hedge accounting under ASC Topic 815, *Derivatives and Hedging*. For assets for which the fair value option has been elected, the earned current contractual interest payment is recognized in interest income, loan origination costs and fees on fair value option loans are recognized in earnings as incurred and not deferred. At December 31, 2025, and 2024, there were no gains or losses recorded attributable to changes in instrument-specific credit risk. Fair value is determined using quoted prices for similar assets, adjusted for specific attributes of that loan. At December 31, 2025 and 2024 the aggregate fair value of loans held for sale for mandatory delivery was \$7.8 million and \$13.8 million, respectively. The aggregate unpaid principal balance as of the same dates was \$7.6 million and \$13.5 million, respectively, representing differences between fair value and unpaid principal balance of \$152 thousand and \$271 thousand, respectively. The Company had no loans held for sale for mandatory delivery designated as nonaccrual or 90 days or more past due at December 31, 2025 and 2024.

The total fair value option impact on noninterest income for loans held for sale for mandatory delivery is included in Net gain on sales of loans in the Consolidated Statements of Comprehensive Income. For the years ended December 31, 2025, 2024, and 2023 this amount totaled \$(254) thousand, \$345 thousand, and \$(424) thousand, respectively.

The following table presents quantitative information about recurring and non-recurring Level 3 fair value measurements at December 31 (dollars in thousands):

	<u>Fair Value</u>	<u>Valuation Techniques</u>	<u>Unobservable Inputs</u>	<u>Range of Discounts</u>
<u>December 31, 2025</u>				
Non-recurring				
Loans held for investment . . .	\$ 5,515	Third party appraisals or inspections	Collateral discounts and selling costs	20%-60%
Recurring:				
Mortgage servicing rights . . .	24,041	Discounted cash flows	Constant prepayment rate Discount rate	8.81% 9.70%
<u>December 31, 2024</u>				
Non-recurring				
Loans held for investment . . .	\$20,566	Third party appraisals or inspections	Collateral discounts and selling costs	20%
Recurring:				
Mortgage servicing rights . . .	26,292	Discounted cash flows	Constant prepayment rate Discount rate	7.16% 10.17%

The estimated fair values, and related carrying amounts, of the Company’s financial instruments that are not previously disclosed in the recurring fair values section are as follows as of December 31 (dollars in thousands):

	<u>Carrying Amount</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
<u>December 31, 2025</u>					
Financial assets:					
Cash and cash equivalents . . . . .	\$ 552,439	\$552,439	\$ —	\$ —	\$ 552,439
Loans held for investment, net . . . . .	3,099,371	—	—	3,082,072	3,082,072
Loans held for sale (best efforts) . . . . .	2,197	—	2,237	—	2,237
Accrued interest receivable. . . . .	20,931	—	20,931	—	20,931

	<u>Carrying Amount</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Financial liabilities:					
Deposits . . . . .	3,874,077	—	3,873,806	—	3,873,806
Accrued interest payable. . . . .	5,014	—	5,014	—	5,014
Junior subordinated deferrable interest debentures . . . . .	46,393	—	35,213	—	35,213
Subordinated debt . . . . .	14,100	—	13,907	—	13,907
	<u>Carrying Amount</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
<u>December 31, 2024</u>					
Financial assets:					
Cash and cash equivalents . . . . .	\$ 359,082	\$359,082	\$ —	\$ —	\$ 359,082
Loans held for investment, net . . . . .	3,011,817	—	—	2,937,678	2,937,678
Loans held for sale (best efforts) . . . . .	6,751	—	6,875	—	6,875
Accrued interest receivable. . . . .	21,687	—	21,687	—	21,687
Financial liabilities:					
Deposits . . . . .	3,620,876	—	3,621,106	—	3,621,106
Accrued interest payable. . . . .	6,108	—	6,108	—	6,108
Junior subordinated deferrable interest debentures . . . . .	46,393	—	34,285	—	34,285
Subordinated debt . . . . .	63,961	—	60,969	—	60,969

## 24. SUBSEQUENT EVENTS

### *Dividend Declaration*

On January 22, 2026, the Company declared a cash dividend of \$0.17 per share of common stock to be paid on February 17, 2026 to all shareholders of record as of the close of business on February 2, 2026.

**Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.**

None.

**Item 9A. Controls and Procedures.**

The Company's management has carried out an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of its "disclosure controls and procedures," as such term is defined in Rule 13a-15(e) promulgated under the Exchange Act. Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this Report, the disclosure controls and procedures of the Company were effective.

There have been no significant changes in our internal control over financial reporting during the three months ended December 31, 2025 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

The design of any system of controls and procedures is based in part upon certain assumptions about the likelihood of future events. There can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions, regardless of how remote.

**Report of Management on Internal Control over Financial Reporting.**

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. The internal control process has been designed under our supervision to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements for external reporting purposes in accordance with GAAP.

Management conducted an assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2025, utilizing the framework established in Internal Control – Integrated Framework 2013, issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO").

Based on this assessment, management has determined that the Company's internal control over financial reporting as of December 31, 2025 was effective.

Our internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that accurately and fairly reflect, in reasonable detail, transactions and dispositions of assets and provide reasonable assurances that: (1) transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP; (2) receipts and expenditures are being made only in accordance with authorizations of management and the directors of the Company; and (3) unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Company's financial statements are prevented or timely detected.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Forvis Mazars, LLP, Houston, Texas, (U.S. PCAOB Auditor Firm I.D.: 686), an independent registered public accounting firm, audited the effectiveness of our internal control over financial reporting as of December 31, 2025, and issued an unqualified opinion thereon as stated in their report, which appears in Item 8. Financial Statements and Supplementary Data.

**Item 9B. Other Information.**

During the three months ended December 31, 2025, none of the directors or officers of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408 of Regulation S-K.

**Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections.**

Not applicable.

### Part III

#### **Item 10. Directors, Executive Officers and Corporate Governance.**

The information required by this Item is incorporated herein by reference to our Definitive Proxy Statement for the 2026 Annual Meeting of Shareholders to be filed with the Securities and Exchange Commission within 120 days after our fiscal year end (the “Proxy Statement”).

In accordance with Item 406 of Regulation S-K, we have adopted a Code of Business Conduct and Ethics that applies to Company executives, directors and employees. The Code of Business Conduct and Ethics is posted on our website at [www.spfi.bank](http://www.spfi.bank) under “Governance.” Within the time period required by the Securities and Exchange Commission, we will post on our website any amendment to the Code of Business Conduct and Ethics and any waiver applicable to our principal executive officer, principal financial officer, and principal accounting officer or controller.

#### **Item 11. Executive Compensation.**

The information required by this Item is incorporated herein by reference to our Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after our fiscal year end.

#### **Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.**

The information required by this Item is incorporated herein by reference to our Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after our fiscal year end.

#### **Item 13. Certain Relationships and Related Transactions, and Director Independence.**

The information required by this Item is incorporated herein by reference to our Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after our fiscal year end.

#### **Item 14. Principal Accounting Fees and Services.**

The information required by this Item is incorporated herein by reference to our Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after our fiscal year end.

## Part IV

### Item 15. Exhibits, Financial Statement Schedules.

- (1) The consolidated financial statements, notes thereto and independent auditors' report thereon, filed as part hereof, are listed in Item 8.
- (2) All financial statement schedules are omitted because they are not required or applicable, or the required information is shown in the consolidated financial statements or the notes thereto.
- (3) Exhibits

Exhibit No.	Description
2.1	Agreement and Plan of Merger by and between South Plains Financial, Inc., SPFI Merger Sub, Inc., City Bank, and West Texas State Bank, dated as of July 25, 2019, (incorporated herein by reference to Exhibit 2.1 to the Current Report on Form 8-K filed with the SEC on July 25, 2019 (File No. 38895)) (schedules to which have been omitted pursuant to Item 601(b)(2) of Regulation S-K and will be provided to the SEC upon request).
2.2	Securities Purchase Agreement, dated April 1, 2023, by and among South Plains Financial, Inc., City Bank and Alliant Insurance Services, Inc. (incorporated herein by reference to Exhibit 2.1 to the Current Report on Form 8-K filed with the SEC on April 4, 2023) (File No. 001-38895) (schedules to which have been omitted pursuant to Item 601(b)(2) of Regulation S-K and will be provided to the SEC upon request).
2.3	Agreement and Plan of Reorganization, by and between South Plains Financial, Inc. and BOH Holdings, Inc., dated as of December 1, 2025, (incorporated herein by reference to Exhibit 2.1 to the Current Report on Form 8-K filed with the SEC on December 1, 2025 (File No. 001-38895)) (schedules to which have been omitted pursuant to Item 601(b)(2) of Regulation S-K and will be provided to the SEC upon request).
3.1	Amended and Restated Certificate of Formation of South Plains Financial, Inc. (incorporated herein by reference to Exhibit 3.1 to the Registration Statement on Form S-1 of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
3.2	Third Amended and Restated Bylaws of South Plains Financial, Inc. (incorporated herein by reference to Exhibit 3.1 to the Current Report on Form 8-K filed with the SEC on August 26, 2025) (File No. 001-38895).
4.1	Specimen common stock certificate of South Plains Financial, Inc. (incorporated herein by reference to Exhibit 4.1 to the Registration Statement on Form S-1 of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
4.2	Indenture, dated September 29, 2020, by and between South Plains Financial, Inc. and UMB Bank, National Association, as trustee (incorporated herein by reference to Exhibit 4.1 to the Current Report on Form 8-K filed with the SEC on September 30, 2020 (File No. 001-38895)).
4.3	Form of Fixed to Floating Rate Subordinated Note due September 30, 2030 (included as Exhibit A-2 to the Indenture incorporated herein by reference as Exhibit 4.2 hereto).
4.4	Description of Securities of South Plains Financial, Inc. Registered Under Section 12 of the Securities Exchange Act of 1934 (incorporated herein by reference to Exhibit 4.4 to the Annual Report on Form 10-K filed with the SEC on March 7, 2025 (File No. 001-38895)).
10.1	Form of Voting Agreement, dated as of July 25, 2019, by and among South Plains Financial, Inc., West Texas State Bank and the shareholders of West Texas State Bank party thereto (incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K filed with the SEC on July 25, 2019 (File No. 38895)).

Exhibit No.	Description
10.2	Form of Director Support Agreement, dated as of July 25, 2019, by and among South Plains Financial, Inc. and each non-employee director of West Texas State Bank (incorporated herein by reference to Exhibit 10.2 to the Current Report on Form 8-K filed with the SEC on July 25, 2019 (File No. 38895)).
10.3†	Executive Employment Agreement, dated December 18, 2019, by and between South Plains Financial, Inc., City Bank, and Curtis C. Griffith (incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K filed with the SEC on December 19, 2019 (File No. 001-38895)).
10.4†	Executive Employment Agreement, dated March 6, 2019, by and between South Plains Financial, Inc. and Cory T. Newsom (incorporated herein by reference to Exhibit 10.4 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.5†	Amendment No. 2 to Employment Agreement, by and among City Bank, Curtis C. Griffith and South Plains Financial, Inc., dated as of November 5, 2024 (incorporated herein by reference to Exhibit 10.1 to Quarterly Report on Form 10-Q filed with the SEC on November 6, 2024 (File No. 001-38895)).
10.6†	Amendment No. 2 to Employment Agreement, by and among City Bank, Cory T. Newsom and South Plains Financial, Inc., dated as of November 5, 2024 (incorporated herein by reference to Exhibit 10.1 to Quarterly Report on Form 10-Q filed with the SEC on November 6, 2024 (File No. 001-38895)).
10.7†	South Plains Financial, Inc. 2019 Equity Incentive Plan (incorporated herein by reference to Exhibit 10.1 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.8†	Form of Stock Option Award Agreement under the South Plains Financial, Inc. 2019 Equity Incentive Plan (incorporated herein by reference to Exhibit 10.2 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.9†	Form of Restricted Stock Unit Award Agreement under the South Plains Financial, Inc. 2019 Equity Incentive Plan (incorporated herein by reference to Exhibit 10.3 to the Registration Statement on Form S-1 of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.10†	Form of Indemnification Agreement (incorporated herein by reference to Exhibit 10.9 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.11	Nonqualified Deferred Compensation Plan Basic Plan Document (incorporated herein by reference to Exhibit 10.11 to the Annual Report on Form 10-K filed with the SEC on March 15, 2024 (File No. 001-38895)).
10.12†	Deferred Compensation Plan Adoption Agreement of Cory T. Newsom (incorporated herein by reference to Exhibit 10.5 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.13†	Joint Beneficiary Designation Agreement of Cory Newsom, effective January 1, 2008 (incorporated herein by reference to Exhibit 10.6 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.14†	Joint Beneficiary Designation Agreement of Cory Newsom, effective April 1, 2014 (incorporated herein by reference to Exhibit 10.7 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).
10.15	Board Representation Agreement between South Plains Financial, Inc. and James C. Henry (incorporated herein by reference to Exhibit 10.8 to the Registration Statement on Form S-1/A of South Plains Financial, Inc. (Registration No. 333-230851) filed April 29, 2019).

Exhibit No.	Description
10.16	Form of Note Purchase Agreement, dated as of September 29, 2020, by and among South Plains Financial, Inc. and the Purchasers (incorporated herein by reference to Exhibit 10.1 of the Current Report on Form 8-K filed with the SEC on September 30, 2020 (File No. 001-38895)).
10.17	Form of Registration Rights Agreement, dated as of September 29, 2020, by and among South Plains Financial, Inc. and the Purchasers (incorporated herein by reference to Exhibit 10.2 of the Current Report on Form 8-K filed with the SEC on September 30, 2020 (File No. 001-38895)).
10.18	Deferred Compensation Plan Adoption Agreement of Steven Crockett, effective January 1, 2008, as amended effective January 1, 2015 (incorporated herein by reference to Exhibit 10.18 to the Annual Report on Form 10-K filed with the SEC on March 15, 2024 (File No. 001-38895)).
10.19	Second Amendment to Steven Crockett Deferred Compensation Plan Adoption Agreement, effective March 15, 2024 (incorporated herein by reference to Exhibit 10.19 to the Annual Report on Form 10-K filed with the SEC on March 15, 2024 (File No. 001-38895)).
10.20	Form of Voting Agreement, dated as of December 1, 2025, by and among South Plains Financial, Inc., BOH Holdings, Inc. and the shareholders of BOH Holdings, Inc. party thereto (incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K filed with the SEC on December 1, 2025 (File No. 001-38895)).
10.21	Form of Director Support Agreement, dated as of December 1, 2025, by and among South Plains Financial, Inc. and each non-employee director of BOH Holdings, Inc. (incorporated herein by reference to Exhibit 10.2 to the Current Report on Form 8-K filed with the SEC on December 1, 2025 (File No. 001-38895)).
19.1*	South Plains Financial, Inc. Insider Trading Policy.
21.1*	Subsidiaries of South Plains Financial, Inc.
23.1*	Consent of Independent Registered Public Accounting Firm.
31.1*	Certification by Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.
31.2*	Certification by Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as amended.
32.1**	Section 1350 Certification of Chief Executive Officer.
32.2**	Section 1350 Certification of Chief Financial Officer.
97.0	South Plains Financial, Inc. Incentive Award Recoupment Policy (incorporated herein by reference to Exhibit 97.0 to the Annual Report on Form 10-K filed with the SEC on March 7, 2025 (File No. 001-38895)).
101.INS*	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document).
101.SCH*	Inline XBRL Taxonomy Extension Schema Document.
101.CAL*	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF*	Inline XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB*	Inline XBRL Taxonomy Extension Label Linkbase Document.

<b>Exhibit No.</b>	<b>Description</b>
101.PRE*	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104*	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101).

---

\* Filed with this Annual Report on Form 10-K.

\*\* Furnished with this Annual Report on Form 10-K.

† Indicates a management contract or compensatory plan.

**Item 16. Form 10-K Summary**

None.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### South Plains Financial, Inc.

Date: March 5, 2026

By: /s/ Curtis C. Griffith

Curtis C. Griffith

Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
<u>/s/ Curtis C. Griffith</u> Curtis C. Griffith	Director (Chairman); Chief Executive Officer (principal executive officer)	March 5, 2026
<u>/s/ Cory T. Newsom</u> Cory T. Newsom	Director and President	March 5, 2026
<u>/s/ Steven B. Crockett</u> Steven B. Crockett	Chief Financial Officer and Treasurer (principal financial and accounting officer)	March 5, 2026
<u>/s/ Richard D. Campbell</u> Richard D. Campbell	Director	March 5, 2026
<u>/s/ Noe G. Valles</u> Noe G. Valles	Director	March 5, 2026
<u>/s/ Kyle R. Wargo</u> Kyle R. Wargo	Director	March 5, 2026
<u>/s/ LaDana R. Washburn</u> LaDana R. Washburn	Director	March 5, 2026

## BOARD OF DIRECTORS

Back Row (left to right): LaDana R. Washburn, Richard D. Campbell, Kyle R. Wargo, Noe G. Valles

Front Row (left to right): Curtis C. Griffith, Cory T. Newsom



### Management Team

#### Curtis C. Griffith

Chairman and Chief Executive Officer

#### Cory T. Newsom

President

#### Steven B. Crockett

Chief Financial Officer and Treasurer

#### Mikella D. Newsom

Chief Risk Officer and Secretary

### Board of Directors

#### Curtis C. Griffith

Chairman and Chief Executive Officer  
South Plains Financial, Inc.

#### Cory T. Newsom

President  
South Plains Financial, Inc.

#### Richard D. Campbell

Co-Manager  
Henry Resources LLC

#### Noe G. Valles

Attorney, Pre-Litigation Managing Partner  
Glasheen, Valles and Inderman, LLP

#### Kyle R. Wargo

Executive Director  
Region 17 Education Service Center

#### LaDana R. Washburn

Retired  
EY

### Corporate Headquarters

5219 City Bank Pkwy  
Lubbock, TX 79408  
(800) 687-2265

### Investor Relations

(866) 771-3347  
investors@city.bank

### Transfer Agent

Broadridge Corporate Issuer Solutions  
P.O. Box 1342  
Brentwood, NY 11717  
(877) 830-4936

### Stock Information

The common stock of South Plains Financial, Inc. is traded on the Nasdaq Global Select Market under the symbol "SPFI."

### Independent Auditors

Forvis Mazars, LLP

### Annual Meeting

For information on the 2026 Annual Shareholder Meeting, please visit:  
<https://www.spfi.bank/investor-resources/annual-meeting>

### Form 10-K

The 2025 Annual Report on Form 10-K filed with the Securities and Exchange Commission is available on our website at <https://www.spfi.bank/financials-filings/annual-reports>. In addition, we will provide, without charge, a copy of the 2025 Annual Report on Form 10-K, including financial statements and schedules, upon the written request of a shareholder to:

Mikella D. Newsom  
Secretary  
South Plains Financial, Inc.  
5219 City Bank Pkwy  
Lubbock, TX 79408

### Forward-Looking Statements

Certain statements herein may constitute forward-looking statements, which involve a number of risks and uncertainties. We caution readers that any forward-looking statements are based largely on our expectations and are subject to a number of known and unknown risks and uncertainties that are subject to change based on factors which are, in many instances, beyond our control. Additional information regarding these risks and uncertainties to which our business and future financial performance are subject is contained in our most recent Annual Report on Form 10-K, and Quarterly Reports on Form 10-Q on file with the U.S. Securities and Exchange Commission (SEC), and other documents we file with the SEC from time to time. South Plains Financial, Inc. urges readers of this Annual Report to review the "Risk Factors" section of our most recent Annual Report on Form 10-K, as well as the "Risk Factors" section of other documents South Plains Financial, Inc. files or furnishes with the SEC from time to time, which are available on the SEC's website, [www.sec.gov](http://www.sec.gov). Due to these and other possible uncertainties and risks, the Company can give no assurance that the results contemplated in the forward-looking statements will be realized, and readers are cautioned not to place undue reliance on the forward-looking statements contained in this Annual Report. Any forward-looking statements presented herein are made only as of the date of this Annual Report, and we do not undertake any obligation to update or revise any forward-looking statements to reflect changes in assumptions, new information, the occurrence of unanticipated events, or otherwise, except as required by law. All forward-looking statements, express or implied, included in this Annual Report are qualified in their entirety by this cautionary statement.

### Non-GAAP Financial Measures

Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, SPFI's reported results prepared in accordance with GAAP. Non-GAAP financial measures have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for analysis of the results or financial condition of the Company as reported under GAAP.



South Plains  
Financial, Inc.

5219 City Bank Pkwy  
Lubbock, TX 79408  
(800) 687-2265